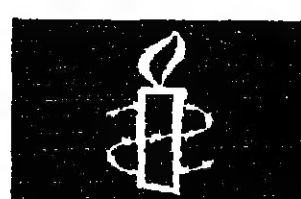




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FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY JULY 13 1994

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Employees win controlling stake in United Airlines

Shareholders of United Airlines, the biggest airline in the US, voted by a big majority to hand control of the company to its 75,700 employees in return for wage cuts and other labour concessions worth \$4.9bn. Chairman and chief executive Stephen Wolf, who is to step down in favour of former Chrysler vice chairman Gerald Greenwald, called the decision "an event of monumental proportions". Under the plan, United's employees will get a controlling stake of 56 per cent of the airline's equity - rising later to 63 per cent. Page 19

N Korea power transfer: The transfer of power in North Korea to Kim Jong-il appeared to be proceeding smoothly. South Korea's intelligence chiefs said, after he attended a lying-in-state ceremony for his father Kim Il-sung, who died on Friday. Page 18

Struggle intensifies for trade HQ: Geneva is facing a strong challenge from Bonn as Friday's scheduled deadline nears for a decision on the headquarters site for the new World Trade Organisation. Page 8

UK police uncover explosives: Police found more than two tonnes of explosives - believed to have been destined for a terrorist bombing campaign - hidden on a lorry which arrived at a northern English port from Northern Ireland. Page 19

ITT, US conglomerate: The transfer of the Sheraton hotel chain, confirmed its effective control of Italian luxury hotels group Ciga, when two ITT representatives were co-opted on to the seven-person Ciga board. Page 19

Nigeria oil strike widens: Senior staff in Nigeria's oil industry joined a week-long strike by junior workers as international oil companies struggled to maintain crude oil production, which averages about 2m barrels a day. Page 6

Bomb attack in Rhodes: Two bomb blasts injured six tourists, one seriously, on the Greek holiday island of Rhodes. No one claimed responsibility for the attacks on the island's main city. Page 19

UN condemns Haiti expulsion: The UN Security Council condemned the expulsion by the Haitian regime of an international human rights mission, calling it a "serious escalation" of the military-led government's defiance. Page 4

US settles with analyst: Union Bank of Switzerland has reached an out of court settlement with leading investment analyst Terry Smith, bringing to an end a high-profile legal dispute which had become the focus of a City of London debate about the freedom of analysts to write impartial company reports. Page 20

Four die in Algerian attack: Four people were reported killed in a shooting between Algerian police and suspected Muslim fundamentalists outside the Italian embassy in Algiers. Page 19

China's defence bill: China spends twice as much on defence as it did in 1989 and lag behind only the US and Russia in total defence outlays, according to London-based defence think-tank, the International Institute for Strategic Studies. Page 6

UK naval base saved: UK defence secretary Malcolm Rifkind will tomorrow announce that the Rosyth naval base in Fife has been saved and that the majority of its civilian workers will retain their jobs. Page 7

Japan's banks burdened: Japanese banks will remain burdened for many years by their high proportion of bad loans, said US credit rating agency Moody's. Page 19

Ministerial cutbacks: On the eve of a UK government white paper foreshadowing more cuts in civil servant numbers, civil service mandarins are complaining that ministers have exempted themselves from a drive to reduce the size of the state. Page 8

Pakistan expels Indian diplomat: Pakistan ordered an Indian diplomat to leave the country within a week, a day after Indian authorities in New Delhi detained an official of the Pakistan High Commission for alleged spying. Page 19

Russia ends S Africa sanctions: Russia lifted all remaining sanctions against South Africa in the wake of the UN Security Council's decision in May to scrap a 17-year-old arms embargo against Pretoria. Page 19

Pamplona bull run injures 14: Five people were gored, two seriously, and nine others suffered fractures and head injuries during a bull-run at the San Fermín festival at the Spanish town of Pamplona. Page 19

STOCK MARKET INDICES			
FT-SE 100	2863.5	(-19.5)	New York Composite
Yield	4.18		1.5725
FT-SE 100	1317.05	(-8.53)	London
FT-SE 100	1433.05	(-0.9%)	\$ 1.5725
Nikkei	29,400.00	(-72.81)	DM 2.2625
New York Composite	2863.5	(-19.5)	FF 8.2284
Dow Jones Ind	3576.36	(-24.81)	SF 2.0231
S&P Composite	445.00	(-2.25)	Y 132.235
US DOLLAR			
Federal Reserve	4.75		2 Index 78.5
3-mo T-bill	4.5000		
Long Bond	8.57		
Yield	7.8974		
LONDON MONEY			
3-mo bill	5.4%		
Libor 3m	5.4%		
1m bill	5.4%		
NORTH SEA OIL (August)			
West 15-day	518.23	(17.85)	
Oil	518.23	(17.85)	
New York Crude	338.2	(38.1)	
London	338.2	(38.1)	

Australia	Scot 02	Greece	DSO	Lux	LYN	Qatar	OPR 02
Belgium	DSO 02	Hong Kong	1403.78	Mexico	MOX	Singapore	SPR 11
Denmark	DSO 02	India	1403.78	Spain	SPR 11	South Africa	SPR 11
France	DSO 02	Italy	1403.78	Sweden	SPR 11	Switzerland	SPR 11
Germany	DSO 02	Japan	1403.78	Taiwan	SPR 11	UK	SPR 11
Greece	DSO 02	Korea	1403.78	USA	SPR 11	Yemen	SPR 11
Hong Kong	DSO 02	Malaysia	1403.78	West Bank	SPR 11	Zimbabwe	SPR 11
India	DSO 02	Norway	1403.78	Yemen	SPR 11		
Italy	DSO 02	Saudi Arabia	1403.78				
Japan	DSO 02	South Korea	1403.78				
Korea	DSO 02	Taiwan	1403.78				
Malaysia	DSO 02	Thailand	1403.78				
Norway	DSO 02	UK	1403.78				
Saudi Arabia	DSO 02	USA	1403.78				
South Korea	DSO 02	West Bank	1403.78				
Spain	DSO 02	Yemen	1403.78				
Sweden	DSO 02	Zimbabwe	1403.78				
Switzerland	DSO 02						
Taiwan	DSO 02						
Thailand	DSO 02						
UK	DSO 02						
USA	DSO 02						
West Bank	DSO 02						
Yemen	DSO 02						
Zimbabwe	DSO 02						

Former head 'carries chief responsibility'

Inquiry spreads blame for Crédit Lyonnais losses

By David Buchan and Alice Rawsthorn in Paris

A French parliamentary inquiry yesterday criticised ministers and leading civil servants as well as bank regulators and directors for allowing the state-owned Crédit Lyonnais bank to run up record losses and bad debts.

The National Assembly's nine-week investigation, led by its president, Mr Philippe Séguin, said that Mr Jean-Yves Haberer, who headed Crédit Lyonnais from 1988 until his removal last November, "carries the chief responsibility" for the bank's "blatant appetite for acquisitions, bad risk judgment, pursuit of relations with dubious clients, inadequate controls, and misjudgment of the business cycle".

But in calling for stricter management controls by the state and the Banking Commission, the report spreads wide the blame for giving free rein to Mr Haberer's banking ambitions and excesses.

It also describes as "astonishing" the government's decision not to dismiss Mr Haberer outright last summer, when - by his own admission - Mr Edmond Alphandery, the economy minister, had lost confidence in the

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Crédit Lyonnais chief. Mr Haberer was instead shifted to another state banking post from which he was only removed in March on news of Crédit Lyonnais' 1993 record loss of FF6.8bn (\$1.3bn). Mr Alphandery told the inquiry the government had wanted to get rid of Mr Haberer so as not to destabilise Crédit Lyonnais in particular and the Paris market in general.

The report's publication has renewed calls for the Balladur government to carry out its eventual plan to privatise Crédit Lyonnais.

The relative speed with which the National Assembly has conducted its inquiry and the fact that it has not turned up any new skeletons may relieve the concern of Crédit Lyonnais' new president, Mr Jean Peyrelevade, that his restructuring plans might be jeopardised.

The Socialists who appointed Mr Haberer also seemed relieved yesterday at not coming in for

more criticism from the conservative majority on the parliamentary inquiry. However, Mr Michel Sapin, a former Socialist finance minister, is criticised for reappointing Mr Haberer to Crédit Lyonnais in 1992. Mr Sapin now serves on the monetary policy committee of the Bank of France, whose governor Mr Jean-Claude Trichet is criticised for lax surveillance of the troubled bank when he was director of the French Treasury.

The publication of the report coincided with the announcement of Crédit Lyonnais' proposed sale of its controlling stake in Fnac, the largest music and books retailer in France, to Mr François Pinault, the Breton entrepreneur who is a creditor of the bank and who recently joined its board as an independent director.

Mr Pinault, whose family holds a controlling stake in the Printemps retail group, has agreed to pay FF1.9bn for the 64.6 per cent stake in Fnac held by Alus, a subsidiary of Crédit Lyonnais. The disposal is part of an aggressive programme of asset sales initiated by Mr Peyrelevade in an attempt to raise new capital.



US president Bill Clinton greets Germans at the Brandenburg Gate in Berlin after telling them in his speech: "America stands on your side, now and for ever"

German troops cleared to join UN operations

By Quentin Peel in Bonn

The green light for German troops to participate in future United Nations' operations outside the Nato area was yesterday given by the constitutional court in Karlsruhe, the highest legal authority in the country.

The historic judgment removes the constitutional ambiguity which prevented Germany from participating directly in the Gulf war and in virtually all UN military operations.

The decision means German forces will be able to take part in both peacekeeping and peace-making exercises of the UN, provided the German parliament approves each operation.

It says the Bundeswehr can take part in international missions as part of Germany's international alliances, including Nato and the Western European Union, in carrying out decisions of the UN Security Council, or directly under the authority of the UN itself.

The judgment was instantly welcomed by the German government, its Nato allies, including US president Bill Clinton, and Mr Boudou Boutros Ghali, UN secretary-general, as a move which would enable Germany to play its full part in international peace operations.

It was also welcomed by the German opposition Social Democratic party (SPD), which brought the legal challenge to the constitutional court, as an essential measure to clarify a long-standing grey area in the German constitution.

In two important ways, however, the constitutional court has given future German governments greater room for manoeuvre than the SPD had hoped. It makes no distinction between peacekeeping and peace-making operations, and it requires a simple majority vote in the Bundestag rather than the two-thirds majority necessary to override the constitution.

The decision was announced as part of a 142-page judgment by the court on the participation of

Dollar falls as hopes of rate increase fade

By Philip Genth in London

Pessimism about the prospects of the Federal Reserve lifting US interest rates yesterday drove the dollar to fresh lows in Europe.

A benign set of US inflation data reduced pressure on the Fed to raise interest rates, while US and European leaders continued to stress that the level of the dollar was best left to the market to determine.

The dollar steadied during US trading after the White House released figures revising down the budget deficit for fiscal 1994. Earlier, Mr Theo Waigel, the

Inflation figures reduce pressure on Fed to intervene

German finance minister, had told reporters that the Group of Seven leading industrial countries was right not to overreact to the dollar's decline.

"The economic fundamentals are in order in the US. The agreement by the finance ministers was the correct way. The US has inflation under control and good growth. These are convincing signs for a stable dollar," said Mr Waigel after a meeting with President Bill Clinton.

The dollar closed in London at

DM1.5235 from DM1.54. Against the yen it finished at ¥95.80 from ¥97.36 on Monday.

Dollar weakness spilled over into sterling, which closed at its lowest level since soon after the UK currency left the European exchange rate mechanism in September 1992. The UK currency closed in London at DM2.3938 from DM2.4061 on Monday. These losses were partially offset by gains against the dollar.

One side-effect of the dollar's fall was the continued recovery

sive, pro-active" methods to open Japan to foreign goods.

He saw no inflation pressures which would warrant higher interest rates: "If inflation is not a problem then I think you would have to make a reasonable argument that changes in interest rates are not appropriate."

Mr Brown stressed, though, that interest rate policy was the

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EU takes softer line on US media

By Raymond Specky in London and Emma Tucker in Brussels

Quotas designed to protect the European film and television industry could become a thing of the past because of rapid technological change, a senior European Commission official signalled yesterday.

The remarks by Mr Reinhard Böscher, a member of the cabinet of industry commissioner Martin Bangemann, mark a softening of the EU's approach to regulations limiting imports of US films and television programmes.

Mr Böscher, told a Financial Times multimedia conference in London that the development of video-on-demand and pay-per-view services would make the battle over import quotas less and less important. There have been furious rows between the US film and television industries over quotas designed to protect the European production industries.

"Entertainment is becoming more and more an economic good that we should pay for individually without any harm to culture or languages," said Mr Böscher, who said his approach on quotas was shared by Mr Bangemann. At the moment,

Marlboro sales rise boosts Philip Morris

By Richard Tomkins in New York

Philip Morris, the US food and tobacco group that makes Marlboro, the world's best-selling cigarette, shrugged off strong anti-smoking sentiment in the US and reported a 17.6 per cent advance in after-tax profits in its second quarter to \$1.23bn.

It was the first profits increase reported by Philip Morris since "Marlboro Friday" in April last year, when the company cut the price of Marlboro and other premium brands in the US to win back market share from cheaper products.

Worldwide, Philip Morris sold 18 per cent more cigarettes in the three months ended June than it did a year earlier. Marlboro volumes rose by 15 per cent to 95bn cigarettes and volumes of all Philip Morris brands rose by 17.9 per cent to 107bn cigarettes.

Philip Morris cited strong volume gains in Germany, Italy, France, Spain, central and eastern Europe, the Middle East, Japan, Korea, Argentina and Brazil, but growth was particularly strong in the domestic market, where the price cuts lifted sales.

US volumes increased by 21.9 per cent to 57.9bn cigarettes, Philip Morris said, raising the company's market share by 5 percentage points to 46.5 per cent. Marlboro's share rose by 6.5 percentage points to a record 28.5

per cent. Although Philip Morris was selling its cigarettes at lower prices in the US, the increased volumes lifted operating income in the domestic tobacco division by 25.1 per cent to \$855m - seemingly vindicating the strategy of Mr Michael Miles, the former chairman and chief executive who instigated Marlboro Friday. He was ousted three weeks ago.

Mr Miles fell out with the board over his support for a plan to lift Philip Morris's share price by having off the controversial cigarette-making operations into a separate entity. His successors - Mr William Murray, the chairman, and Mr Geoffrey Bible, the chief executive - have ruled out a split for the foreseeable future. Paradoxically, the food side of the business performed relatively poorly in the second quarter: worldwide operating income rose by only 3.4 per cent to \$945m, while operating income on the tobacco side rose by 22.4 per cent to \$1.5bn. Philip Morris blamed investment spending in emerging markets and adverse exchange rates.

Group turnover rose from \$15.8bn to \$16.4bn. Earnings per share rose by 19.3 per cent to \$1.42, reflecting the effects of the company's stock repurchases. Net income for the first six months, excluding the effect of accounting changes, rose 6.2 per cent to \$2.4bn.

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No dramatic action expected despite constitutional court ruling on military

Germans step warily into the front line

By Quentin Peel in Bonn and George Graham in Berlin

When President Bill Clinton was asked in Berlin yesterday about the prospect of German soldiers taking part in military exercises outside the Nato area, he could scarcely contain his glee.

"I am completely comfortable with this decision," he declared, commenting on the judgment of the German constitutional court in Karlsruhe. He could certainly imagine German troops taking part in the Gulf War.

Why? "Because of the leadership of Germany, because of the conduct of Germany, because of the role Germany has played in the creation of Europe," he said. Germany did not merely have the largest population in Europe, it had been "the leader in pushing for the integration of Europe", he added.

His sheer enthusiasm left his host, Chancellor Helmut Kohl, visibly discomfited. It even caused him to produce a rare phrase in English.

"We will decide on a case by case basis," he hastened to say. "You must not think this will create a mood of 'Germans to the front'."

The irony of the decision is that it has been greeted with far more caution within Germany - at both ends of the

political spectrum - than among her allies.

In the first place, there remains great political caution about the circumstances in which German troops can and will be used in future to support United Nations missions around the world. Secondly, there are considerable doubts about just how ready the Bundeswehr - the German armed forces - is to mount such operations.

Mr Wolfgang Schäuble, the parliamentary leader of Mr Kohl's Christian Democrats, and a leading campaigner for "out-of-area" operations to be approved, was delighted yesterday at the political victory for the German government. He was also adamant that it would not have dramatic consequences.

"We have no intention of dreaming up as many missions as possible for the Bundeswehr to take part in," he said. "All our friends and partners in the world can be sure that Germany will deal with this question very carefully - for the next century, at least," he added with a wry smile.

Asked if Germany might have participated in the Gulf war, if the constitutional court ruling had been given then, he said it might have been legally possible, but not necessarily politically feasible.

"That was only one month



Constitutional court judges deliver their decision

after unification," he said. "It would have been too soon." He argues that the importance of the move is that Germany can

now behave like a normal ally within the Nato alliance, and increasingly, within the context of the European Union's

common foreign and security policy. "We are ready to take up our responsibilities as well as our rights," he said.

Although the court decision is on the face of it a setback for the opposition Social Democratic party (SPD), its leader, Mr Rudolf Scharping, was almost equally enthusiastic - because it has clarified the legal "grey area" in the constitution.

"The legal framework is now clear within which the politicians have to act," he said. That would reassure German soldiers, and give clear guidelines for the debate on Germany's future foreign and security policy.

It also denied the government the "free hand" it had sought in sending troops outside the Nato area, by insisting on separate parliamentary approval for every operation, he said.

In the near future, the Bundeswehr is scarcely well-prepared for comprehensive out-of-area operations, although it can certainly provide very useful logistical support, according to Dr Holger May, head of the Institute for Strategic Analysis in Bonn.

"On the one hand, the Bundeswehr has the third largest air-lift capacity in the world," he said.

"We are one of only three Nato allies [the others are the

US and Netherlands] who can provide missile defence with Patriot missiles."

On the other hand, there are clear disadvantages from having always planned German operations on the assumption of operating close to home. The German air force, for example, urgently needs to increase its logistical range, because it has never expected to operate away from domestic servicing and repair facilities.

In the early 1970s, the Bundeswehr scrapped its military field bakery, and its capacity to provide drinking water for troops in the field: both would have to be recreated. And the military medical corps would have to be considerably expanded if one international exercise were not to deprive the rest of the Bundeswehr of virtually all its doctors.

"It is certainly not true, as some people at the defence ministry are saying, that we cannot organise a mission out of area before the year 2000," Dr May said. "That is nonsense. But it makes the case clearer than ever that we could never go it alone."

"We are going to have to make up our minds where our priorities lie. We will have to make it clear to ourselves, and to our public opinion, that it is in Germany's interest to get involved in something."

EUROPEAN NEWS DIGEST

Belarus pushes Russian links

Mr Alexander Lukashenko, the new president of Belarus, yesterday promised to "do everything possible" to conclude an economic union, including a single currency, with Russia and said that "there is no way out of our economic crisis without Russia." He is to talk to Mr Boris Yeltsin, the Russian president, this morning by phone and will ask for an early meeting. Russia and Belarus have already agreed to work out proposals for an economic union by the end of this month - though the Belarus central bank has strongly objected to the loss of economic sovereignty entailed in giving away the right to print its own currency. Mr Lukashenko said he regretted the collapse of the Soviet Union and said he was "categorically against" the withdrawal of the 40,000 Russian troops from Belarus. He also favoured a "state regulated economy. I am ready to meet businessmen tomorrow and to say to them - help me out of our crisis. If they help me, I'll help them. If instead they just think of ways to make a bigger profit, then they'll find it hard." He said he would fulfil his pre-election promise to stop privatisation "because the people feel it's all just a trick and only for criminals. But if there is a privatisation that can be done in the interests of the people, then we would look at it." *John Lloyd, Minsk Feature, Page 17*

Single telecoms regulator call

Sir Iain Vallance, chairman of British Telecommunications, will call tonight for a single EU telecommunications regulator in a move set to intensify the debate on the future role of Brussels in a liberalised telecoms industry. Acknowledging "ideological" objections to an increase in EU regulatory powers, Sir Iain claims that it is nonetheless "difficult to see" how any other regime could ensure fair telecoms competition across the EU. The call comes at a critical stage in the EU telecoms liberalisation process. The Corfu heads of government summit last month agreed to an acceleration in the pace of telecommunications liberalisation, in particular by opening infrastructure to competition, instead of services alone as previously agreed. In his speech to the European Policy Forum, Sir Iain says: "a level playing field requires a pan-European regulatory regime, properly enforced by a well-balanced, pan-European regulator." Sir Iain's remarks reflect BT's ambitions to compete with established national operators - still mostly monopolies - on the mainland. *Andrew Adams, London*

Carton-board verdict due

The European Commission is today expected to give its final verdict on allegations that European carton-board makers are operating an illegal cartel. The three-year-old case could result in some of the biggest fines ever to be levied against a group of companies following a Commission investigation into alleged price-fixing. In April 1991, the Commission raided 15 companies across the EU after the British Printing Industries Federation complained that manufacturers had co-ordinated price rises across Europe. All the main EU producers were involved in the original inquiry including subsidiaries and sales agents for non-EU companies in Sweden, Austria and Canada. Today, after considering responses from the 15 companies, the commission is expected to conclude whether or not a cartel-arrangement between the companies hindered competition. *Emma Tucker, Brussels*

N-waste site row intensifies

Miners working on Germany's first proposed disposal site for long-term nuclear waste yesterday appealed for police protection, after demonstrators blocked access roads with makeshift huts, and dug tunnels to prevent the delivery of the first containers of highly-radioactive waste. Up to 1,000 anti-nuclear protesters have blocked the roads around Gorleben, in lower Saxony, where an interim storage facility has been built near the planned long-term disposal site. Police have been instructed by the state authorities, who oppose the disposal scheme, not to intervene, but the federal government says interim storage can go ahead, pending proper investigation of the mining site. *Quentin Peel, Bonn*

French go-ahead for reactor

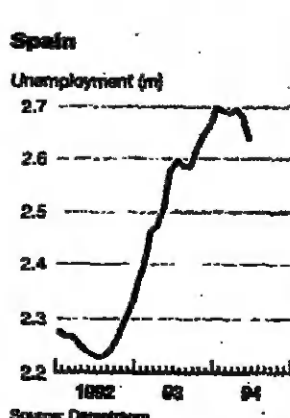
The French government yesterday gave the go-ahead to a consortium of European energy companies to restart the controversial Superphénix fast-breeder nuclear reactor for research purposes. The reactor, which is situated near Lyons, in eastern France, was shut down in July 1990 because of technical faults in its fuel cooling systems. The plant will now be used to study how to get rid of plutonium and other radioactive waste from France's 56 nuclear reactors. Environmental groups have opposed the restart of the reactor, but the French government said in February that the reactor could be re-started at limited power, after the completion of safety work. Superphénix is operated by the Nersa consortium, which includes Electricité de France, Enel of Italy and SBB of Germany. *John Riddling, Paris*

EU banks raise lending share

European Union banks have increased their share of international lending against their North American and Japanese counterparts, according to the Basle-based Bank for International Settlements. Outside Asia, EU banks were the world's largest lenders. The BIS said the share of international bank lending by EU banks had risen to 45.2 per cent at the end of 1993 from 34.8 per cent in 1985. The BIS report covers lending by BIS-area banks - comprising the Group of 10 industrial countries plus Austria, Denmark, Finland, Ireland, Luxembourg and Spain - to non-BIS countries over the past eight years. German banks led the EU with \$108.6bn (£70bn) of claims on countries outside the area at the end of 1993, 37 per cent of which were to Eastern Europe. The BIS also named Mr Carlo Azeglio Ciampi, a former Italian premier, as vice-chairman, succeeding Mr Lamberto Dini, Italy's new treasury minister. *Associated Press, Basle*

ECONOMIC WATCH

Fewer out of work in Spain



Unemployment in Spain fell by 2.3 per cent over the first six months of this year, compared to a 6.8 per cent rise in the same period of 1993, said the employment ministry. The number out of work shrank 1.3 per cent in June from May, with the service sector showing the biggest fall - 1.5 per cent or 18,098. Industrial unemployment fell 1.9 per cent; construction by 3 per cent. The number of those obtaining jobs in the first six months was up by 17 per cent on the same period last year, and up by 1.5 per cent in June from May. *Reuter, Madrid*

■ Pan-German retail sales rose at an annual, nominal rate of 4 per cent in May, according to provisional figures yesterday from the federal statistics office in Wiesbaden. The real annual rate of increase after inflation was 3 per cent. The figures were better than expected after a sharp 10 per cent (nominal) fall in April, providing evidence of a steady but unspectacular recovery in the economy. But economists warned that the rise reflected the fact that there was one extra shopping day in May this year.

■ Portugal's consumer price index rose 0.2 per cent in June from May, but the year-on-year rate dropped to 5.6 per cent from 5.7 per cent, the national statistics institute said.

Turkish privatisation derailed again

By John Murray Brown in Istanbul

Turkey's privatisation effort has again been derailed by the courts.

Mr Tuncay Yarmanci, the privatisation chief, publicly insists the programme will continue regardless but the foreign bankers and investors looking to buy Turkish assets believe the government of Prime Minister Tansu Ciller has been thwarted by last week's constitutional court ruling invalidating its use of decree powers to push through the sell-off programme.

The court has still not published its justification, but it is expected to centre on the argument that the powers given to the executive infringe on the constitutional authority of the elected parliament.

Investors already have a number of

misgivings - the lack of a regulatory framework, and the absence of a pricing regime that would allow a buyer freedom to manage and restructure the labour force, not to mention the unfavourable external environment where the devaluation of the lira has made it all but impossible to put a value on Turkish assets. The prospect that any sale could also be challenged by the country's highest court fills investors with horror.

Opponents of privatisation say it is not simply a procedural issue. Even where privatisation legislation has been approved by parliament as in the case of the recently passed telecommunications privatisation bill, Mr Muntar Soy-sal, the deputy minister, said the court actions to oppose state sell-offs, warns he will challenge the law.

Mr Soy-sal argues that providing telephone services is a public service. Privatising the telecoms company would in effect be a concession to a non-government body to provide those services. And under the constitution, the award of a concession has to be approved by the administrative court.

Few bankers are probably aware of the Aktas case, where a former employee of the state electricity utility Tek took a suit for wrongful dismissal against Aktas, a private power distribution company, contracted by Tek to provide electricity to parts of Istanbul.

The case was referred to the administrative court in Ankara, which ruled that Aktas's contract with Tek was invalid because the court's approval for the award of a concession had not been provided.

The legal conundrum deepens in that under Turkey's foreign investment law foreigners cannot own concessions. The terms are not defined. However, for many Turks, the mere word awakens uncomfortable memories of the nineteenth century when concessions were awarded to foreign interests, as part of the capitulations when the Sultan provided foreigners with the rights to the empire's tobacco crop, for example, in lieu of its massive debts to European treasuries.

Given such a powerful historical resonance, most observers believe that if challenged on this issue, the courts will take a nationalist line. In the Aktas case the administrative court took a very broad definition of what is a concession, as any activity undertaken by government, not just public services.



Tansu Ciller: decree on sell-off thwarted by court ruling

Crédit Lyonnais probe pours scorn on state's effectiveness as 'close to nil'

David Buchan on the message of the parliamentary inquiry into troubled French bank

France's parliamentary inquiry, published yesterday, into how the country's largest bank, the state-owned Crédit Lyonnais, came to pile up record losses and bad debts is most striking for its indictment of the ineffectiveness, even pointlessness, of state ownership.

The report says Mr Jean-Yves Haberer, president of Crédit Lyonnais from 1988 until his dismissal last November "carries the chief responsibility" for the bank's disastrous lending spree culminating in a FF4.9bn (£810m) loss last year. But it also criticises the state and the regulatory authorities - including Mr Jean-Claude Trichet, who directed the Treasury before becoming governor of the Bank of France last year with a seat on the Banking Commission - for their laxness as well as the bank's outside directors.

The report does not propose any new sanctions or radical reform. In its nine-week inquiry, the parliamentary committee says it came across "no case of corruption uncovered or approved by Crédit Lyonnais". However, it added that Mr Jean Peyrelevade, the bank's new president, promised it that he would prosecute

any "rare collaborators who might have been indiscreet or frankly dishonest" - and when solid evidence came to light. As to reform, the report urges the state and the Banking Commission to exercise more control in the future.

From a political point of view, it is likely to undermine any remaining case for state ownership, except among the Socialist and Communist parties whose minority representatives on the inquiry dissented from the report.

Crédit Lyonnais is already on the government's list of companies for privatisation, which the assembly's finance committee chairman said yesterday was "the best road" for the bank. Even Mr Philippe Séguin, the assembly's president who chaired the inquiry, says in his introduction to the report that the state's effectiveness as Crédit Lyonnais' shareholder was "close to nil", as a staunch Gaullist, Mr Séguin cannot be said to be predisposed against government intervention in the economy.

The report itself is tougher than the Séguin introduction. It was largely written by Mr François d'Aubert, a UDF deputy and relative free-marketeer who was sued for libel by Crédit Lyonnais for a book he wrote about the bank called *Argent Sale* (Dirty Money) and who said yesterday the inquiry

turned up nothing to lead him to retract his allegations.

The report acknowledges that Crédit Lyonnais had already acquired some doubtful clients, such as the late Mr Robert Maxwell and Mr Bernard Tapie, before 1988. But it says the real surge in its expansion began with Mr Haberer's desire to turn the bank into a German-style "industrial" bank, his gamble on rising property prices and his bid to use European deregulation to give Crédit Lyonnais a continental network, often paying too much for inadequately audited acquisitions. By last year Crédit Lyonnais had taken equity in 1,500 companies at home and controlling or minority stakes in 107 banks and companies abroad.

The report singles out two categories of investment. Like many other banks, Crédit Lyonnais lent far too much in property, amassing some FF50bn of doubtful loans, of which FF4.2bn have been hived off into a separate state-backed company to improve the bank's solvency ratio. The report claims the finance ministry and the Bank of France, via the Banking Commission, not only allowed but actively encouraged the bank to limit its provisions against bad property debts.

The second category - the

degree to which the bank was ordered to help prop up loss-making state industries - is disputed. Mr Séguin, who parliamentary officials say consistently tried to "smooth the report's rough edges", says, for instance, that there is no evidence to show that Crédit Lyonnais' decision to take a stake in the Usinor-Sacilor steel company or in Aérospatiale "owed more to the wish of the public authorities than a deliberate choice of the bank". But the report claims "increasing bankruptcies led the state, in order to save jobs, to interfere with the bank's autonomy", just as it adds, prime minister Edouard Balladur did last autumn in forbidding state companies to lay off workers. Whatever the motive, the result was to enable Crédit Lyonnais to count down shareholdings as "own funds" on which still more loans could be extended.

Much of the bank's problems lay with four out-of-control financial subsidiaries - Althaus, SDBO (Mr Tapie's main bank), IBSA, and CLBN, its Dutch subsidiary which financed the bid by two Italians, Mr Giancarlo Piretti and Mr Florio Fiorini, for the MGM film studio. The report highlights the problem of cross-border banking supervision - an issue, inci-

dentally, largely ignored in the Maastricht negotiations for European monetary union - of a 56 per cent French-owned bank incorporated in the Netherlands. Warnings by the Dutch central bank about possible money laundering by CLBN clients went ignored by Mr Haberer, the report says.

Of Crédit Lyonnais' directors, the report finds most fault with its former six "independent directors" who when they bothered to turn up to board meetings relied on the state's six representatives to do their job for them. It praises the six directors representing the bank's own personnel for asking the most pointed questions of the Haberer management, but says inevitably these often concerned internal housekeeping rather than strategy.

There was a clean sweep of the bank's independent directors last month. The new team includes Mr Bernard Arnault of LVMH, Mr Alain Gomez of the state-owned Thomson group (which has 21 per cent of Crédit Lyonnais), Mr Jean-Luc Lagardère and Mr François Pinault, heads of groups bearing their name. In response to press criticism that these men are all substantial customers of his bank, Mr Peyrelevade said: "Better they are Crédit Lyonnais' clients than some other bank's."

Difficult chapter refuses to close

By Alice Rawsthorn in Paris

Completion of the parliamentary inquiry should in theory allow the new management team at Crédit Lyonnais to close a troubled chapter of the bank's history. Instead, they have found themselves struggling with more skeletons tumbling out of the closets.

When Mr Jean Peyrelevade, who succeeded Mr Jean-Yves Haberer as chairman last autumn, announced last spring that Crédit Lyonnais had made a net loss of FF4.9bn (£1.24bn) in 1993 and required the state's support for a FF4.4bn rescue package, it looked as though

he had brought all the bank's problems out into the open.

Mr Peyrelevade recently warned that he has since discovered some new problems. His submission to the parliamentary inquiry also confirms that he considers the original FF4.9bn package inadequate.

The French financial community is now anxiously waiting to hear how bad those problems are and how much more money is required.

"It's a bit of a black hole," says Mr Sasha Serafimovski, European banking analyst at Merrill Lynch. "We now know that the initial clear-out wasn't sufficient. What we don't know is where it's going

to end."

He, like other observers, had initially expected Crédit Lyonnais to break even in 1994 before returning to profit next year. The group is now expected to stay in the red this year, with a deficit of between FF1.1bn and FF1.4bn depending on what level of provisions the government agrees to.

Mr Peyrelevade is now understood to be wrangling with the authorities over the scale of those provisions and over the amount of money the bank needs.

Crédit Lyonnais originally planned to stage a FF4.9bn capital increase this autumn open to all investors, as

opposed to this spring's FF4.9bn increase which was restricted to the government and its state-controlled shareholders, the Caisse des Dépôts and Thomson electronics group.

However, the deterioration in expectations of the bank's performance, coupled with the weakness of the French equity market, could complicate such an exercise. Meanwhile Crédit Lyonnais may need to raise more than FF4.9bn, given the gravity of its financial difficulties.

"What we really need to be sure of," says Mr Jean Sasse, banking analyst at Société Générale, "is that there aren't any skeletons left."

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Geneva faces Bonn rivalry on WTO site

By Frances Williams in Geneva

As this week's deadline nears for a decision on the headquarters site for the new World Trade Organisation, the two European candidates - Bonn and Geneva - are stretching every sinew to capture the glittering prize.

Trade diplomats in Geneva, headquarters of the General Agreement on Tariffs and Trade, say the German government has put up an unexpectedly tough fight for the WTO, backing a financially attractive offer with intense diplomatic lobbying of Gatt's 120-plus members in Geneva and in national capitals.

While Geneva remains the favourite, Bonn has come from a rank outsider to a serious challenger. This has forced the Swiss to upgrade their own offer. Both cities now stand ready to spend millions of dollars for the privilege of hosting the WTO, its 500 or so staff and associated diplomatic missions, and the revenues they will generate.

The deadline for a decision was initially set for this Friday. While there are still hopes that this deadline can be met, a large number of countries had not officially made up their minds by yesterday and the choice could be postponed until a meeting of the WTO preparatory committee on July 22.

"My bet is that the consensus will be to stay in Geneva," says a senior developing country ambassador. "But Bonn's offer has had to be taken seriously."

In terms of free office space, conference facilities, car parking and diplomatic privileges, the two cities are running neck and neck, trade officials say.

Bonn initially claimed an edge in having a ready-made conference centre for WTO use - but a group of Gatt ambassadors who visited Bonn last week judged the centre inadequate. Like the Swiss, the German government has now offered to build a new centre.

However, the "inertia factor" looks like tipping the balance in Geneva's favour. The costs of moving, in human and organisational terms, would be enormous and would prevent the hoped-for smooth transition from Gatt to the WTO. "We would lose six months' work," predicts one senior trade diplomat.

Many of Gatt's present staff are settled in Geneva and do not wish to move. Geneva is home to a number of UN organisations with which the WTO will have to work closely. In addition, countries that currently cover Gatt alongside the other UN bodies in Geneva would have to open separate WTO missions in Bonn.

Eco-labelling tops agenda for new group

By Frances Williams

Eco-labelling and the use of trade measures for environmental ends are among the negotiating priorities set yesterday by the newly formed committee on trade and environment which will become part of the World Trade Organisation next year.

The committee has decided to tackle first some of the easier and less controversial items on its seven-point work programme, which was endorsed by ministers from 120-plus countries when they met in Marrakesh in April to sign the Uruguay Round trade accords. It is due to report back to the first WTO ministerial meeting in 1996.

Starting in September, the committee will discuss the compatibility with fair trade rules of environmental charges and taxes, such as carbon taxes, and environmental requirements for products including standards, packaging, labelling and recycling.

The proliferation of eco-labelling schemes could become an important barrier to trade, particularly for developing countries.

The committee also plans this year to consider whether fair trade rules need amending to accommodate trade provisions of international environmental agreements such as those banning trade in endangered species or in chemicals that harm the ozone layer. And it will look at the effect of environmental measures on market access, especially for goods exported by developing countries.

More controversial areas, such as the "internalisation" of environmental costs in prices, will be left to later, a move that will disappoint environmental groups. The subjects for early discussion are designed to maximise consensus between rich and poor nations, and have mostly been well worked over in a now-disbanded Gatt environment committee.

UK unlikely to drop toy challenge

By Guy de Jonquieres, Business Editor

The British government is set to reject a request by Sir Leon Brittan, the European trade commissioner, that it drop a legal challenge to an EU quota on toy imports from China.

Sir Leon said in Brussels yesterday that he hoped the UK would withdraw its action following a Commission proposal to raise the value of the quota by Ecu150m (£115.5m) to Ecu780m this year.

However, the Department of Trade and Industry said in London that the case, before the European Court of Justice, was a "distinct and separate issue of principle."

The department said it was questioning the ability of the EU council of ministers, which approved the quota in February, to take "unjustified and disproportionate trade measures" which were opposed by the majority of the EU toy industry. The quota, imposed as part of a package deal designed to win EU countries' agreement to scrap about 6,500 national trade restrictions, is intended chiefly to protect toy manufacturers in Spain.

However, other European toy companies said that, at its original level of Ecu630m, it would halve expected imports from China and was causing problems for importers who had not yet been delivered. The quota has also been criticised by China.

Lucas invests in Chinese car industry

By John Griffiths

Lucas Industries, the UK automotive components and aerospace group, is making its first investment in China's rapidly expanding motor industry via a \$33m (£21.7m) joint venture to manufacture disc brakes.

If the project proceeds as envisaged, output of 600,000 discs a year will be reached in 1997.

The three-way venture is with Langfang Braking Air Compressor Factory of Hebei province and Mando Machinery, part of South Korea's Hella group and a long-standing partner of Lucas in ventures outside China. Lucas will have a 20 per cent stake, with its partners each holding 40 per cent.

The two-phase project involves an initial investment of \$14m at Langfang's existing site, on the outskirts of Beijing, to produce up to 280,000 brake discs a year starting at the end of 1995. In phase two, a new facility will be built in the Langfang economic and technology zone.

The venture follows the signing of Lucas' first technology transfer agreement with China, under which it is providing technology for braking systems to a joint venture company, Hwa Heng, set up between Lucas' licensee in Taiwan and the Wuhu Auto Parts factory in Anhui province. Lucas has no stake in that venture.

UK seeks to recoup South Africa ground

By Mark Suzman in Johannesburg

Britain's trade and industry secretary, Mr Michael Heseltine, and 60 businessmen are in South Africa this week to try to recoup lost ground in what was once a leading trade partnership.

Partly as a result of the UK Conservative party's resistance to sanctions during the apartheid era, British relations with the new government are weaker than with the old. At the same time the UK finds itself fourth in South Africa's trading league behind the US, Germany and Japan.

Mr Heseltine's visit follows ones by US commerce secretary Ron Brown and French president Francois Mitterrand

which have been seen as part of a drive to reap possible commercial rewards for those countries' support for sanctions during the anti-apartheid struggle.

"South Africa is now perceived as a country with which to do business," says Mr John Doble, British consul-general in Johannesburg, who says British companies have made more than 60 investments since 1990.

On the investment side, the UK has for more than a century remained unchallenged as South Africa's single biggest foreign investor with about R50bn (£8.8bn) in stock and assets. South Africans hold about R35bn in Britain.

Two-way trade between the UK and South Africa amounted

to R10.25bn in 1993 slightly in the UK's favour. Britain's imports are primarily of raw materials and food and vegetable products. It exports mostly pharmaceuticals, machinery and, more recently, telecommunications equipment.

The UK Export Credits Guarantee Department already has \$1.2bn in export credits outstanding in South Africa, the agency's fourth-biggest commitment.

In the first four months of this year British exports to South Africa grew by 20.2 per cent. Imports from South Africa increased only 2.3 per cent, although some sectors, such as fruit and wine, are expected to grow by about 30 per cent for the year.

In the defence sector, South

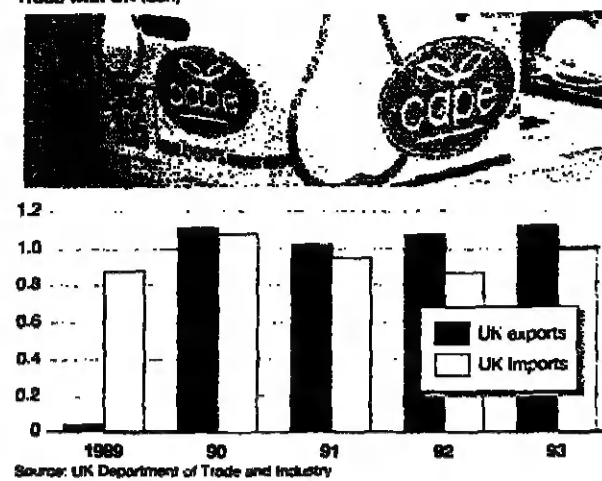
Africa is known to be in the market for up to six navy corvettes worth about £1bn, and if Britain could secure the contract it might help save the Swan Hunter shipyard on Tyneside.

At the same time Britain is considering buying South African Rooivalk attack helicopters as part of a total order for 90 helicopters costing about £2bn and there is speculation that a reciprocal arrangement could be worked out.

Mr Heseltine discussed the issue yesterday with Mr Joe Modise, South African defence minister, and an announcement may be made before the end of the week. "We're cautiously optimistic that something will be achieved," said a British defence official.

South Africa

Trade with UK (£bn)



Bangkok elevated railway given the green light

Victor Mallet in Bangkok

The Thai cabinet yesterday gave the green light to a \$1.5bn elevated railway for Bangkok, reversing a cabinet directive in May that all mass transit systems in the centre of the capital should be underground.

"It's a relief," said Mr Edward Chow, chief financial officer of Bangkok Transit System Corp (BTSC). "It means that we can get on with our work."

BTSC, part of the Tanayong prop-

erty group, signed a 30-year concession agreement two years ago to build and operate the 24km elevated railway, but all Bangkok's mass transit projects have been thrown into doubt by successive governments' lack of a coherent transport strategy.

The cabinet apparently decided to adhere to the original BTSC contract following an embarrassing dispute over another contract for a \$1bn elevated motorway, which was built by a consortium under the leadership of Kumagai Gumi of Japan.

Thai state agencies were accused of breaching the contract and Kumagai Gumi and international lenders were eventually bought out by Thai investors.

BTSC, which opened negotiations for the elevated railway with the Anglo-French engineering group GEC-Alsthom, says it has now dropped GEC-Alsthom and signed a letter of intent with another consortium comprising Siemens of Germany and Italian-Thal, the Thai construction company. They would carry out

the \$1bn turnkey contract to build the concrete structure and provide the train system.

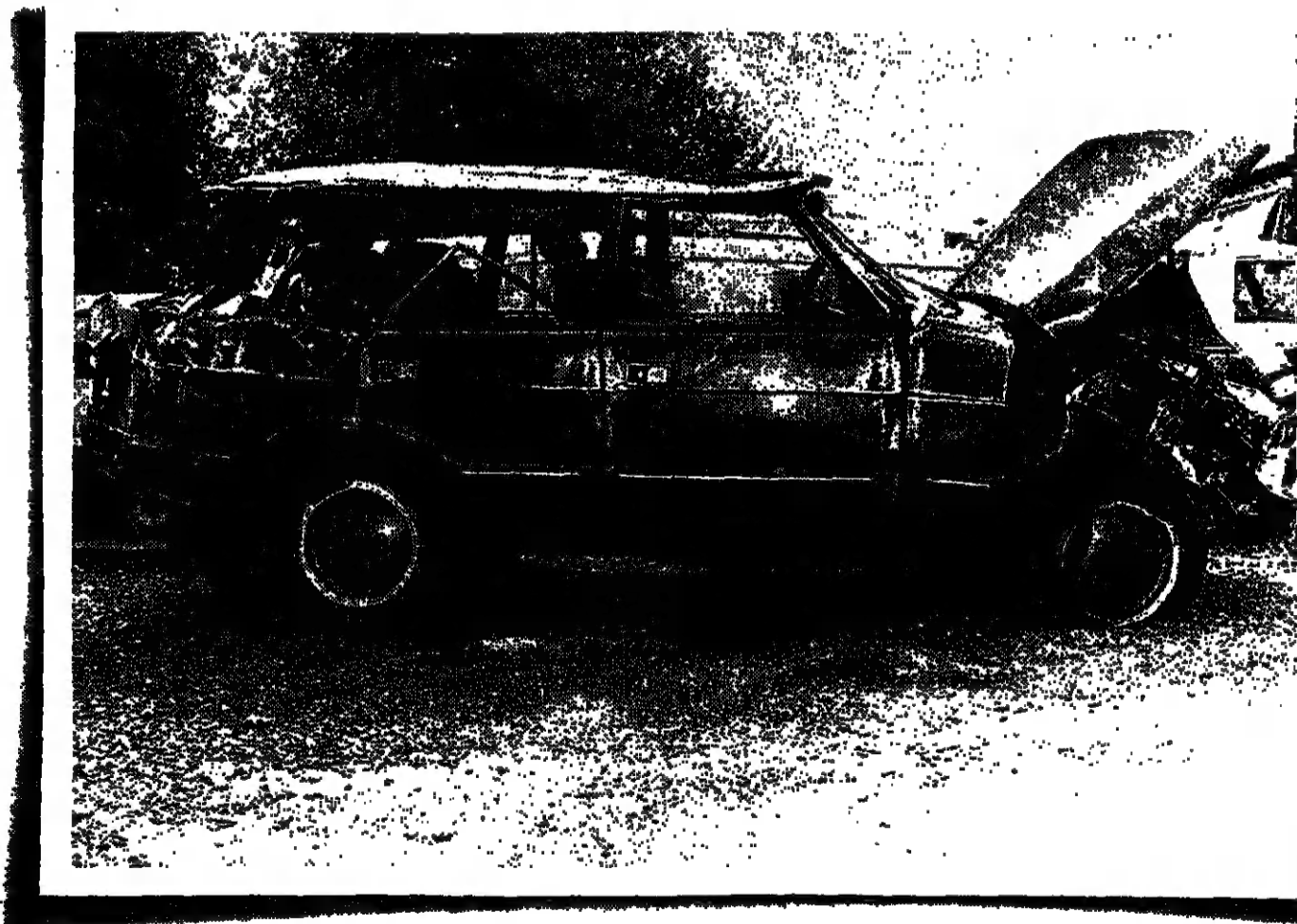
Mr Chow said BTSC hoped to sign a detailed turnkey contract before September and start operating the railway by the end of 1997.

Stockbrokers believe Tanayong will find it difficult to secure financing for the deal. BTSC says debt financing is the responsibility of the turnkey contractors and maintains that it will not be a problem. "All the financing has in fact been successfully

negotiated," Mr Chow said.

He said Hermes, the German export credit agency, along with KfW and Deutsche Bank would participate in the financing. The International Finance Corporation, the private sector financing arm of the World Bank, was also prepared to arrange up to \$350m in loans, he said.

BTSC is wholly-owned by Tanayong, but the property company hopes to sell equity to other partners and list BTSC on the Stock Exchange of Thailand.



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NEWS: THE AMERICAS

UN condemns expulsion of Haiti mission

By Michael Littlejohns
in New York and Jeremy Kahn
in Washington

The UN Security Council last night condemned the Haitian regime's expulsion of an international human rights mission, calling it a "serious escalation" of the military-led government's defiance.

In a statement approved at a brief open meeting after private talks, the council also condemned the authorities' move to avoid "appropriate international scrutiny" while indiscriminate violence against civilians was increasing.

The Haitian government's provocative behaviour threatened regional peace and security. The council would hold the regime individually and collectively responsible for the safety of "the international presence" in Haiti.

The action against the mission, sent by the UN and the

Organisation of American States, would further reinforce the council's determination to bring about a rapid and definitive solution to the crisis.

However, there was no immediate indication that the council was considering further concrete measures to enforce its will after it had imposed extensive economic sanctions.

The council session took place after Mr Boutros Boutros-Ghali, UN secretary-general, and Mr Christopher Thomas, acting head of the OAS, had bowed to Haitian demands that some 100 international staff of the human rights mission be evacuated. A UN spokesman said they would leave "in the next day or so".

In Haiti, the government yesterday threatened to punish any of its citizens supporting military intervention aimed at toppling the military regime of Lt-Gen Raoul Cedras.

Figueres bends to fiscal reality

Costa Rica's new president is forced to be more pragmatic, writes Edward Orlebar

The fierce campaigning against economic liberalisation that won the Costa Rican presidency for Mr José María Figueres has given way to a more pragmatic approach since he took office in May.

Mr Figueres, a 39-year-old engineer with a masters degree in government from Harvard, promised to renegotiate a structural adjustment programme with the World Bank and pay greater attention to social needs.

But the difficult fiscal position inherited by his government means Latin America's youngest president will have to seek external financing to fulfil social programmes.

That will oblige his government to remain in favour with the Washington-based international financial institutions.

"His challenge is how to harmonise the relative satisfaction that there is with the development of macro-economic policies with the level of dissatisfaction that there is on social issues, fundamentally in health and education," says Mr Carlos Sojo, a political analyst.

The World Bank and the Inter-American Development Bank have been receptive to proposed changes to programmes suggested by a government delegation last month, says a finance ministry adviser.

The government rejected a demand by the World Bank to reduce the public sector by 25,000 people, and has said it will implement a plan for "state rationalisation", instead. The new government has said it would not remove the state insurance company's monopoly in the short term and would keep an open mind on the state oil company Recope's control of refining and distribution of petrol.

However, Mr Leonardo Garnier, the planning minister, says progress will continue on opening up of the banking sector to allow private banks to offer cheque accounts, currently the privilege of state banks. The government also remains committed to the sale of state cement and fertiliser companies.

The new economic team has been keen to stress that there

will be no big changes in a broad policy of economic liberalisation despite the campaign rhetoric.

"We agree with the international banks' concern to liberalise the market and make the state more efficient," says Mr Garnier.

"But we want to find the best instruments to do so," he added.

Costa Rica's heterodox liberalisation policies were initiated by two governments from Mr Figueres's National Liberation party (PLN) from 1982-88, and senior members of those administrations are now back in cabinet posts.

Since taking office on May 8, Mr Figueres has been sharply criticised by former government ministers for reiterating campaign attacks on his predecessors whom he accuses of leaving the state coffers empty.

Mr Rafael Angel Calderón, the former president, has pointed to single-digit inflation, healthy foreign exchange reserves, 6 per cent growth, and low unemployment as the achievements of his administration.

His government also signed a free-trade agreement with Mexico, and oversaw sharp growth in exports and tourism, reducing traditional dependency on coffee and bananas.

But economists say that in the run-up to the election the previous government, in keeping with traditional election year priorities, artificially held down prices and let the fiscal deficit run, leaving Mr Figueres with a legacy of debt and repressed inflation.

"If I were the finance minister I would sit down and weep," says Mr Dennis Melendez, an economic consultant.

The government faces a close examination from the International Monetary Fund which is expected to send a mission later this month. It is keen to re-establish a standby agreement with the fund as an indication to lenders that it is following sound macro-economic policies.

Mr Carlos Manuel Castillo, who combines the role of central bank president with eco-

nomie supreme, went on national television recently to say the government hoped to reduce the fiscal deficit to 2.8 per cent of gross domestic product by the end of 1995. This is unlikely to impress the fund.

Mr Figueres took over the presidency 46 years after his father José "Pepe" Figueres overthrew Mr Calderón's father and sparked a brief but bloody civil war. A victorious Mr Figueres abolished the armed forces and implemented far-reaching social reforms.

His son's efforts to emphasise social issues will be hampered by the split in his party over his nomination, which followed accusations that his alleged involvement in the murder of a small-time drug dealer in 1973 made him an unfit candidate.

His government's slim margin of victory in the election in February also mean he does not enjoy a strong mandate, and acrimony with the opposition party does not augur well for future negotiations with congress where he will require opposition support.

Colombia 'misusing pesticides'

By Alison Maitland

Workers in the rapidly expanding Colombian flower industry are routinely exposed to pesticides banned in the west, says a report published yesterday by Christian Aid, the UK aid agency.

A fifth of the pesticides are banned or not registered in the US or Europe because of their toxicity, according to an analysis for Christian Aid by The Pesticides Trust, an independent UK research organisation, said Ms Sarah Stewart, author of the report.

Legal pesticides are misused, so that many of the 70,000 flower workers suffer nausea, fainting and skin irritations.

Colombia produces over 3.5bn flowers a year, worth more than \$350m (£230.2m).

Urging importers to restrict purchases to companies obeying guidelines, Ms Stewart said: "Colombian law is very good regarding the import and application of pesticides, and the rights of the workforce. The problem is enforcement."

WORLD CUP



A heavily-bandaged Luis Enrique at Madrid airport after the Spanish squad arrived home from the US. Luis Enrique suffered a broken nose in a tussle with Italy's Mauro Tassotti in their quarter-final at the weekend.

Video evidence leads to ban for Tassotti

For the first time at a World Cup, FIFA, soccer's governing body, has used video replays to punish a player for an action the referee did not see during the game.

FIFA's disciplinary committee has imposed an eight-game suspension - twice the previous longest - on Italy's Mauro Tassotti for viciously elbowing Spain's Luis Enrique during last Saturday's 2-1 win by Italy in the quarter-finals. Enrique's nose was broken.

Tassotti missed today's semi-final against Bulgaria. If Italy reach Sunday's final he will sit that out as well, plus six preliminary games in the European championship.

Tassotti had apologised for the blow. He was not penalised on the field and said later the elbowing was accidental. After studying videotapes, FIFA rejected his claim.

The disciplinary committee judged Tassotti's action as "intentional serious violent conduct." The suspension and \$16,000 fine can be appealed.

FIFA said referee Sándor Puhl of Hungary was blameless in not penalising Tassotti on the spot because he did not have a clear view of the elbowing, which occurred during a scrap for the ball late in the game.

The committee also denied an appeal against a four-game suspension of Brazilian defender Leonardo for an elbowing that fractured the skull of American Tab Ramos.

And it: Fined the Dutch team \$9,000 and cautioned coach Dick Advocaat for bad behaviour on the bench during Saturday's 3-2 quarter-final loss to Brazil.

Fined Brazilian goalie Taffarel \$8,000 for violating advertising restrictions by wearing oversized logos on his gloves.

Suspended Sweden's Stefan Schwarz for today's semi-final against Brazil for collecting two yellow cards in the quarter-final win over Romania, and fined the Swede \$2,400.

German coach Berti Vogts, under intense bombardment in Germany for their defeat by Bulgaria, was not on the flight taking most of the team home. Wisely, he is holidaying in Florida.

The loss to Bulgaria cost the Germans bonuses of \$80,000 apiece for defending their title.

For reaching the quarter-finals, they received a mere \$22,000 per man.

Romania's players are to be made Citizens of Honour of Buch-

arest for their World Cup performance, said mayor Crin Halea. The team bowed out after Sweden beat them on penalties in the quarter-finals.

The only exception is Ion Vladou, who became "a national shame," said Bucharest, when suspended for earning the team's only red card for a nasty foul. Each Romanian player was given a Mercedes by a local businessman for qualifying for the finals.

World Cup semi-finalists Brazil topped the Sprint Soccer Poll for the ninth week running, poll organisers said yesterday.

Italy, Bulgaria and Sweden, the other three semi-finalists, held the next three spots in the weekly ranking of top 10 national teams as viewed by an international panel of soccer journalists.

Brazil received 474 points, followed by Italy (366). Surprising Bulgaria were third (349), then Sweden (313) - the first time Bulgaria and Sweden had reached the top five.

Romania, who lost their quarter-final to Sweden in a penalty shoot-out, were fifth (310) followed by Holland (280), Germany (229), Argentina (146), Mexico (97) and Spain (51) in tenth spot.

Repeat of classic final may lie ahead

It could be a repeat of the classic World Cup final of 1970. Today, Brazil and Italy, both three-time winners of the World Cup, have a chance of producing a rematch of that final in Mexico City 24 years ago when a Pelé-led Brazil trounced the Italians 4-1 with breathtaking soccer.

To reach this year's final on Sunday, Brazil must beat Sweden and Italy best Bulgaria in the semi-finals. Odds-makers expect them to do so.

If Brazil and Italy survive, it will set up a *Romario* vs *Roberto Baggio* final, with several other intriguing rivalries on view, much like those in 1970. Then, Pelé, Jairzinho, Gerson and Carlos Alberto scored the goals that won Brazil and won the world's admiration.

Man for man, Italy probably had a stronger team in 1970 than it does now. But at least one problem looms for Brazil: a fired-up Roberto Baggio.

In today's semi-finals, Bulgaria will face Baggio while the Italians must handle another in-form striker, *Eristo Stoichkov*. With good support from Emil Kostadinov and Yordan Letchkov, Stoichkov was a handful for Argentina and defending holders Germany - the two 1990 finalists - and Bulgaria beat both on the way to the semis.

Brazil had problems dealing with Sweden in the first round, *Romario* scoring the equaliser in a 1-1 draw.

The Swedes have top-quality attackers in *Martin Dahlin* (fighting injury), *Tomas Brodin* and *Kennet Andersson* but will be without influential midfielder *Stefan Schwarz*, who is suspended.

Semi-Finals

Today
Italy vs Bulgaria
New Jersey 9pm BST
Brazil vs Sweden
Los Angeles, 12.30am Thurs

Final

Sunday, July 17
Los Angeles 8.30pm



The identity of the first sporting mercenary may be debated. One may have been mentioned by Virgil but, sadly, handy copies of the *Aeneid* are not normally available in New York hotel rooms.

Yet the sporting mercenary has certainly been a phenomenon this century. Jim Thorpe, the great American-Indian athlete, would play for pay (he had hardly any choice, given the discrimination against him).

English cricket saw the likes of *Leslie Constantine* from the West Indies before *Brian Lara's* father was born. The great Real Madrid soccer team of the 1950s was made by *Puskas* of Hungary and *di Stefano* of Argentina.

There used to be powerful opposition to importing talent. Yorkshire County Cricket Club only recently crumbled to allow those not born in the county to perform, while limits on the number of foreign players are still commonplace across sports, and only, perhaps, most prevalent in Japan.

Baseball even used to have a legal foundation for restricting the trade in players. Until the reserve clause blinding a player to a club was declared illegal in the 1970s, transfers could only be effected by the club.

All that has now changed, and this World Cup has brought home that soccer players are just actors on a world stage, free to find the best-paying repertory company around.

Even the insular British have become accustomed to this, which says something given the hostility barely 30 years ago to the idea that John Charles and Denis Law would go off and play in Italy. (I bumped into Law on a slow train to Manchester a few years back; he said it was the best thing he ever did).

Now the English fan may enjoy vicarious pleasure, or the reverse, from the performance here of Russian and Norwegian goalkeepers (Chelsea and Spurs), a Bulgarian

mid-fielder (Ipswich), just about every member of the 22-strong Irish squad, and doubtless a few more besides.

In fact, the only teams here whose whole squad only performs at home were Greece, for reasons which became apparent after watching the Greeks play; South Korea, which is a long way away; and Saudi Arabia, which has only recently started taking soccer seriously. But there are three or four Saudis now with real market value.

African players have already begun to explore Europe and

Jurek Martin in New York casts an eye over some of the tournament's 'mercenaries'

elsewhere - for the Indomitable Lions of Cameroon it may have been the only way to get paid. Rashidi Yekini, the Nigerian striker, is one who piles his wares overseas.

When Spain played Italy last weekend, 16 of the 22 on the pitch as the match began had appeared in the AC Milan-Barcelona European Cup final earlier this spring. And that could not include Stoichkov, the Bulgarian wizard, who plays for the Spanish team.

If Ireland are the ultimate mercenary side, with none of their squad currently playing in the Irish leagues, Bulgaria lead the semi-final pack, with two-thirds of their 22-member squad, and almost all their starters, having present or past experience in other European leagues.

Romario and Bebeto of Brazil play in Spain and Portugal, as do several team-mates; there are Swedes all over the place; and if most of the Italians stay at home they have the

compensation of performing in the most cosmopolitan league of the lot.

This familiarity may breed personal contempt, but it also generates knowledge of the opposition, almost regardless of what national colours they are playing under. The capacity now for any side to arrive at the World Cup virtually unknown is much reduced.

This seems to have been Bulgaria's particular ace-in-the-hole. Letchkov, whose goal dethroned Germany, may be the only Bulgarian at present playing in the Bundesliga (for Hamburg), but the likes of Stoichkov (Barcelona), Kostadinov (FC Porto) and Balakov (Sporting Lisbon) have been knocking the ball around against Germans at the best club level for years. At the very least, this made them unafraid. At most, it may have made them confident.

Letchkov owned up after the match that he had advised his coach beforehand that Thomas Hässler was the German to watch. Hässler happens to play in Rome, which either does or does not prove the point, but he did play well, as the Bulgarian predicted.

Ironically, Letchkov out-jumped the smaller Hässler to score his winning goal (and the FT apologises for fingering Kohler as the guilty party, but it was at the other end of the stadium, and delirious Bulgarian journalists - Sid and Doris Bonkov - were throwing their soft drinks, hats and programmes at the TV replay screens).

It may not always work. No-one has yet figured out a way to stop Romario and Bebeto, their European familiarity notwithstanding.

Nor has it proved possible entirely to neutralise the Bagblos for a full game, though both have disappeared from action for long stretches at a time.

Of course, mercenaries do not always win battles, and even the French Foreign Legion's batting average is less than perfect. But it did not qualify for this World Cup either.

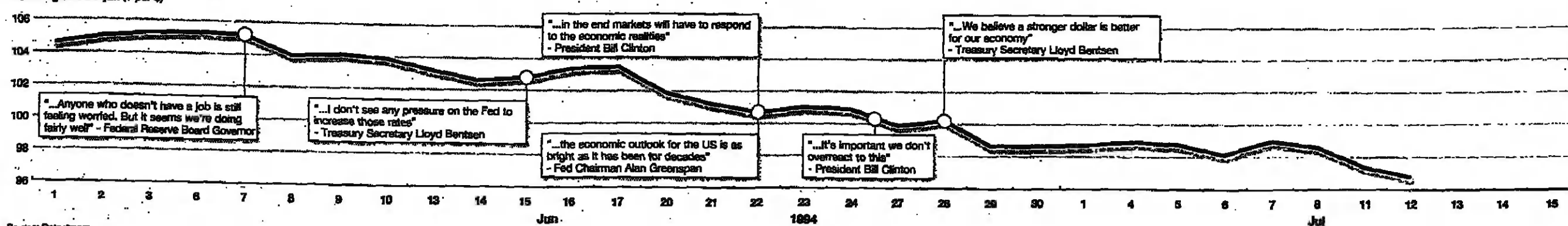
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EDS

NEWS: THE DOLLAR IN DECLINE

Dollar against the yen (¥ per \$)



Source: Datastream

Watching the yen; ignoring the dollar

By Ken Warn in Washington and Michiko Nakamoto in Tokyo

"You're kidding me," said Morris, a 45-year-old video salesman with a street stall in downtown Washington, on being told that the dollar has been falling recently. "I thought the dollar would have been rising against other currencies."

His reaction was not untypical. On the sunny streets of the US capital yesterday, the plight of the greenback was way down - usually off - people's list of concerns.

Morris had firm views on pretty much everything: "This government is pathetic; they wanna do something about the homeless problem. And crime."

But the dollar? "That doesn't really affect me day to day," he said. "The folks of Tokyo see things differently. From breakfast table, to taxi, to front-page headlines, the Japanese are relentlessly focused on the yen's climb against the dollar. They are more likely to know the daily rate to two decimal points than not at all."

Made dollar-weary by this national obsession, Mr Hiroshi Kume, a popular Tokyo TV presenter, yesterday related the news of the yen's rise to another record with a note of apology: "We have relayed the news so many times already, but the yen has again posted a record high," he said.

"Yeah, sometimes it goes up, sometimes it goes down," said Mr Randy Briolat, visiting Washington yesterday with his family from Portsmouth, New Hampshire. "It's really not a matter of serious concern - at least, I hope not."

Mr Briolat makes optical fibre and underwater cable, much of it for export. He acknowledged that a weaker dollar could help the export side of his business. But he holed just around the corner from the Treasury, Mr Briolat did not have any idea of the yen/dollar rate, like most respondents in yesterday's sample.

One man who did know the rate was Mr Jim Stinger, a technician with Xerox: "The dollar has been going down fast - crashing," he said. "It's a good thing. It's going to shake up people in this country and make us realise how screwed up we are. People have gotten too lazy."

"It's bad," agreed Mr Christopher Henry, a hotel receptionist. "But it's weird too, because the economy is doing better, especially compared with Europe. European money should be way down. But the Japanese, they work harder at selling their products."

Elsewhere, it was largely blank looks, shrugs and stares - and this in one of the most cosmopolitan US cities. But a Metro supervisor at McPherson Square - "can't give you my name its against the rules" - shared the view that the dollar's weakness was bad for America. "It weakens our buying power and makes it harder for us to stand up and say we are number one," he said.

Alfred, a homeless man begging on 14th Street, agreed: "The dollar ain't like it used to be," he said.

Strong US fundamentals overlooked

Michael Prowse on contrast between the performance of America and of other industrial economies

President Bill Clinton did the dollar a disservice at the Naples economic summit last weekend by signalling his apparent indifference to its short-term fate on foreign exchange markets.

Yet the US administration's argument that traders are failing to pay sufficient attention to strong US economic fundamentals is not without merit.

The main point that seems to be overlooked in financial markets is the extent of the cyclical divergence in the economic performance of the US, on the one hand, and Europe and Japan, on the other. While most industrial countries have languished in recession, the US is now in its fourth year of a vigorous upswing in the business cycle.

Since the trough of the recession in early 1991, US gross domestic product has increased by nearly 10 per cent. Gross private investment is up by one third in real terms. Employment did not begin to recover until early 1992 but, since then, the US economy

has generated about 5.3m new jobs - a percentage increase of almost 5 per cent.

This powerful cyclical upturn, moreover, has been led by the private sector. Overall non-farm business productivity grew by more than 4.5 per cent in 1992 and 1993.

Manufacturing productivity grew by an astounding 9.9 per cent, far faster than in previous upturns.

Also, for the first time in recent history, the recovery was not artificially induced by fiscal expansion. After more than a decade of large deficits, the US Congress has co-operated with both the Bush and Clinton administrations in reducing the deficit.

The deficit may fall below \$190bn (\$212bn) this fiscal year and to as little as \$150bn in fiscal 1995 - or about 2 per cent of GDP, the lowest level since 1979.

The strong upturn has led to higher prices of some commodities, but it has not yet put much upward pressure on broad indices of inflation. Yet

today, the US labour department reported a zero increase in producer prices in June, both relative to May and on an annual comparison. Excluding the volatile food and energy components, the index fell 0.1 per cent last month and rose only 0.6 per cent from June last year.

Consumer price figures are due today - the annual rate of increase has been running at 2.5 per cent or less in recent months.

The Federal Reserve, moreover, has taken pre-emptive action to try to prevent inflation rising next year, raising short-term rates 1½ percentage points to 4½ per cent since early February. Financial markets tend to discount the good domestic economic news and focus instead on less encouraging trends in the US balance of payments.

The US has run a current account deficit every year since 1982, thereby converting itself from a creditor to a debtor nation. During the 1980s, the current account deficit

was readily financed by capital inflows - especially Japanese purchases of securities and direct foreign investment.

The balance of payments strains have worsened recently for two reasons. First, the current account deficit has grown rapidly in the past 18 months, reflecting much faster growth in the US than elsewhere; it will reach about 2 per cent of GDP this year.

Capital flows have also been

adverse. US investors have sought to diversify their portfolios by increasing investment in Europe and "emerging markets" in developing countries. At the same time, foreigners - especially the Japanese - have been less willing to invest in the US, following weakness of the share and bond markets.

However, these pressures need to be seen in perspective. As the graphs show, the dollar

is not particularly weak, except against the yen. In trade-weighted terms, the dollar has fallen by more than 5 per cent this year but remains in its trading range of the past few years. Excluding the yen, the dollar has strengthened in trade-weighted terms since last year. This partly reflects the dollar's strength against currencies such as the Canadian dollar and the Mexican peso.

The strains on the US balance of payments may now be at their worst. In his Humphrey-Hawkins testimony to Congress later this month, Mr Alan Greenspan, Federal Reserve chairman, is likely to signal the need for further increases in US short-term interest rates, following recent confirmation that growth remains robust. Some economists expect short-term rates to reach 6 per cent by early next year. As US rates rise, capital inflows to the US are likely to recover.

The US current account deficit is also set to improve in 1995 and 1996, as European and Japanese economies emerge from recession.

There is little reason to suppose that the deterioration of the US trade account reflects a fundamental lack of competitiveness. US merchandise exports to countries not in recession, including many developing countries and much of Asia, have continued to grow vigorously, reflecting the quality and attractive prices of US products. Indeed, there are already signs of a recovery in overall US export growth: export volumes for the year to date are running about 7 per cent above last year's level, compared with about 2 per cent late last year.

The volatility of the dollar on the foreign exchanges is a source of concern for the Clinton administration, but senior officials are justified in accusing the financial markets of myopia. The cyclical strains on the balance of payments are obscuring excellent underlying economic fundamentals in the US.

Mistrust of Clinton leads to new lows

If Bob Woodward's account, in his new book, of life in Mr Bill Clinton's White House is to be believed, US financial markets have caused the president more than a little heartache. The latest fall in the dollar can have done little to help. Despite the best efforts of the president and his economic team to highlight positive US economic fundamentals, the US currency has continued to reach new lows.

But Mr Guy Whittaker, head

Philip Gawith finds most analysts in agreement that the dollar will probably fall further in the short term, but there is also a belief that a change of sentiment on the US currency may be near

of foreign exchange and money markets at Citibank in London, dismisses the contention that news "soundbites", flashed into dealing rooms at speed, are pushing markets away from fundamentals.

"In the very, very short term, what a politician says can have an impact on the price action, but the duration of the effect is a reflection of the underlying market position and the behaviour of customers. The medium term is more driven by policies and fundamental flows, rather than short-term flows."

"The market can be driven by a herd instinct. For spot traders, the response of the rest of the market to a given piece of data is more important than the fundamental information it conveys. But traders argue

that, while this may sometimes lead the market in the wrong direction, it soon reverts to reflect fundamentals.

Most analysts agree that the dollar will probably fall further in the short term. Mr Rob Loewy, head of foreign exchange at Midland Global Markets, reports, for example, that the bulk of business being conducted on the options side involves hedging for a further decline in the dollar, not a recovery.

Traders argue that this is not because foreign exchange markets have become divorced from fundamentals. Mr Whittaker says the dollar is currently reflecting the fundamentals of a large trade deficit, reduced capital inflows and ongoing capital outflows.

It has also suffered from the re-rating of the D-Mark, on improved growth prospects, and of the yen, on lack of progress in opening domestic markets.

A factor in the fall of the dollar, has also been the markets' distrust of Mr Clinton. There is also a sense that he and Mr Lloyd Bentsen, treasury secretary, and his team of do not always speak with the same tongue.

Lack of policy clarity has already contributed to the reluctance of the Group of Seven countries to endorse a dollar support package.

"Historically, central banks have found it difficult to agree on the correct value for a currency. Clearly there are different views at the moment as to what the appropriate value of the dollar is," said Mr Loewy.

"We are only likely to see co-ordinated intervention when there is a much stronger consensus on what the correct value is," he said, adding that European central banks see "little value in squandering their reserves to support the dollar when there is no clear policy from the US."

Mr Whittaker says the dollar is now suffering from an "investor strike". Although many customers believe the dollar is cheap at existing levels, uncertainty is such that nobody is willing to buy it when there is a good prospect it will be cheaper the next day.

"Clearly there are long-term investors still looking to sell the dollar," says Mr Whittaker. But until investors stop believing that dollar assets are likely to depreciate - the currency or the underlying asset - "any rally will be taken as an opportunity by long-term investors to sell."

He believes, however, that the dollar is "not a million miles from a turning point", with sentiment likely to change in the latter part of the year.

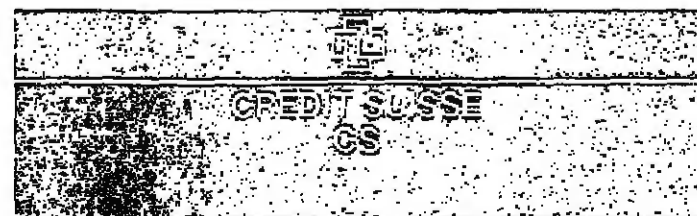


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NEWS: INTERNATIONAL

Nigerian oil strike strengthens as senior staff stop work

By Paul Adams in Lagos and Robert Corzine in London

Senior staff in Nigeria's oil industry yesterday joined a week-long strike by junior workers as international oil companies struggled to maintain crude oil production, which averages about 2m barrels a day.

Many members of Pengassan, the 12,000-strong union for senior employees, stayed away from work in the head offices of oil companies in Lagos and

at the oilfields in the Niger delta. "It is just a matter of time before production is affected," said an official for one of the big oil producers yesterday. "We cannot produce as normal if both Pengassan and Nupeng (the blue collar workers' union) are on strike," he added.

"The longer the strike goes on the more our production will drop. Some of the routine work and maintenance requires Pengassan."

Shell, which produces half of Nigeria's

oil, said: "It certainly has had an impact but it is too early to say how much. There is no immediate drop in liftings of crude oil."

Fears that the strike could seriously disrupt Nigerian exports caused world oil prices to strengthen yesterday. The price of the benchmark Brent Blend reached a 13-month high, with oil for September delivery quoted at just under \$18 a barrel in late London trading yesterday, up from Monday's close of \$17.45.

The markets are particularly sensitive to

any loss of Nigerian production because most of its exports are destined for the US, where oil demand is high because of the strong economy.

Members of Pengassan occupy administrative positions in the oil joint ventures which are majority-owned by the Nigerian government. Staff who have walked out at the state's management company, Nupeng, and at the oil ministry, provide export clearance for the operators.

Oil executives said the closure of one

refinery, the Warri facility in the south, would inevitably affect Kaduna refinery in the north as crude oil is normally pumped from Warri to Kaduna for processing.

Nupeng's strike has already halted distribution of fuel to filling stations in the main cities, which a military taskforce has done little to improve.

The strikers are demanding that General Sani Abacha's government "resolve urgently the political crisis" by upholding the result of last year's

presidential election which was won by Mr Moshood Abiola, who is on trial for treason.

Pengassan is also protesting against the loss of 3,000 members' jobs in the first half of this year, which it blames on the government's failure to fund its 60 per cent share of the oil joint ventures.

Oil exports account for more than 90 per cent of Nigeria's foreign exchange income, which was about \$10bn (\$5.4bn) last year.

Peres ponders religious panel for holy sites

By David Horowitz in Jerusalem

Jerusalem's holy sites "required a religious rather than a political solution," Mr Shimon Peres, Israeli foreign minister, said yesterday, amid reports the government was debating the ultimate form of authority over Christian and Muslim holy sites in its Old City.

According to the Hebrew daily Ma'ariv yesterday, a proposal to establish an international panel comprising Jordan, the Palestinians, Morocco, Saudi Arabia and the Vatican to oversee the holy places has already been discussed "in strictly general terms" during recent meetings.

Mr Peres stressed yesterday there could be no compromise over Israel's sovereignty throughout Jerusalem, but then added he had no desire to see a weakening of Jordan's influence at the Muslim holy sites, currently overseen by the Waqf Islamic Trust, under King Hussein's control.

It may be that Mr Peres, who is among the most moderate and creative of Israel's ministers, believes Israel's annexation of East Jerusalem might gain international recognition if it allowed wider control of the city's religious sites.

The issue of religious freedom in the city has been much discussed in recent weeks, in the light of Mr Arafat's frequently expressed desire to pray at the Temple Mount, a request granted in principle by Mr Yitzhak Rabin's government, but rejected in practice because of

But under the terms of its autonomy accord with the Palestine Liberation Organisation, Israel agreed to discuss the future status of the city in negotiations due to begin in 1996. King Hussein, concerned that Mr Yasser Arafat, PLO chairman, would try to usurp the king's role as protector of the Dome of the Rock and the Al-Aqsa mosque, Islam's third-holiest site, has recently been strenuously asserting his rights.

Saudi Arabia's King Fahd, guardian of Mecca and Medina, along with Morocco's King Hassan, who heads the Jerusalem Committee of the World Islamic Conference Organisation, also have a deep interest in the issue.

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Armed Palestinian on guard atop the Palestinian Authority compound in Gaza City yesterday

the security implications. Mr Arafat returned to Gaza yesterday, with his wife Suha and her sister Hala, to take up permanent residence.

In contrast to last week's tri-

umphant homecoming visit, yesterday's permanent return was a modest affair, with only a few dozen locals turning out to welcome the PLO leader at the Rafah border crossing from

Egypt. Mr Arafat held an immediate meeting with Palestinian security officials, then retired to Gaza City's Palestine Hotel to work on his agenda for the coming weeks.

Arco in \$1.3bn Algerian oil deal

Atlantic Richfield of the US yesterday signed a \$1.3bn production-sharing deal in an existing Algerian oilfield with Sonatrach, the Algerian state oil and gas company, writes Francis Chiles.

The aim is to double the recovery rate in the Rhourde el Baguel oilfield in eastern Algeria from 20 to 40 per cent of recoverable reserves. Of the total investment, \$1bn will be spent in exploration over the next five years; the balance is the so-called "entrance right".

This is the first agreement of this type concluded since Algeria's oil and gas exploration laws were liberalised in a new hydrocarbons law of December 1989. A string of oil exploration contracts have been signed over the past two years which have led to pacts signed between Sonatrach and more than 24 international oil companies.

The Arco deal follows increased nervousness about the safety of foreign nationals in Algeria. On Monday, gunmen disguised as Algerian police killed four Russians and a Romanian working with Sonatrach. Suspected Muslim fundamentalists last week killed seven Italian seamen; four Algerians died in a shoot-out outside Italy's Algiers embassy yesterday.

Mr Livio Caputo, Italian deputy foreign minister, said in Rome that Italy had said it would reduce the number of Italians in Algeria and would boost security for expatriate workers and its diplomatic missions. Mr Antonio Martino, Italian foreign minister, discussed Algeria in Paris yesterday with Mr Alain Juppé, his French counterpart.

Pakistan expels Indian diplomat

Pakistan yesterday ordered an Indian diplomat to leave the country within seven days after detaining him for several hours in a new spying row between the two old enemies, Reuters reports from Islamabad.

The action against Mr V.S. Chawla, an Indian High Commission attaché, followed the Indian authorities' detention in New Delhi on Monday of Mr Abul Khan Bajwa, a Pakistan High Commission official, for alleged spying.

Iraqi paper hits at alcohol ban

A newspaper published by President Saddam Hussein's eldest son Uday yesterday approved of recent government measures applying Islamic law in Iraq, including a ban on drinking alcohol in public, Reuters reports from Baghdad.

The paper Babel, in a daring front-page editorial, warned the government that the latest ruling barring public drinking and dancing and applying the Islamic Sharia penal code might encourage Islamic movements in the country.

Japanese PM assailed on yen

By William Dawkins in Tokyo

Japan's two-week-old government was yesterday assailed by the opposition for lacking the economic policies needed to stem the yen's inexorable rise.

Komeito, the Clean Government party, a member of the previous government, accused Mr Tomiichi Murayama's three-party coalition of lacking the "will and ability to pursue economic reforms".

The yen hit another new high of ¥97.07 to the dollar in Tokyo, rekindling fears that its 18.7 per cent rise against the US currency since the beginning of January could choke Japan's nascent economic recovery. At the weekend Group of Seven summit in Naples, Tokyo failed to obtain even a discussion of co-ordinated intervention to support the dollar, Mr Masayoshi Takemura, finance minister, admitted yesterday.

Mr Yasushi Mieno, governor of the Bank of Japan, stepped up the campaign for joint intervention by repeating alarm over the yen's renewed rise yesterday at a meeting of the Bank for International Settlements.

According to a survey by the

Nihon Keizai Shimbun economic daily, Japan's top 200 companies believe taxable profit will fall by 10.2 per cent this year, the fifth annual decline, if the dollar stabilises at ¥85. Pre-tax profits will fall by 3.4 per cent this year if the dollar sticks at ¥100, they told the survey.

The government, a coalition led by the conservative Liberal Democratic party and Mr Murayama's left-wing Social Democratic party, also came under Komeito criticism yesterday for lacking a "clear-cut policy" on North Korea and the change of leadership there. Komeito claimed that Mr Murayama's performance at the G7 summit raised doubts over Japan's international credibility.

The exigencies of Japan's domestic politics have forced the government to delay by a week, until July 22, a visit by Mr Murayama to South Korea, to discuss bilateral relations and the nuclear threat.

Officials said Mr Murayama needed time to prepare for his first opportunity to face his political foes in public when he delivers his first policy speech to parliament next Monday, followed by two days of questions.

Mixed response to rice subsidies

By Emiko Terazono in Tokyo

The unexpected return of the Liberal Democratic party to power in Japan and the rise of the Social Democratic party has been welcomed by many in the country's farming lobby wanting to reinstate previous cosy ties with the government.

Last week the ruling coalition decided to raise rice subsidies by 70 per cent from the previous year to ¥28.5bn (\$277m) and to maintain the state purchase price of rice at some ¥23 per kilogram, several times the world average.

The move has widely been regarded as a step backward in the push for a more efficient farming sector and has triggered criticism from business leaders and bureaucrats urging farming reform.

The reform effort seems to be turning back is worrying, said Mr Takeshi Nagano, president of Nikkeiren, a leading business group.

For more than 40 years, Japanese farmers have been sheltered from market forces and protected by government subsidies. The powerful rural vote, and the cultural and emotional links among Japanese to agriculture, have helped maintain the structure.

The smaller population of rural constituencies gave farmers a bigger voting power, meaning they received subsidies as long as they pushed politicians hard enough. The LDP and SDP have more rural seats than members of the reforming multi-party coalition which they ousted in the past month.

The new government yesterday said the release of a report on farm policy originally planned for this month would be delayed until mid-August because of administrative reasons. Mr Taichiro Okawara, agriculture minister, called for support of Japan's agriculture by ensuring that enough finances are allocated to helping farmers cope with the impact of cheaper imports.

Such government policies in turn have helped maintain postage-stamp paddies on the hillside while forcing consumers to pay exorbitant prices for the rice. However, younger politicians representing urban constituencies and industrial leaders have criticised such policies.

The Keidanren, the business leaders' federation, has been calling for deregulating rice distribution and cutting food prices by lowering direct subsidies and the state purchase price.

Agriculture ministry officials are also trying to push farm reform before the full-fledged liberalisation of the Japanese rice market due in 2000 under the Uruguay Round of trade liberalisation talks. Partial opening of the market to foreign imports under the trade agreement is scheduled to start next year.

The ministry released a policy report in 1992 calling for consolidation of rice paddies to create bigger and more efficient rice farms. It has also been looking to increase the competitiveness of domestic rice by deflating the artificially high rice prices.

Hong Kong plans old-age pension scheme

The Hong Kong government, usually noted for being non-interventionist, yesterday proposed an old-age pension scheme requiring compulsory contributions from personal and corporate taxpayers, Reuters reports from Hong Kong.

The territory, which has a comparatively low tax regime, has minimal welfare services and no pension scheme for its aged residents. But it has recently debated the establishment of a

government-administered scheme similar to Singapore's.

Under a consultation paper issued for comment, Hong Kong workers and companies would have to contribute 1.5 per cent of earnings to a pension fund that would be run by a non-government body.

The government would inject HK\$10bn (US\$1.28bn) to kick-start the scheme. It would also have to contribute about HK\$1.2bn in 1994 on behalf of

its civil servants if the scheme became operative. The government estimated it also would forego around HK\$800m in revenue as employers contributed to the pension fund.

Hong Kong's personal tax rate is currently 15 per cent and the corporate tax rate 16.5 per cent.

Governor Chris Patten said there was a deep-seated view that the community needed to do more for its elderly. "We've put forward proposals which

recognise the debt, the obligation which the whole of our society owes to our elderly citizens who've helped build and create Hong Kong and have made it the great success which it is," Mr Patten told reporters.

No start date has been recommended for the scheme, proposed in a consultation paper that invites public comment by October. A pension payment of HK\$2,300 (US\$295) a month, to be adjusted with inflation, would

be paid to residents aged 65 and above who have lived in the territory for a continuous period of seven years or more. There would be no exemptions for contributors to voluntary retirement schemes.

China would be required to continue the scheme after it resumes sovereignty of Hong Kong in 1997. Mr Patten said he had written to Mr Lu Ping, China's top official with responsibility for Hong Kong affairs, to inform him of the proposal.

China 'may be third' in defence spending

By Simon Holberton in Hong Kong

China spends twice as much on defence as it admits and may lag behind only the US and Russia in total defence outlays, according to the International Institute for Strategic Studies, a London-based defence think-tank.

It believed China's defence budget this year was worth about ¥100bn (US\$15bn), nearly twice the ¥50bn Beijing said it planned to spend. The extra funding came from other parts of the state budget and the military's commercial activities, the IISS added.

Depending on the method used to establish the "purchasing power parity" of China's defence spending, the country's current spending equaled between \$28.5bn and \$45bn (\$18.2bn-\$28.7bn). This compared with the \$60n Beijing says it spends based on market exchange rates. The findings were presented at a conference on the People's Liberation Army in Hong Kong.

Even at the lower dollar end of its estimate, expenditure this year represented a sizeable military effort. In relative terms it is surpassed only by the US, Russia, Britain, France, Japan and

Germany. China possesses a "crude and lethal" nuclear war fighting capability together with "a potentially effective conventional capability under some conditions".

The IISS reckoned Beijing would spend up to \$60n this year on strategic nuclear forces, against \$90bn in the US and \$2.3bn in Britain. But "China is a nuclear power whose global reach seems only a matter of time."

It questioned if China got value for money from its defence spending, and if the inheritance of a Soviet-style defence establishment would retard develop-

ment of a modern military capability.

Another threat to its fighting capability is the PLA's extensive involvement in entrepreneurial activities. Prof Ellis Joffe, the leading PLA expert at the Hebrew University of Jerusalem, said that over the past two years the military's involvement in business had got completely out of control.

"Traditionally the PLA has been involved in economic activity, but never on this scale and never for profit," he said. "No army can function properly if corruption in it is widespread."

The city that 'makes the money Beijing spends'

Andrew Gowers and Tony Walker on Shanghai, a laboratory of social and economic change

Mr Xu Kuangli has a neat way of summing up the relationship between the sprawling port city and China's central government. "In Shanghai we make money; in Beijing they spend it," he says.

Mr Xu, Shanghai's first vice mayor in charge of the economy and an exemplar of the new breed of modernising official, might also trumpet his city's role as something of a laboratory of economic and social change.

In China's latest growth phase, Shanghai, under an innovative municipal leadership, has emerged as a place where the authorities have made greater progress than other cities in formulating new housing and welfare policies.

With state industries under-

INCOME IN CHINA	
Average per capita, 1992	
Yuan	
Guangzhou	3,183
Shanghai	2,842
Beijing	2,364
Tianjin	2,080
National average	1,825

Source: State Statistical Bureau

and unemployment rising in China's cities, there is scarcely a more pressing issue than the provision of a rudimentary social security net.

Mr Xu, a 56-year-old former professor in metallurgy and a man tipped for higher office, would be the first to admit there is still a long way to go; but he believes that the municipal government is making progress in its efforts to build a rudimentary social security system.

Shanghai's workers are now required to pay 5 per cent of their monthly salaries - matched by a 7 per cent contribution from the enterprises themselves - into an unemployment fund administered by the local Bureau of Social Security.

Separate funds have been established for health, housing and pensions, with their assets to be invested in infrastructure and utility projects both in Shanghai and beyond - thus playing their part in the much-needed effort to improve the city's power generation and transport facilities.

Many of those laid off are sent for retraining so they can transfer to growing sectors of the local economy such as service industries. Older workers - men over 50 and women over 45 - are pensioned off and

transferred to the care of their local communities, which provide a living allowance; already 30,000 pensioners have been dealt with in this way.

Shanghai modelled its new social security arrangement on Singapore's compulsory savings scheme, the Central Provident Fund, and from studying social security systems in Japan, France, Germany, the UK and Canada.

But though proud of Shanghai's "pioneering" efforts, Mr Xu is wary of the suggestion that the experiment could readily be extended to other Chinese provinces which are, in any case, developing their own schemes.

"China is so big and its development is so uneven. Also economic structures and living standards are quite different. So making a national scheme

would be difficult," he says. "Finally, in 30 or 40 years when we've all developed, we ought to be able to find a common system. But in the meantime there are dangers in the poor provinces always looking to the rich provinces for help. They have to work hard to improve themselves."

In any case, Mr Xu insists that Shanghai - with one of the highest per capita annual incomes in China - has long paid more than its dues to assist the centre in evening out regional imbalances.

In the early 1980s, it was providing more than 80 per cent of locally collected taxes to Beijing, a burden that contributed to Shanghai's stunted development during those years. Now, under a new "tax treaty" between the centre and the provinces, the figure is down

to a more tolerable 60 per cent. Mr Xu and his colleagues are also evolving a neat if unimpressive way of dealing with their most troublesome state industries, namely those in the textile sector which, starved of investment, have fallen on hard times.

Shanghai is restructuring the industry by moving labour-intensive tasks such as primary cotton-processing to inland provinces such as Sichuan and retaining the higher-value added business of manufacturing the final product in Shanghai.

Does this not mean exploiting China's growing regional inequalities and taking advantage of cheap labour? Mr Xu, whose father was a factory boss before the 1949 revolution, grins and nods enthusiastically.



Xu Kuangli: tipped for higher office

Rosyth naval base set to win reprieve

By James Bittz and Roland Ruck

Mr Malcolm Rifkind, the UK Defence Secretary, will tomorrow announce that the Rosyth naval base in Fife has been saved and that the majority of its civilian workers will retain their jobs.

Amid widespread suggestions that the government would announce the closure of the Rosyth base this week, Mr Rifkind will reveal that he has met the Treasury's demands for substantial expenditure cuts by finding savings in other areas.

It is understood that defence chiefs, in preparing an expenditure review to be unveiled tomorrow, have found larger-than-expected savings in the amount spent on Research and Development by MoD scientists.

They will also announce substantial savings through changes in the procurement of spare parts and ammunition. These savings will help the MoD to cut expenditure over the next three years by at least £1.2bn, the figure set by the

Treasury in the last budget.

There have been strong expectations that the expenditure cuts will lead to job losses in the armed forces of between 20,000 and 25,000 - but MPs have been told this week that the redundancies will be "at the low level of expectations."

According to a Downing Street spokesman, the MoD's plans for defence expenditure - dubbed "Front Line First" - are certain to be approved by the cabinet at its weekly meeting tomorrow. However, MPs have been told that the white paper will have a strongly "consultative" nature, leaving open the opportunity for further refinement over the next three months.

The proposal that Rosyth should be saved follows intense last minute lobbying by Scottish Tory MPs, the Labour leadership and workers at the yard.

It is understood that the final number of redundancies at Rosyth has still not been finalised. But MPs have been told that most of the civilian personnel at Rosyth will keep their jobs, and that the number

of redundancies could be as low as 300.

However, Mr Rifkind is expected to announce that Rosyth will have a different role from the one it has had in the past. According to one MoD source, the base will concentrate on its role in mine-sweeping support, fisheries protection and support for North Sea oil installations.

One of the reasons why the dockyard can be saved is that defence chiefs have found that there is far greater scope to reduce MoD spending on R&D than had been expected.

Government accountants had assumed that expenditure by MoD researchers was around £800m. But the department's Defence Cost Studies programme, launched at the end of last year, discovered that an extra £0.5bn of public money was being unnecessarily spent in this area.

Defence chiefs have not revealed what the extra R&D cash was being spent on. Instead, Tory MPs have been led to believe that the Defence Cost Studies report discovered a series of accounting errors.

Britain in brief



National Forest plan moves ahead

Mrs Gillian Shephard and Mr John Gummer, respectively UK agriculture and environment secretaries, are setting up a new company to bring into being The National Forest, a wooded landscape over 194 square miles of the English Midlands.

The National Forest is one of the UK's most ambitious environmental projects, designed to rehabilitate a landscape spoiled by mining, to provide new rural business opportunities and to create fresh recreational facilities.

The new company, another quango (quasi-autonomous non-governmental organisation), will have its expenditure controlled by the government with a corporate plan approved by ministers each year. Its operations will start formally on April 1 1995. The National Forest straddles parts of Derbyshire, Leicestershire and Staffordshire, surrounding the towns of Burton-upon-Trent, Swadincote, Ashby de la Zouch and Coalville.

Atomic group cuts losses

The UK Atomic Energy Authority managed to cut its losses in its latest financial year as it prepares for privatisation. The company lost £10.7m

in the year ending March 31, compared to a loss of £46.8m a year earlier. The results included large restructuring and reorganisation costs, without which the AEA made an operating profit of £22.1m, on a level with the previous year's £22.6m.

Sir Anthony Cleaver, chairman, said: "In the past year we exceeded all our financial targets while also making the changes to our organisation which are essential for our future growth and development." The restructuring will cost a further 400-500 jobs, he said. The AEA was recently split into two main parts. AEA Technology, containing the science and engineering business, will be privatised, probably next year. AEA Government Division will remain in public hands to oversee the decommissioning of the Authority's many nuclear sites.

Scots recovery strengthens

Economic recovery is strengthening in Scotland with business confidence rising in all sectors except retailing and demand increasing faster than in the first quarter of the year, according to the latest quarterly business survey by the Scottish chambers of commerce.

The survey showed a significant rise in manufacturers' confidence and a strong increase in sales and orders, with export markets performing best, followed by the Scottish market and then the rest of the UK.

According to the Fraser of Allander Institute, the economic research organisation at Strathclyde university which analysed the survey returns, investment by manufacturers in plant and

machinery remained on a rising trend and was expected to increase further.

Threat to Gaelic TV

Roy MacIver, chairman of the Gaelic Television Committee - set up to make programmes in the language for showing on BBC and ITV - said a £1m reduction this year in government aid would result in a 25% decrease in programmes next year.

The committee received grants totalling about £18m from the Treasury in its first two years - but this year's grant has been cut to £3.7m. The last census showed that only about 70,000 people in Scotland spoke Gaelic fluently. However MacIver, a drama serial about life at a Gaelic college, has attracted peak-time audiences of 300,000.

In addition, about 20,000 people have bought material to learn Gaelic courses on TV. The committee's director Mr John Angus Mackay warned that if funding was not increased they would be able to show only 150 hours of Gaelic programmes a year, instead of 200 hours.

Construction tops £2bn

The value of monthly construction contracts in May breached £2bn for the first time in four years, according to figures published by the Environment Department.

The surge follows a dip in orders in March and April which had caused concern that the pace of recovery might be faltering.

Industry leaders said yesterday that the latest increase was encouraging and showed that a slow recovery was continuing. There was concern, however, that a rise

in interest rates could halt progress. Mr Christopher Vickers, construction spokesman for the Royal Institution of Chartered Surveyors, said: "Any rise now would be a blow to confidence."

Draw made for Open

Nick Faldo will go head-to-head with new US Open champion Ernie Els in the first two rounds of the 123rd Open championship at



Ballesteros: a possible winner?

Turnberry, Scotland, on Thursday and Friday. Greg Norman and Ian Woosnam have also been drawn together.

Faldo, second favourite to Norman, is going for his fourth Open title in eight years. European sentiment will also back Severiano Ballesteros, still seen as a possible winner despite erratic form.

Water chiefs' pay rise row

Directors of privatised water companies should abide by the government's strict limits on pay increases for public

sector workers, Mr John Major said yesterday.

During rowdy Commons exchanges, Mr Major defended water privatisation against repeated attacks by Mrs Margaret Beckett, the interim Labour leader.

But he said directors of the privatised utilities "should follow the lead which the government has set for pay in the public sector and elsewhere."

Mr Major's comments reflect growing sensitivity among ministers about water bills and rising salaries, an important issue during the European and local elections.

AIA looks at UK links

The Association of International Accountants, which has just had its qualifications recognised for the purposes of auditing by the Department of Trade and Industry, is discussing closer integration with the other UK accountancy bodies.

Mr John Turnbull, director general of the Association, said yesterday that he was considering applying to the Consultative Committee of Accountancy Bodies (CCAB), which represents the UK's six leading accountancy organisations. He was speaking at the launch of details of the qualification issued by the Association, which has just been approved by the DTI as valid for auditors to UK companies.

He said the Institute of Chartered Accountants in England and Wales had expressed willingness to supervise its auditing members within the UK, although the Institute said yesterday it had received no formal application, merely an initial inquiry three years ago. The AIA was founded in 1923, but has primarily served accountants based outside the UK.

Overseas sourcing increases

By James Buxton, Scottish Correspondent

Electronics companies based in Scotland are obtaining a sharply diminished proportion of their material inputs from plants located in Scotland. A survey of electronics companies in Scotland shows that the share of their material inputs obtained locally has dropped from 12 per cent in 1992 to 5 per cent this year.

This is despite a 27 per cent increase in the value of the output of the Scottish electronics industry over the same period, taking it up to £3.3bn, according to the survey.

The survey conducted by SPEED (Scottish Partnership in Electronics for Effective Distribution) - a pressure group for better Scottish transport links - found that 37 per cent of inputs measured by value came from the Far East, compared with 24 per cent in 1992.

The proportion supplied from continental Europe fell from 24 to 20 per cent and that from the rest of the UK from 15 to 10 per cent. The proportion obtained from the US rose to 27 per cent from 24 per cent. Materials imported from abroad were worth £5.34bn compared with £4.9bn in 1992.

The sharp drop in the proportion of material inputs produced in Scotland will dismay electronics industry leaders who last winter launched a programme to increase the indigenous content of Scotland's electronics output.

SPEED, which says its survey had a 57 per cent response rate from 250 electronics companies, suggests that although companies such as International Business Machines, which have recently stepped up output of personal computers in Scotland, have printed circuit boards assembled in the Scottish plants of multinationals, many of the components themselves originate in the Far East.

It says the number of people employed in the Scottish electronics industry has increased by 2,500 to 46,500 in the past two years. The material content as a percentage of turnover dropped from 66 per cent to 57 per cent, indicating that more value is being added.

MPs to decide on 'cash for questions' in emergency debate

By David Owen

MPs will decide today whether to hold a full-scale parliamentary investigation into the so-called "cash for questions" affair, in a move that could have far-reaching consequences for their ability to exploit outside interests to augment their income.

Miss Betty Boothroyd, the Speaker, yesterday gave the go-ahead for an emergency debate tomorrow into whether to refer the issue to the Committee of Privileges. The matter arose from newspaper allegations that two Conservative MPs were willing to accept £1,000 to table parliamentary questions.

Addressing a packed and tense Commons chamber, Miss Boothroyd said there was "an urgent need to clarify the law of parliament in this area".

She said the conduct of The Sunday Times newspaper, which claimed to have used a reporter posing as a businessman to approach Labour and Conservative MPs, "merits further examination".

One focus of today's debate

is expected to be whether or not MPs with outside consultancies should be allowed to sit on the ad hoc committee of senior members to which the Commons is expected to refer the issue.

Mr Dale Campbell-Savours, the Labour MP for Workington, said any report produced by such a body would be "discredited" without an assurance that its members had no conflict of interest with work they undertook as parliamentary consultants.

But Labour last night stopped short of demanding that MPs with consultancies be excluded from the committee. A senior spokesman said he hoped the body would recommend "a radical tightening up" of the rules relating to consultancies.

There is little evidence that either the extent of MPs' outside interests or the large number of MPs who have them is on the decline in what is sometimes said to be the age of the career politician. Fewer than 10 per cent of MPs had nothing to declare in the most recent register of members' interests.

Goldsmith promotes Paris-London links

By David Owen

Sir James Goldsmith, the international financier, yesterday urged Britain and France to develop their own special relationship in response to signs of rapidly improving relations between the United States and Germany.

Speaking in London as Mr Bill Clinton neared the end of a visit to Germany, Sir James said recent remarks by the president indicated it was important for Britain and France to try and understand each other and to act together.

Mr Clinton had demonstrated "his astounding lack of history which is to be added to his astounding lack of wisdom," Sir James continued.

He said the special relationships between both Britain and the US and France and

Germany were on the wane.

Sir James's comments - to journalists after a meeting with Conservative backbenchers - came just 24 hours after Mr Clinton said the US and Germany had "a more immediate and tangible" concern with certain issues "even than our other friends in Europe."

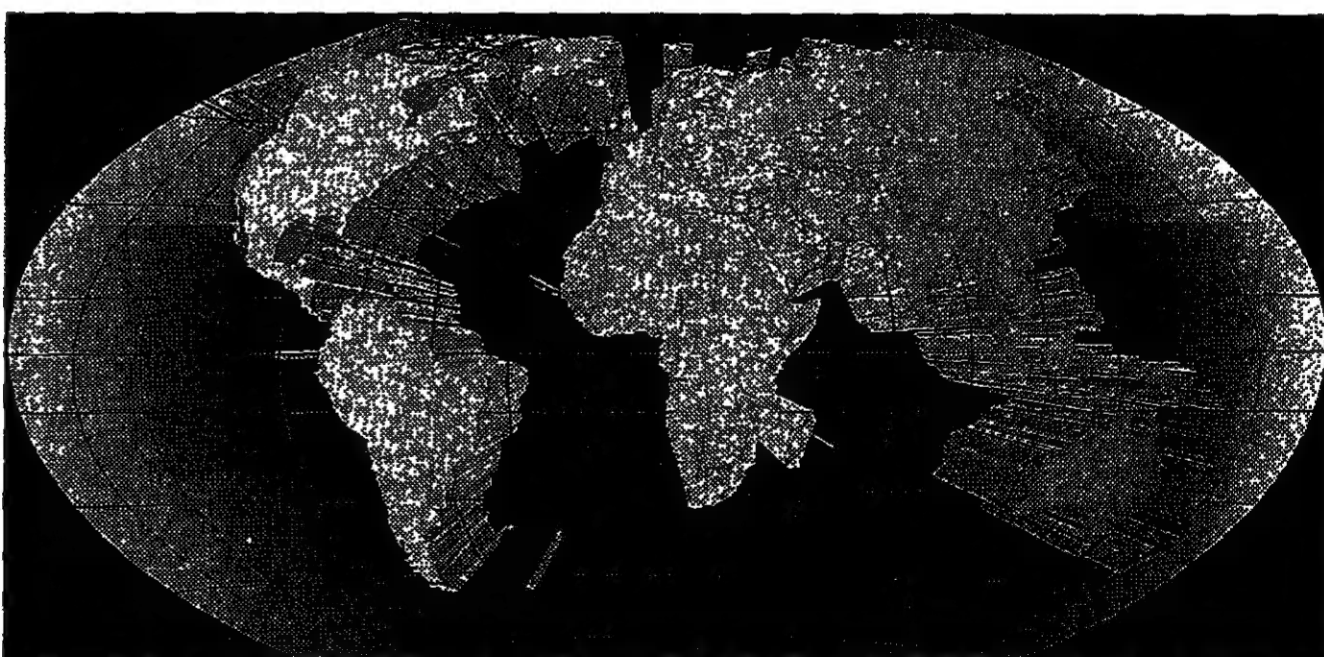
Sir James, president of the anti-Maastricht Other Europe political group which last month won 12.3 per cent of the vote and 12 MEPs in the French Euro-election, also spelt out his views on a range of EU issues.

Voicing his support for last month's veto by Mr John Major of Mr Jean-Luc Dehaene's candidacy for the European Commission presidency, Sir James called for full confirmation hearings for the post to be held in public.

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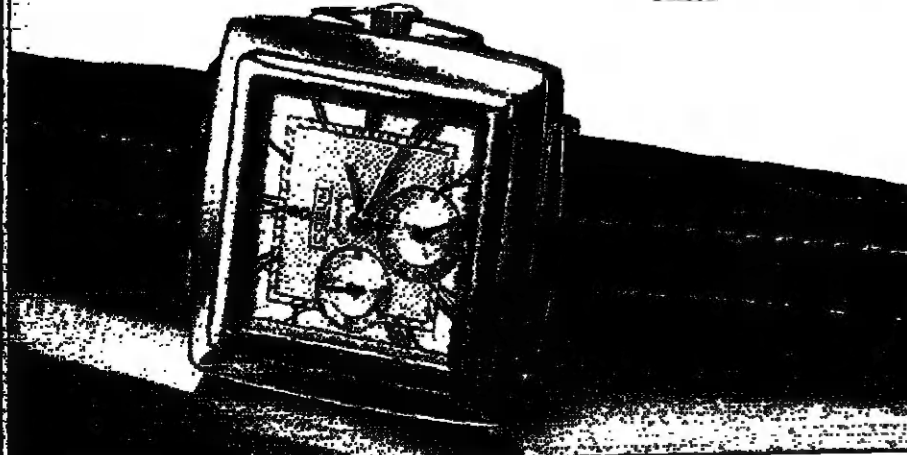
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NEWS: UK

SFA to monitor derivatives

By Norma Cohen, Investments Correspondent

The Securities and Futures Authority, the self-regulatory body for leading City firms, is monitoring the ability of the largest securities houses to assess the risks they take on with complex derivative products.

In a series of inspection visits, some of the firms, which are largely subsidiaries of the world's largest commercial and investment banks, have been told to alter their risk models and their management structures.

Also, the SFA is insisting that firms whose senior directors do not have a reasonable grasp of the work done by the more junior "rocket scientists" who design complex products to appoint a team which does. The team should report directly to the board, SFA officials said.

In its annual report for the year ended March 31, 1994, the SFA said the switch in strategy follows a review of the way its surveillance division carries out its duties at firms "whose operations cover a wide range of different products and especially over-the-counter and derivative products."

A special surveillance team will monitor the activities of 24 major securities houses and an annual "risk management review" will be conducted. So far, the reviews have been conducted at 12 firms, the annual report said.

The change in strategy is in line with growing concern among securities regulators world-wide about whether firms which sell over-the-counter derivatives understand the risks they are taking on.

In particular, the SFA is looking at the models each firm uses for determining the pricing of complex bespoke derivative products for which there are no screen-based prices. The prices of these products vary widely with market movements and the amount of capital required to be held for each will vary widely depending on how the price is determined.

Regulators fear that inadequate pricing models will leave firms holding too little capital to cover losses in highly volatile trading conditions such as those earlier this year.

Separately, the SFA said its administrative expenses have risen, partly reflecting increased costs of professional services associated with its enforcement duties.

Regulator wins crucial City case

By John Mason and Norma Cohen

A High Court judge yesterday, in a sweeping judgement which will affect regulators all over Britain, ruled that the Securities and Investments Board, the City's chief regulatory watchdog, cannot be sued for damages by private individuals unhappy with its enforcement activities.

The UK courts have never been asked to rule on a point of law about the remedies available to those who feel aggrieved by the way regulators carry out their duties.

Mr David Mayhew, solicitor for Clifford Chance, the SIB's counsel, said the ruling will also buttress the Bank of England, the Monopolies and Mergers Commission and the Office of Fair Trading, among others.

Afterwards, SIB officials expressed considerable satisfaction at the result. One said: "This was about the propriety of the exercise of our powers."

We have very strong powers to do things and this case was a test of whether we use them properly."

Mr Justice Lightman threw out the action seeking £7m in damages from the SIB in a case brought by Melton Medes, a trading conglomerate accused of breaching pension fund investment rules.

The plaintiffs had argued that the SIB had disclosed "restricted information" in violation of Section 179 of the Financial Services Act to the pension scheme beneficiaries who are asking the company to restore a similar amount to the scheme.

Had the scheme beneficiaries not obtained the information, they would not have pursued their case against Melton Medes for restitution to the scheme, they argued.

In his ruling, Mr Lightman said that the law clearly states that individuals have no private right of action if they feel aggrieved. The intent of Section 179 is to protect the special interests of infants and "to control in the public interest the use of information acquired rather than to subject SIB, in this respect, to private law actions."

The only remedy open to Melton Medes is to seek a criminal prosecution of the SIB or a judicial review of its conduct.

He denied the plaintiffs request for leave to appeal his ruling and awarded indemnity costs to the SIB.

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Ulster Orangemen mark the Battle of the Boyne of July 12, 1690 - the victory of William of Orange over Catholic King James

Shrinking state still proves top heavy

By Philip Stephens, Political Editor

Top government administrators, the legendary "mandarins" of Whitehall, are up in arms. They have too many ministerial masters.

On the eve of a government policy paper foreshadowing more cuts in administrative jobs, the mandarins are complaining that ministers have exempted themselves entirely from the drive to reduce the size of the state.

A handful of optimists in Whitehall are suggesting Mr

John Major might use the forthcoming reshuffle to practice what the government preaches and cut the number of ministerial jobs in the government.

Realists predict the prime minister will be more concerned to maintain the fragile peace amongst the Tory rank-and-file, so patronage will again come before principle.

The Treasury estimates that privatisation and contracting out has cut the size of the government by about a quarter since the start of the Thatcher revolution in 1979.

Civil servants numbers also have dropped 24 per cent from 732,000 to 554,000. Today's paper will forecast another fall to below 500,000 within the next four years.

However, comparison of the official lists show that there were 81 ministers and 21 paid government whips (in charge of internal party discipline) in Mrs Margaret Thatcher's first administration. Now there are 87 ministers and the same number of whips.

If these well-heeled ministers had suffered the same squeeze as their mandarins the number

centrifuged to and from their plush offices at taxpayer's expense would have fallen sharply to a mere 82. The cost is not borne only by the taxpayer. Superfluous ministers add to the workload of their civil servants.

Nor can these myriad parliamentary under-secretaries, ministers of state, solicitors general and economic secretaries claim their Westminster workloads have increased. Responses to MPs' questions more often than not consist of referrals to the relevant agency or privatised business.

Maxwell action dismissed

By John Mason

A legal action brought by the Maxwell pensioners to claim up to £250m from the administrators of Maxwell Communication Corporation was dismissed by the Court of Appeal. Three appeal court judges rejected the argument of the liquidators of Bishopsgate Investment Management, the former manager of the Maxwell pension funds, that it had a prior claim to the first £500m of the money raised from the sale of MCC assets.

Price Waterhouse, the administrators of the largest quoted company run by the late Mr Robert Maxwell, have so far raised about £200m from such asset sales.

PW has proposed treating BIM in the same manner as other creditors - by paying dividends raised from the asset sales.

However, BIM had claimed it had a prior claim over the fall amount of BIM's pension money wrongly paid to MCC.

The ruling will not enable PW to bring forward its plan to pay interim dividends to creditors since BIM still has other claims outstanding against MCC which have to be settled in the High Court.

The appeal court awarded costs against BIM and refused it leave to appeal to the House of Lords. However, lawyers for the former pension managers said that they still intended to apply for a further hearing.

No peace dividend for the people of Plymouth

Roland Adburgham reports on the plight of a regional sub-economy based on defence and the historic city at its heart

On Plymouth's historic Hoe, overlooking the sea, there is an imposing memorial to the port's servicemen and women, killed in the two world wars. It is inscribed with no fewer than 23,182 names. Today, Plymouth is having to come to terms with the casualties of peace.

The 850 redundancies at the city's Devonport naval dockyard, announced last month, are the most recent consequence of the peace dividend. In the seven years since the consortium DML took over the privatised management of the yard, the workforce had shrunk from 11,400 to 4,350 even before the latest job losses. The euphoria last year of winning the contract to refit Trident submarines has evaporated.

Plymouth has one of the highest concentrations of defence establishments in the country. As well as the

dockyard and employers such as British Aerospace, there are 18 military bases in its travel-to-work area. According to Plymouth Business School, defence accounts for more than one in five local jobs.

The city fears any benefits of national recovery are being cancelled out by cutbacks which Mr David Jamieson, Labour MP for Devonport, described as having a "major and devastating effect." It is widely expected that tomorrow's defence review could entail further losses, with the possible relocation of Royal Marines.

Mr Tudor Evans, chair of the city's employment and economic development committee, said: "We already have poverty as intense in some wards as anywhere in the country," he said. In the Plymouth travel-to-work area 17,600 people are unemployed, or 11.6 per cent. In some

parts of the city, male unemployment is 25 per cent.

The first years of DML cutbacks saw early retirements and large pay-offs. Redundancy costs, met by the taxpayer, averaged £30,000 a person. Mr Peter Whitehouse, DML's business development director, said: "Now the young and those who genuinely want to work will be unemployed and the social and economic impact will be much higher."

Many of the redundancies are among the well-paid and skilled. At the crowded Devonport job centre, nearly all the vacancies are for unskilled or semi-skilled work, often part-time.

The defence dependency, not only of Plymouth but of the counties of Devon and Cornwall, has stimulated a recognition that the sub-regional economy needs to be restructured. A public and private sector partner-



ship, Westcountry Development Corporation, has been set up to help job creation within many traditional industries, like fishing, are also undergoing structural change.

European and government funding is starting to come into the region. Plymouth last year gained European Objective 2 status. It has also been designated an assisted area. But Plymouth Business School calculated that funding to compensate for the loss of defence-related spending had been insignificant.

"Much of it has come very late and it's just too little," said Mr Jamieson. "There is no joined-up thinking between one government department and another. The Ministry of Defence is acting totally unilaterally."

The government has become conscious of its vulnerability in the south-west (last month the Conservatives lost the European parliamentary seat of Cornwall and Plymouth West to the Liberal Democrats).

One action has been to create a development corporation for three of

the waterfront military sites at Plymouth. Mr John Collinson, the chief executive, who is seeking a variety of inward investment from leisure to light industry, said: "I am heartened by the interest. Plymouth is probably better known around the world than it is in London. It is about time the city took its rightful place on the stage and I think it will."

Companies such as Toshiba, Japan and Wrigley of the US have plants in the city. To encourage tourism, Plymouth is promoting itself as a "historic waterfront city."

Mr John Marnell, chief executive of Devon & Cornwall training and enterprise council, said: "Plymouth has such natural potential - it is a wonderful place to be. But as it sheds its garrison town image, it is finding it difficult to say what it wants to be in the future."

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ARGENTINA II

John Barham finds that there has been no great burst of energy in the private sector

Investors still showing reluctance

With the privatisation of state companies and abolition of nearly all the government's interventionist mechanisms, Argentina's private sector has become the engine for growth.

But it is far from clear whether private industry is in any shape to lead the economy. Companies are still in a state of flux. Although it is five years since President Carlos Menem began his free market reforms, there has been no great burst of entrepreneurial energy, no investment boom, no management revolution, no aggressive pursuit of exports.

Instead, companies are concentrating on less ambitious incremental investments, often aimed at unstopping bottlenecks. "Everyone is investing something, but it is very selective. Everyone is making small, selective investments," says Bernardo Kossoff of the UN's Economic Commission for Latin America.

And there is still considerable room for turning round existing companies without launching major new investments. Ted Truscott, principal of US fund managers Scudder, Stevens & Clark, notes that US, European and Latin American companies are buying up local competitors in increasing numbers, using their management, technology and marketing skills and capital strength to revive badly-run Argentine companies.

Corizon, a Venezuelan paint company, for example, last year took over Colorm, a smaller Argentine competitor. "Two years ago Colorm had no working capital and its

sales were falling," Mr Truscott says. Now, under Corizon's management, "Colorm is beginning to grow. It is going to take on [market leader] Alfa. I think there are going to be a lot of other companies like this."

Procter & Gamble, Philip Morris, RJR Nabisco, all of the US and Britain's Cadbury Schweppes and Unilever have bought companies in Argentina recently.

Local groups are also on the prowl. Buenos Aires-based FiduCorp has built up a portfolio of companies, rebuilding them with infusions of capital and tough management. "Companies are really forced to do their homework, control costs and find places to cut. Companies [either] go bust or show muscle," Zeolt Argady, FiduCorp's president, says.

Many industries - from cars to steel to food processing - have achieved impressive productivity gains through improved management and strong sales growth. Autolatina, the joint venture linking Ford and Volkswagen in Argentina and Brazil, has tripled output per employee since 1991.

However, Agustín Castano, head of the Buenos Aires office of US management consultants Booz Allen & Hamilton, says

the process of increasing productivity through tighter management is reaching its limits. "Some sectors have reached full capacity and will have to begin investing," he says.

Yet he sees few examples of new greenfield projects. Most investment is going to sectors that are sheltered from import competition, such as services, privatised utilities or construction. Investment in industrial projects is also being angled to the few remaining protected sectors such as cars or those focused on the domestic market, such as breweries.

However, Mr Castano says that more than big investments, Argentine companies need a far-reaching change in management culture. "It is one thing to change structures and it is another thing to change behaviour. Some [managers] are absolutely unadaptable. At the same time you have an emerging group of managers reaching top management positions," he says. Still, Mr Castano can think of few companies that have embarked on man-

agement revolutions. "Unfortunately you can find only pockets of best practice management."

Neither are companies falling over themselves to raise new capital. Argentine companies are undergirded by international standards. The economy ministry estimated Argentine companies' liabilities at only \$27bn in 1992, compared with assets of \$47bn. Argentina has only 161 listed companies. In theory, therefore, they have plenty of room to raise fresh capital.

Although there are no data on the corporate sector's profitability, many companies are floundering in the wake of liberalisation and elimination of trade barriers. Miguel Angel Brode, a business consultant, says 17 out of 54 sectors have seen output fall over the past three years.

Mr Truscott says a long history of under-investment is compromising the viability of many sectors, especially in manufacturing industry. Perhaps most at risk is the capital goods industry, which is under severe pressure from competing Brazilian

intermediate technology products. Alpha, a Buenos Aires consultancy, says capital goods imports are climbing every month, while local production has almost halved since 1993. It reckons capital goods imports should rise 39 per cent to \$5.7bn this year.

In spite of the impressive gains of recent years, Argentina still ranks low in the international productivity stakes. Wages are high - the average Argentine industrial worker earns \$393 but is less productive than a Brazilian worker. As a result, few manufacturing companies are able to export profitably let alone resist sustained attack by foreign competitors.

Argentina has few world-class companies. Most analysts mention Siderca, a steel tube company owned by industrial conglomerate Techint, as an outstanding company. However it is a chronic loss-maker, mainly because of the depressed oil drilling market.

Perez Companc, another industrial conglomerate, is frequently praised for its professional management and its decision to focus on energy and privatised services. YPF, the privatised oil company, is widely admired for its combination of sound man-

agement and aggressive expansion strategy. Footwear and clothing company Alpargatas has also attracted attention for its young and highly intelligent management team.

Most analysts say that companies with best future prospects are those in small, technology-based niches where they are able to harness Argentina's relatively skilled workforce. Argentine workers tend to be better educated than others in the region and therefore can be quickly trained to use sophisticated equipment.

Companies operating in the food, energy, and mining industries - where Argentina has undisputed advantages - are also widely considered to have a bright future.

The car industry, the only one to retain substantial import protection and export incentives, is also likely to see considerable growth. Alpha says car companies have a 34 per cent profit margin. However, their long-term prospects are uncertain, since the government says it will abolish import protection in 2000.

Argentina has never before built an internationally competitive industrial base. Its long history of unpredictable upheavals and shifts in government policy have made entrepreneurs wary of investing. Jorge Mostany, president of Autolatina's Argentine arm, worries that Argentina cannot compete on cost with China or India. But neither is it sufficiently sophisticated to challenge Japan, Germany or the US.

Argentine companies need a far-reaching change in management culture

Economic data 1986-1993							
	1986	1988	1990	1991	1992	1993	
GDP (\$bn)	108,539	126,494	82,802	141,463	199,569	228,576	257,913
GDP (per capita)	3,540	4,071	2,824	4,434	5,815	6,915	7,877
Consumer prices (% change over previous period)	131.5	343	3,079.5	2,314	171.7	24.9	10.8
Wholesale prices (% change over previous period)	122.9	412.5	3,432.8	1,808.5	110.5	8	7.8
Trade (\$bn)							
Exports	6,390	9,135	9,579	12,353	11,978	12,235	13,117
Imports	5,818	5,322	4,200	4,079	8,276	14,571	18,784
Balance	542	3,818	5,379	8,274	3,702	-2,337	-5,666
Real growth rates (% change over previous period)							
GDP	2.5	-1.9	-3.2	0.1	9.9	8.7	8
Consumption	1.4	-4.6	-4.1	-0.4	12.6	11.4	5.1
Net investment	14.8	-2	-24.4	-9.9	25.1	30.9	13.7
Proportion of GDP							
Consumption	80.1	78	78	80.5	83.5	84.5	83.5
Net investment	19.8	18.6	15.5	14	14.6	16.7	18.4
Exports	7.9	9.5	13.1	10.4	7.7	6.6	6.3
Imports	7.5	8.2	6.6	4.6	6.1	6.1	8.2

Source: Instituto Bruto

Plans for Mercosur are well advanced

Nafta option shelved

The government of President Carlos Menem has carefully cultivated its image as a responsible member of the new world order, ostentatiously rejecting its former radical non-aligned foreign policy.

However, Mr Menem cannot always be guaranteed not to put his foot in it. His personal endorsement of Mexican president Carlos Salinas to head the nascent World Trade Organisation at the Cartagena summit of Latin American leaders in June had to be retracted by embarrassed Argentine diplomats. Argentina had previously pledged support to a Brazilian candidate.

Neither was Mr Menem's suggestion that former British prime minister Margaret Thatcher should be extradited for war crimes likely to speed the visit he says he wants to London.

Mr Menem often repeats his prediction that the Falkland Islands - over which the UK and Argentina fought a brief war in 1982 - will be Argentine by the year 2000. And his foreign minister, Guido di Tella, says: "I think he may be wrong; the islands will be Argentine in 1997."

At present, both countries agree to disagree over the islands' sovereignty. Meanwhile, talks move ahead over fishing - a longer-term agreement is being discussed to replace the current one-year accord - and oil in the Falkland waters. "If they want to explore for oil, we think we

can block them," said Mr di Tella. He said the region should become a "special area with a special [oil] regime", a subject that would be discussed, he said, in talks on oil this month.

Twelve years after the Falklands war, relations with London are on a reasonable footing. More importantly, Argentina's new foreign policy - reflected, for example, in its ratification of nuclear non-proliferation treaties and its participation in United Nations forces in Cyprus, Bosnia and the Gulf - has been enthusiastically welcomed in Washington.

Mr di Tella, gets annoyed with those who meet at the country's close relations with the US. He argues that foreign policy, with a 59 per cent approval rating is - along with economic policy - among the highest approved of government policies. Disapproval of the so-called "carnal relationship" with Washington is the preserve of a discredited intelligence, he says.

Good relations with the US have yielded benefits. They aided the government in its negotiations over a bank debt restructuring and encouraged flows of investment from the US.

Yet, there appears no longer to be an expectation of a rapid move towards free trade with the US. The idea that Argentina could gain quick accession to the North American Free Trade Agreement (Nafta)

always seemed unlikely given the US political calendar.

Now, says Jorge Campbell, secretary for international economic relations at the foreign ministry, the emphasis is on cementing and deepening the southern cone free trade zone with Brazil, Paraguay and Uruguay, known as Mercosur.

"We put out some feelers about Nafta whether we would qualify, whether it would be expanded or not - and after a few months concluded that we'd rather stick to Mercosur with the semi-incorporation of Chile and Bolivia," says Mr di Tella.

"Our evaluation was that Nafta was like a seal of quality for investors to invest in Argentina. Trade-wise it was never very important, even detrimental."

Furthermore, standards required for Argentina to qualify would not be easy, and would to some extent conflict with Mercosur. "Maybe we will try in two-to-three years. 1997 would be a good date," he said. Then Brazil's economic treaty would be clearer and the attitude of the new president taking office in January towards economic reform would be known.

While Argentina would have had little trouble meeting labour standards associated with Nafta, the US would require a patents law to a standard higher than that envisaged by the Uruguay Round.

Continued on page 3

The financial sector is facing heavier borrowing costs and a rise in non-performing loans

Growth shelters an inefficient system

Bankers are not popular anywhere. In Argentina, as in most other countries, they are accused of a multitude of sins - gouging, resisting change, inefficiency and harbouring an anti-industry bias.

President Carlos Menem vented his frustration in speech to bankers in June, saying: "Deregulation of the financial system was not done for banks to make more money, but for money to cost less." He warned that "business cannot survive without reasonable financial costs and its fall sooner or later will drag the banks down".

However, Argentina's financial system is maturing. Interest rates are falling, deposits are growing, lending is expanding and maturities are stretching out. The capital markets, too, are slowly developing in breadth and sophistication. The question is whether the pace of change is sufficient and whether the system can withstand the stresses of change.

For now, banks are making easy money from Argentina's rapid growth and access to international financial circuits. Banco Galicia, Argentina's largest quoted bank, earned an estimated net profit of \$57.1m last year on assets of \$2.76bn. Banco Frances, the second-largest listed bank, earned \$53m in the same period, returning a strong 4 per cent on assets.

Banks raise money on international financial markets and re-lend it in Argentina at substantial spreads. Until recently banks could fund at 8 per cent but charged retail customers and small companies 15-25 per cent interest in dollar terms.

But borrowing costs increased sharply after the US Federal Reserve began raising interest rates on February 4. Banco del Sud, a regional bank, borrowed \$50m early in February at 8.125 per cent. When it returned for more in June, it had to pay two percentage points more for a similar \$50m bond issue.

Still, analysts reckon banks will go on making good profits for some time to come.

There is a danger that banks' assets and liabilities are becoming mismatched. They have borrowed in hard currency but lent it mainly to borrowers with peso re-

mes. The financial system has liabilities of \$68.8bn, of which \$36.1bn is in foreign currency. And liabilities are normally of 3-5 years but banks' peso assets are beginning to stretch out for much longer.

Bad loans are increasing fast. Non-performing loans at Banco Frances have risen to 8.9 per cent of total loans this year from 3.6 per cent last year.

But bankers are optimistic. Eduardo Escansay, president of Banco Galicia and head of the national bank association ADEBA, says expansion is by no means exhausted. He points out that although money supply has quadrupled since the launch of the convertibility plan in April 1991, it is still equivalent to only 22 per cent of GDP.

The financial system's deposits have grown impressively - to \$41.94bn in May from \$8.44bn in April 1991. Spreads have also come down: Banco Galicia's average mar-

gin dropped to 13 percentage points in 1993 from 17 in 1992 from 33 in 1991.

However, Mr Escansay says banks are stuck with high operating costs and hold large amounts of cash at branches and cope with frequent armed robberies because Argentines still insist on using cash - a habit born of inflation, tax evasion and fear of bouncing cheques.

He also complains that banks must pay the bank workers union 2 per cent of revenues to fund social and health services. Analysts would add that banks are still burdened by bureaucracy, overstaffing and unimaginative, unskilled managers.

Another distortion is the presence of even more inefficient public banks. Half the country's banking industry is publicly-owned. Argentina lacks an integrated national banking network. Provincially-owned banks or small co-operative banks dominate lend-

ing in the interior. As a result, companies outside major cities pay higher interest rates.

Strong growth has masked these inefficiencies and prevented a banking crisis, a frequent by-product of past economic stabilisation programmes. But what will happen when growth falters?

Although analysts say bank profits would naturally be damaged by a slowdown, they doubt the system's solvency would be affected seriously because the largest banks are strongly capitalised.

Change is also slow in coming to the narrowly-based and highly speculative capital markets. Derivatives and securitisation are still in their infancy.

Still, the flood of foreign money into the stock market has brought greater professionalism and a longer view on investment. By one estimate, foreign investors now hold 60 per cent of the Buenos Aires Exchange's float, worth about \$5.5bn.

But the market is still held back by a lack of liquidity - turnover rarely exceeds \$30m a day - caused in part by a shortage of paper. Private companies, invariably family-owned firms, are unwilling to sell equity for fear of losing control.

Although the number of listed companies has declined to 161 from 171 in 1992, bankers are confident that companies will be driven to raise equity capital as they exhaust traditional sources of finance - debt and retained earnings.

Perhaps this year's greatest disappointment is the chase surrounding the introduction of a private pension fund system which economy minister Domingo Cavallo hoped would channel \$30m a year into capital markets. However, deregulation, frequent rule changes and the suspicious contributors is turning an important reform into a fiasco.

John Barham

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ARGENTINA III

Privatised companies are losing popularity, writes Stephen Fidler

The honeymoon is over

Argentina's far-reaching privatisation programme is not popular with everybody. "Public telephones are not working. You need two types of phone-cards. Phones are being provided faster but we are paying outrageous rates that I think are the highest in the world," complains Attilio Boron, director of the Centre for European-Latin American Research in Buenos Aires.

He thinks dissatisfaction with privatised companies is already rebounding on to the government and its market-oriented economic reforms. "My feeling is that the honeymoon is over because the model is not delivering the goods."

Given the state of the telephone system and other public services before privatisation, some may think the inconvenience of buying two phone cards is not too much to bear. Many feel the collapse of the public services before privatisation took a lot of the heat out of the arguments over privatisation.

Argentina suffered six months of daily power cuts in 1989. "The electrical crisis provided a dose of reality in the ideological debate," says Gustavo Petrachchi, president of the electricity distribution company Edeur. And the government, which was pouring more than \$2bn a year in subsidies into the nationalised compa-

nies during the 1980s, has so far no regrets.

According to a just-published study on Latin American productivity by the management consultants, McKinsey, overall productivity in the Argentine telecommunications industry had shown a great improvement after the 1990 privatisation, even by 1992.

But at 55 per cent of US levels, total factor productivity was the lowest of the five Latin countries it surveyed. This, it says, is due to "a chaotic situation" which previously prevailed, but agrees that phone charges in Argentina are "very high".

Eugenio Rivera, chairman of Telefonos de Argentina, one of the two companies about which Mr Boron complains, says his company has put in 700,000 lines in 1993 years, an increase of 40 per cent since it took over. Not only that, the company - whose region cost the state \$400m in subsidies in 1990 - is paying taxes.

Efficiency increases have been significant elsewhere: deregulation in the oil and gas sector and privatisation of the former oil monopoly YPF has helped the country's oil pro-

duction rise from 100,000 barrels per day in 1981 to 650,000 bpd now.

Jose Estenssoro, president and chief executive, says YPF alone increased oil output from 280,000 bpd in 1992 to 326,000 bpd last year. "We are trying to reach 450,000-500,000 bpd of oil by the end of next year and probably another 200,000 in oil equivalent of gas." He says the company's production - 1.1 million strong in 1990 - will have been

demand last winter. This winter, says Rob Verrión, general manager of the company, has expanded capacity and will expand it further - and the complaints about low gas prices have fallen.

This was not the only problem. The standard of local contractors was poor to be desired. As well as encouraging some local contractors to improve working conditions, new contractors are moving in

The transition to privatisation has not been easy, not least for many of the foreign utilities that are operating the privatised companies

slumped down to about 6,000 by the end of this year.

But the transition to privatisation has not been easy, not least for many of the foreign utilities that are operating the privatised companies.

Metrogas, the gas company covering metropolitan Buenos Aires in which British Gas has an important stake, was plagued with gas problems of low pressure last year, the first year of privatisation.

Transportation capacity was inadequate in 1993, and

from abroad, including a subsidiary of the UK construction group Amec, an important contractor for British Gas.

Dissatisfied with their invoicing contractor, Metrogas is planning to move from one system to another overnight "in what can be best described as a commando operation".

Without a good database it was impossible to put together effective credit controls - particularly important in a country with "a history of not paying invoices for public

services", says Mr Verrión. "It's not everybody and it's not necessarily the people," he adds.

Stealing gas is a problem faced by the gas companies, but for the electricity companies, the problem of fraud was worse. Gustavo Petrachchi, president of the distribution company, Edeur, in which Chilean investors have an important stake, says that, in 1993, over 26 per cent of the company's electricity was being stolen.

"The losses of energy through fraud in greater Buenos Aires alone could provide power for the city of Cordoba - which has 1m people," he says.

Fraud from Edeur has now been cut back to below 20 per cent, and by the end of 1993 should be 17 per cent. Mr Petrachchi complains that the problem could have been solved earlier if it had not been for political intervention by the province of Buenos Aires in early 1993.

Since May, an agreement has been in place to allow the issue to be confronted. But at least Mr Petrachchi avoided the difficulties of his neighbouring distributor. In 1993, a

judge ordered the arrest of Angel Zapalorto, a manager at Edeur, after he cut off power to slums to stop illegal tapping into the electricity network. Mr Zapalorto spent 72 hours in jail before being released.

The companies also suffered from internal fraud. Mr Petrachchi said that, in 1993, "riddled with corruption both open and hidden, and not only in the purchasing department", morale was low and still has not recovered, while the number on the payroll has dropped from 7,000 to 4,500. Workers laid off have received pay-offs averaging \$30,000.

Both gas and electricity companies also received fines from their regulators. The companies have been unhappy about this, since they believe that allowances should be made for the dilapidation of the systems before they took over. "We have a late 20th century regulatory model imposed on a gas system built in the early to middle part of the century," says Mr Verrión of Metrogas.

As the World Bank notes in its 1993 World Development Report: "Although privatisation has occurred rapidly, capacity for regulatory oversight has lagged." Yet now that the regulators are in place, their teeth, there remain concerns, even among impartial observers, that the regulatory bodies are excessively politi-



A broader common market

Continued from page 11
Argentina's 10 per cent statistics tax on imports and the protectionist car industry regime would also be obstacles - though these are scheduled for elimination in due course.

The threat of US sanctions over the country's archaic patents law appeared to be averted earlier this month when the Buenos Aires government promised special efforts to get a new law through Congress. US trade sanctions were anyway not likely, given the \$8bn US trade surplus with Argentina and the estimated \$5m-\$8m in extra royalties implied by a new patents law.

Argentine officials insist that the patents law is essential. "Our patent laws are 130 years old. They are obsolete and inefficient, [unless] you adopt the view that we are geniuses and generate ideas all the time

that are being robbed by the imperialists. If you want to be innovative, you need a patent law," says Mr di Tella.

Mercosur is not without its political difficulties, given the uncertainty about the next administration in Brazil - its future is unclear. But the four governments have moved a long way towards forming a customs union - a common external tariff has been agreed for 85 per cent of goods. Bolivia and Chile are also possible associate members, suggesting the accord could be a stepping stone to a broader South American common market. Still, whatever governments do - unless they take a sharp return towards protectionism - a de facto economic integration is moving ahead at a corporate level.

Quinsa - the largest Argentine brewer - is one of hun-

dreds of companies pursuing a regional strategy. It has plants in Paraguay and Uruguay. Its new brewery in Chile, it says, achieved an 18 per cent market share by the end of last year. It is also looking at possible acquisitions in Brazil, as the Brazilian beer giant, Brahma, starts to attack its own home market in Argentina.

Carlos Sant'Anna of the Argentine subsidiary of the big Brazilian food company Sadia says his company has embarked on a regional expansion strategy that will lead at least to its building a plant in Argentina. It aims, he said, to develop the market that runs in an arc from Rio de Janeiro through Sao Paulo, Montevideo, Buenos Aires and Santiago, which contains 65 per cent of South American GDP.

Stephen Fidler

INFRASTRUCTURE

Heavy spend ahead

revenues - as their clients now realise only too well. But the day will come when companies and investment banks must find private backing for new infrastructure projects, such as roads and power stations, which provide low returns and long maturities.

Bankers are unclear how this can be done. Until February, when the US Federal Reserve increased dollar interest rates, companies could raise finance reasonably cheaply overseas. Now, the outlook is less certain. In June, the government had to drop a planned \$150m IPO of its remaining 25 per cent stake in TGN, a privatised gas pipeline company, because of insufficient demand.

However, investment bankers in Buenos Aires are confident that capital

markets will still support infrastructure projects. For instance, just as the government postponed its flotation of TGN, Paribas was able to organise the flotation of 45 per cent of power generator Capex, raising \$163.6m. Capex is not only a brand-new private gas-fired generator but it has still only built one-third of its planned capacity.

Paribas adds that it was able to sell Capex stock at the upper end of the price range - shares were oversubscribed three times - thanks to heavy demand from specialist investment funds in the US and UK.

A few weeks later, a consortium of five Argentine energy companies and Twincor, a US firm, announced they would start building a \$600m gas pipeline to Chile next year. The US govern-

ment's Overseas Private Investment Corporation will lend \$200m and provide \$200m in insurance for the project. Banks and equipment suppliers will provide additional backing. British Gas and two Chilean utilities are to handle the distribution of natural gas in Chile.

There is always the risk that companies will fail to meet investors' expectations. Neither of Buenos Aires' two electricity distributors have ever made money. They blame theft from widespread illegal connections.

Already at least two loss-making privatised companies, one of them the flag carrier Aerolineas Argentinas, have had to go back to the government to renegotiate their contract terms.

Spain's state-owned carrier now owns 85 per cent of Aerolineas, and is trying to sell at least 25 per cent of the loss-making airline in a private placement. Techint, an industrial conglomerate, has asked the government to lower mandatory investment in its Trans-Pampa freight railway. The railway has not performed as expected, due in part Techint says, to heavy flooding in the Pampas.

John Barham



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YPF's operative strength is shown in its 50% share of the local market and in its being, contemporarily, the main crude oil supplier to Chile besides heavily exporting oil products to Brazil, Paraguay and Uruguay.

YPF

ARGENTINA IV

The new constitution

The main item on the constituent assembly's agenda is the removal of the 1983 constitution's ban on successive presidential terms to allow President Carlos Menem to stand for re-election next year.

If all goes according to plan, the new constitution will allow re-election of the president to a second, four-year term. At present, the president serves for a single six-year term. If Mr Menem wins the 1995 presidential elections, he will govern Argentina up to the end of 1999, when he will be 69. He would not be allowed to run for a third term.

As well as this, a number of other items are up for debate.

● The indirect electoral college election system will be abandoned and replaced with a two-round direct election. If the winner gets more than 45 per cent of votes there need be no second round election.

● The winning candidate gets 40 per cent of the vote but leads the second candidate by 10 percentage points, there need be no second round. These elaborate rules were drafted bearing in mind the Peronist party's traditional 40-45 per cent share of the vote.

● A cabinet chief, a sort of prime minister, will become responsible for "general administration of the country" exercising powers "delegated by the president". The cabinet chief can be removed by both houses of Congress with a simple majority vote. The opposition Radicals hope this will reduce the president's powers, but Mr Menem has already said he will not cede full presidential powers.

● The 48-member Senate will be increased by half. The extra 24 seats will be allocated to the opposition parties in each of the 23 provinces and the federal district of Buenos Aires.

● The executive's legislative powers, principally the right to issue emergency decrees, will be restricted. The presi-

dent will be forbidden from decreeing on tax, criminal law or electoral issues. However, the role of Congress in ratifying or rejecting presidential decrees is not clear.

● A council of jurists will select judges and oversee management of the judiciary. At present, judges are selected by the executive and approved by the Senate. The Supreme Court is responsible for the management of the judiciary.

This amendment is meant to strengthen the independence of the courts, since judges are often appointed on political grounds. However, the council governing the council will be written by the Peronist-dominated Congress.

● The head of the National Audit Bureau will be nominated by the opposition and be subordinated to Congress. At present the toothless Audit Bureau is part of the executive.

● The mayor of Buenos Aires will be elected. At present the president appoints the mayor.

The Radical district of Buenos Aires is a traditional Radical stronghold, and this was intended to benefit the Radicals. However, they have lost the last two elections in the city and would lose again if the elections were held today.

● The share of financial resources between the federal government and provincial governments is to be made more equitable. The tax shareout at present is skewed to a number of complex rules that give the provinces 58 per cent of certain federal taxes, such as value added tax, but not income tax. The provincial governments demand that they be given half of all taxes raised by the federal government.

In addition to these changes, there are other clauses introducing referenda, granting independence to federal prosecutors (currently controlled by the government), protecting the environment and entrenching competition policy and consumer rights in the constitution.

Last year President Carlos Menem's chances of fulfilling his over-arching ambition of removing the constitution's ban on successive presidential terms and standing for re-election to a second term looked remote.

Now, the constitution is being changed and already Mr Menem looks unbeatable in the 1995 elections.

Mr Menem achieved this by enlisting the opposition Radical party - which had used its blocking minority of 84 seats in the lower house of Congress to prevent reform - as allies in amending the US-style 1983 constitution.

In a deal last December with his old rival Raul Alfonsín, the Radical leader and former president, Mr Menem agreed to a constitutional reform formula that strengthens the judiciary and legislature and introduces a semi-parliamentary form of government in exchange for being allowed to stand for a second term.

Mr Menem is treating the reform process with considerable cynicism. Eduardo Fraga, a political commentator, says: "None of these reforms are essential. The only reason for reform is Menem's re-election. The other changes are only there to justify it."

But optimists, especially those in the business world, say a second Menem term will

further extend the horizon of political stability, allowing his free market reforms to consolidate themselves. Mr Menem has stated repeatedly that he will reappoint Domingo Cavallo as his economy minister.

However, many foreign executives would have preferred a Chilean-style transition in which the direction of economic policy was remained unchanged, in spite of two changes of government.

The core of the new constitution is contained in a Congressional resolution passed last December with a two-thirds majority with unanimous backing from Mr Menem's Peronist party and the Radicals. The resolution's text was drafted in secret by Radical and Peronist negotiators. The two sides agreed that an assembly elected in April to rewrite the

Mr Menem's chances of re-election look strong, says John Barham

No guarantee of stability

constitution must accept or reject this reform package without any modification.

In addition to the reforms already agreed by the two parties, Congress has allowed the assembly to introduce additional changes such as introducing referenda or entrenching consumer rights in the constitution.

Pollsters say that although the public has little interest in the constitutional reform process, it is content to allow a successful government to continue in office for a second term.

However, a second term for Mr Menem creates as many doubts as it does certainties. There are those who believe he will do little to strengthen Argentina's weak democratic institutions: no other president in Argentina's history has been re-elected.

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and government of corruption.

The Frente carried the federal district of Buenos Aires during the April 10 elections for delegates to the constituent

Mr Menem's poor health made the post of vice-president a desirable political prize

assembly and took 14 per cent of the national vote, finishing third behind the Radicals.

Still, few analysts believe Mr Alvarez has a realistic chance of re-election. A diplomat commented that the chances were

more akin to a by-election in which voters registered discontent with a presidential election they would probably cast their vote for Mr Menem.

There are those who wonder how Mr Menem would stand to an economic downturn. Many fear his latent populist tendencies would come to the surface. A former minister says he worries about Mr Menem's "authoritarian tendencies".

Mr Menem is given to long and critical with incendiary statements. He has compared the opposition press to terrorists and bomb throwers. He has said human rights campaigners are "attempting to undermine the foundation of

the institutions, including the armed forces. We will never again tolerate subversion in our country".

Mr Menem, in spite of his protestations, in the end of health last October he underwent emergency surgery to remove a blockage in the main artery which carries blood to his brain. Mr Menem came dangerously close to an incapacitating stroke. It also emerged that he suffered from diabetes.

His deteriorating health has made the once formidable post of vice-president a desirable political prize, with several Peronists discreetly pressing their claims. However, Mr

Menem said his running mate will be Eduardo Duhalde, his vice-president until his election as governor of Buenos Aires.

If Mr Menem were to disappear from the scene, Mr Duhalde could change course abruptly. Mr Duhalde is a consummate machine politician with little attachment to Mr Cavallo's tight control over spending and unpredictable outbursts of fury have made him deeply unpopular in the government. In May he stormed out of a cabinet meeting shrieking that his ministers were conspiring against him.

Argentina's weak political institutions, further weakened by the constitutional reform process and its history of violent, unpredictable upheaval mean that Mr Menem's re-election does not guarantee that stability will continue.

THE PROVINCES

Prosperity is dwindling

Few of Argentina's 23 provinces have benefited from the past four years of vigorous growth. The backward northern region, bordering Bolivia and Paraguay is suffering from the traditional economic ills, based on sugar cane and tobacco, cotton.

To the south, vast but sparsely populated Patagonia is seeing its population dwindle because of the oil industry slump jobs, as is restructuring and central government subsidies are cut off.

Even on the Pampas, Argentina's agricultural heartland, times are hard. Agronomists predict that only one in five farms in the province of Buenos Aires are economically viable. Santa Fe, once one of Argentina's most vigorous industrial provinces, has become a vast bowl of unemployment and rising unemployment where labour unrest is rising.

Only a few parts of the country are prospering. The industrial belt surrounding

In June, Mr Menem bluntly told the provinces to "be quiet and try to contribute to reforming the constitution, and not introduce destabilising elements". He attacked them for "demagogic, absurd populism".

Meanwhile, Mr Cavallo and Juan Antonio Zapata, his secretary overseeing provincial reform, are struggling on as they see. Even Mr Zapata admits he is facing an uphill struggle. He says: "We need a gradual policy. We are pushing through some policies to reform the provincial public sector, but until the private sector [shows] strong demand [for labour], it is difficult to carry out. It will have to be done simultaneously. Each province reforms as it can."

In many provinces, notably the north-west, local governments are the largest employers. No government can afford to throw thousands of employees out of work when unemployment is already high. Furthermore, the government



Grape harvest in Mendoza: only a few parts of the country are experiencing economic growth

in the north, vast but sparsely populated Patagonia is seeing its population dwindle because of the oil industry slump jobs, as is restructuring and central government subsidies are cut off.

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Motivated by many conventional motoring criteria, the success of "lifestyle" four-wheel-drive vehicles defies logic.

They first emerged in the 1980s with aerodynamics marginally better than a brick's, cornering police that not even a Citroën 2CV might envy, essentially crude suspension and other mechanical underpinnings "borrowed" from trucks and other utility vehicles; and poor fuel economy compared with an ordinary car.

There has been some honing and polishing since then. But the fundamentals are little changed and even smooth-talking motor industry marketing directors find it hard to explain the vehicles' appeal.

Yet appeal they undoubtedly have. Growth in four-wheel-drive vehicles, many of which never stray from the highway to use their off-road capabilities, continues to outpace that of the world car market overall. The 58,561 sold in the UK last year represented a doubling from two years earlier and was eight times as high as 10 years ago.

Even by four-wheel-drive standards, however, the Land Rover Discovery has been a spectacular success. Production has been increased on eight occasions since its launch in 1989; 1,600 additional jobs have been created – and last week Rover Group's Land Rover subsidiary announced a \$60m investment programme to expand output by another 20 per cent.

Rover Group executives now talk of the Discovery as one of the most

John Griffiths seeks an explanation for the Rover four-wheel-drive vehicle's astonishing popularity

A surprise Discovery

successful vehicles in the company's (née BL, née British Leyland, née BMC) long history. They do so not just in sales terms – although at 37,000 units last year Discovery accounted for one half of Land Rover's global sales – but because it was designed "in-house", brought from design screen to showroom in just 30 months, and has provided Rover with a virility symbol that its design and development credentials are fully intact.

Precisely why the Discovery hit the jackpot is harder to explain, according to Peter Wyhinny, Land Rover commercial director.

One reason sometimes advanced is the versatility of the product. Discovery was not only designed to capitalise on the high-status image of the Range Rover, and thus be readily accepted by companies on their executive fleets. It was also designed with seven seats to give

the carrying capacity for school runs and leisure trips previously provided by only a few small cars or "people carriers". With seven seats folded, there is enough room for furniture dealers.

With the capability to tow legally nearly 4,000 kilograms, "we are able to make the Discovery appeal to many different people for many different reasons", maintains Wyhinny. "Also, once people drove it, they liked the commanding driving position and the ability to see traffic movements ahead."

Land Rover describes the Discovery's typical customer as a 35-year-old professional or with his or her own business. According to Wyhinny, more than 50 per cent of Discovery sales are "conquests" from other car brands and types. These include the likes of smaller and Japanese four-wheel-drives, but many are conventional sedans. A large



The Discovery's undoubted if mysterious appeal is a sign that Rover's design and development credentials are intact

number of estates are apparently being swapped.

Land Rover, meanwhile, has deliberately responded to criticisms of its four-wheel-drive "lifestyle" in general.

While acknowledging that Discoveries will never perform like sports cars, the company has installed extra anti-roll bars to improve the vehicle's handling.

Land Rover has also gone out of its way to dispel the "gas guzzler" image. Over the years it has not mind averaging well under 20 miles per gallon can still specify a 1.8 litre petrol V4. But the company has also

developed its own TDI diesel, with the result that nearly 90 per cent of all Discovery sales in Europe are 30 mpg-plus diesels.

Pricing, meanwhile, has been another important part of the strategy. The Discovery's range has been widened so that it now spans the £11,000-£22,000 price range in the UK, allowing relative easy trade-ups from the volume car market.

Not least, Land Rover has sought to keep resale values high by frowning on excessive discounting and encouraging dealers to accept used Discovery cars as trade-ins. "We're surprisingly Land Rover

takes with them rather than industry analysts who say the "lifestyle" four-wheel-drive market is a bubble that could collapse overnight.

For supporting evidence it points to North America, where such vehicles account for 31 per cent of the total vehicle market and to Japan, where there is almost no prospect of off-road travel but where four-wheel-drives take a per cent of sales.

"In the UK and Continental Europe it is around 2½ per cent," points out Wyhinny. "They are immature markets and we have plenty of headroom for growth."

Losing foreign control

Foreign subsidiary managers of global companies are losing clout and control, according to a report from the worldwide business organisation The Conference Board.

Based on in-depth interviews with 82 such managers in North America, Europe and Asia, the survey finds that authority over production decisions is in many cases being transferred to the product division or group headquarters. The biggest area of conflict between foreign subsidiary managers and the centre is marketing, with corporate headquarters increasingly issuing guidelines in this area.

"For many foreign subsidiary managers global competition and integration are generating negative experiences," says the report's Paris-based author Stephen Gates. "They become frustrated and demotivated when they retain profit responsibility whilst losing control over their business. As their commitment to the company declines, they underperform and eventually leave."

The report highlights the divide between local nationals and headquarters expatriates when it comes to filling foreign subsidiary posts, and reveals that it is the former more than the latter who are losing autonomy. It points out that a strong local affiliation can be a barrier to embracing the group's strategy, but the expatriate manager has a tendency to implement strategies in the local market too rigidly, and is liable to feelings of frustration on returning home.

The report describes a number of ways in which the foreign subsidiary manager's role can be enhanced, including taking advantage of entrepreneurial opportunities in local markets. Head offices, for instance, can follow the example of NEC USA and Monsanto Canada by assigning responsibility for a global product or service to a local manager with the reputation of developing a track record of excellence within the group.

Tim Dickson

*The changing global role of the foreign subsidiary manager. Available from The Conference Board, Avenue Louise 207, Brussels 1050. Price \$100 for non-members.

WE PUT A HIGH PREMIUM ON LOYALTY HERE, BARLOW



Senior managers are on the move again.

There is not yet a return to the carefree years of the late 1980s, when risk was considered an irrelevance and job-hopping became a way of life. But the grim determination to cling on to secure but frustrating jobs is giving way to increased willingness to change employers.

"People are looking round a bit

more," says one executive. "They are less scared than they used to be."

According to Garry Long of MSL, a recruitment consultancy which monitors advertised demand for executives: "It will be a long period before people forget the worries of the recession. But there is a willingness to be a bit more risky in making a move."

MSL believes that job opportunities increased by 30 per cent in the quarter to April and by 23 per cent over the year. Admittedly, this is from a low base – the number of job openings a year ago was at its lowest level since MSL's records began in 1959.

The increase in top job mobility has been reflected in the performance of headhunters. John Viney, chairman of Heidrick & Struggles, an executive search company, says the number of directors' jobs handled by his firm

has doubled in the past two years.

One explanation for brisker executive turnover could be pent-up frustration after having to tread water during the recession. The downturn, together with the trend for companies to shed layers of management and flatten hierarchies, restricted promotion opportunities within companies. Ambitious executives, who find their progress blocked, may now feel increasingly impelled to change employer.

The pick-up in economic activity, moreover, may create a need for a different sort of executive. Just as the recession revealed the flaws of many of the ambitious, growth-hungry executives who ran companies in the late 1980s, the recovery may highlight the shortcomings of any cautious, less visionary executives who in many cases succeeded them.

According to Viney, the focus

is moving from cost-cutters to marketing people, many of whom have been in hibernation.

"In the recession, companies are interested in financial people who can turn around the business," he says. "As companies come out of recession, they are interested in business development, marketing or strategy-minded people."

This argument is supported by MSL's figures. The most striking improvements in job availability were in marketing and sales, which increased by 39 per cent over the year.

The pick-up in demand for executives, though, varies with the seniority of the job. The top jobs tend to be less sensitive than middle management posts to fluctuations in the economy because companies need a core number of directors, even when they are shedding jobs.

That said, directors have not escaped the pain. "Over the last few years, it has been a very difficult time for directors' jobs as companies have gone to the wall," says Ira Chalpin,

employment spokesman of the Institute of Directors.

The number of new directors' jobs is likely to expand relatively slowly as the economy improves. But Chalpin notes that new directorships are still being created by the trend for management buy-outs and by the government's strategy of spinning off businesses out of the public sector.

The activity is nevertheless likely to be greater further down the ranks. "During the recession, people tended to get rid of middle management and make senior managers more accountable for activities," says Steve Garlick, director of GMBM, a recruitment and research consultancy. "Now

directors are finding it necessary to direct, rather than manage. There is a need for more middle management."

While this may be possible, in some cases the upturn will not help everyone seeking to improve their job prospects. Many industries are continuing to cut costs. Many middle managers are still under the threat of redundancy, as companies restructure and cut out management layers.

Although opportunities are increasing, they tend to be limited to those who fit employers' needs precisely.

"As companies are emerging from recession, the skills they need are very specific," says Jonathan Wright of Lawrence Caine, a recruitment consultancy.

Moreover, the recession has blunted the opportunities of many managers to develop marketable skills and, at worst, excluded some talented individuals from the job market completely.

In the short term, at least, the pick-up in demand will tend to benefit those who have been in the right place at the right time.

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BUSINESS AND THE ENVIRONMENT

Peter Knight assesses the effectiveness of Europe's leading environmental campaign groups

Same journey, different routes

It is as easy to dismiss the influence of the thousands of environmental campaign groups in Europe as it is to take them too seriously. This is because their activities - campaigning, exposing, protecting, conserving and monitoring - are diffuse and difficult to measure.

Environmental politics is also highly passionate, based largely on personalities and with in-fighting. This is not, however, detracting from the fact that some environmental groups enjoy an influence which is way beyond what the unwary expect.

For example, the Norwegian Society for the Conservation of Nature which marshalled green dissatisfaction with plans to build a new Olympic stadium in environmentally sensitive areas. This brought change, not only in Norway but also within the Olympic movement.

The change has already altered the criteria on which Olympic bids are won - as seen by the involvement of Greenpeace by the organisers of Sydney's successful bid to host the games in 2000. The Olympic movement is now expected to promote the environment as one of its central philosophical pillars, which will affect the bidding stage and commercial sponsors.

The new democracies of eastern and central Europe have also witnessed a rise in the number and influence of environment-based political groupings. And in the UK, near-naked, drum-beating members of the Donga Tribe - a loose affiliation of activists who practise a form of environmentalism - have attracted unprecedented media support for their campaign

groups throughout western and eastern Europe, appears to be slipping. This is mainly because it finds it difficult to reach consensus on controversial issues. But it also appears to have a problem with presentation. "Instead of making it short and snappy they go in for awfully meandering and hectoring briefings. Effective lobbying is about being succinct with information," says Collins.

Ann Robinson, head of policy at the UK's Institute of Directors and the rapporteur to the European Union's recently issued directive, says she found the RSPB "absolutely brilliant". The RSPB works on a broad range of issues, including agriculture policy, coastal issues, the World Bank and EU structural funds.

But environmental campaigners might find it in for a more difficult time in Ireland. Ireland has been more effective at lobbying and has also been a shift towards issuing press releases before moving to a press conference.

Environmental groups are classified according to a sliding scale of environmental tenacity - their persistence. The scale starts at the paler shades with groups that largely accept and are supported by the establishment, and moves towards the darker green who are less conventional.

WWF is the world's biggest and best-established conservation organisation with offices in 40 countries. It is supported by business (through sponsorship programmes), governments and eminent persons, such as the Royal Highness Prince Philip, the international president.

In position at the heart of the establishment is both its strength and weakness. It might have the ability to influence influential people and to secure change, but its associations can also hamper its effectiveness because of the inevitable multiplier of vested interests. May-wich groups recently won worldwide support for a ban on the ivory trade, while the WWF was compromised by its association and lack of credibility to swing behind the widespread grassroots support of a ban.



Greenpeace's activities are based on its ability to operate in aggressive absolutes

Colour of green: light. Attitude: diplomatic. The effective but gaining a reputation as a respected critic of some of the EU's policies, especially its structural funds.

RSPB is the biggest and probably oldest voluntary wildlife conservation organisation in Europe, with more than 850,000 members, mainly from the UK's middle classes. It is the UK partner in WWF's international, which lobbies for policies that will protect birds.

edged as respected and effective lobbyists in the European Parliament and the Commission.

Friends of the Earth is an international network of groups - some calling themselves FoE and others by local names - representing in most parts of the world. Groups within the network enjoy a large amount of autonomy, which means that FoE's influence is largely related to its local strength.

If FoE differs from other environmental groups, it is in the way it involves its members in social and development issues such as rights of indigenous peoples. It has programmes, campaigns and projects including development banks, environment, tourism, desertification, wetlands, marine issues and forests and climate change.

Colour of green: medium (sometimes) dark - depending on locality. Attitude: emphasises dialogue, sometimes with barbs. How effective: contributes to information debates, but has a limited impact on European policy making, particularly on the Commission rather than the Parliament.

Greenpeace has grown from a Canadian origins as a grass-roots, anti-nuclear movement through highly militant anti-whaling and anti-sealing campaigns. In 20 years, it has established a global operation located in 20 countries across five continents, with a fee-paying membership of nearly 100,000 supporters.

The successes and failures are based on its ability to operate in aggressive absolutes - calling for bans and boycotts through clever information campaigns. While the group continues to run these campaigns, maturity has brought the inevitable dissension in the ranks and the softening of some of its approaches. Greenpeace says it combines its traditional direct action with market-driven persuasion.

Colour of green: medium to dark. Attitude: prickly, direct action, research, market-driven campaigns. How effective: good at raising awareness but organisational problems in Brussels have reduced the group's potential to influence directly European policy making.

European Environmental Bureau in Brussels represents around the environmental groups, including some members of WWF and the FoE network. Its membership is varied and includes Ecoglasnost from Bulgaria, the Rhododendron Eco-Club from Hungary and the Czech Academy of Sciences.

Colour of green: light to medium. Attitude: represents members' views. How effective: part of the furniture of Brussels; finds it difficult to represent varied interests of its members.

Green issues take off

Airports are taking pollution to heart, writes Jane Martinson

Noise pollution is the environmental hazard most people associate with air travel, especially those living close to airports. Other environmental problems however, may cause an even bigger headache.

A wide-ranging report on airports and the environment published recently set out the issues currently facing the industry. These include the impact on noise quality and management and the growing concern over the impact of emissions on air quality.

It points out that whereas noise is the most noticeable form of pollution, a great deal has been done to reduce it in the last 20 years - a definition of acceptable noise levels has been set by the International Civil Aviation Organisation, a United Nations agency that promotes civil aviation.

In addition, the complex impact on air and noise quality is only just starting to be reviewed and regulated.

Civilian aircraft are thought to emit 1 per cent of the carbon dioxide created by humans each year, as well as a similar percentage of nitrous oxide and sulphur dioxide. Although a small percentage, its impact on the atmosphere is likely to be great because it is released at a high altitude.

The aviation proportion of overall emissions is not to be confused with other industries have taken action to reduce emission levels by switching to alternative fuels or introducing devices such as catalytic converters.

Anne Paylor, the author of the report, writes: "It has been said that for every word spoken about noise problems in the aviation industry in the past decade, it will be spoken about emissions in the next decade."

The predicted boom in capacity worries environmentalists. According to the report, global air travel is set to double by the end of the century and treble by 2050.

The industry is concentrating on attempts to improve air traffic control to cut delays and therefore excess fuel

consumption. A number of airports are also changing their environmental management plans. Manchester airport, the third biggest in the UK, is to launch an environmental strategy document this month which will set out targets in key areas such as emissions, noise, water quality and waste management for airport staff and users, including airlines.

While busy about the details of the document, the airport's environment department says it will focus on those who do not operate by its environmental rules.

Over the last five years, the airport has spent £10m on environmental work. It has built a new drainage system to deal with the problem of surface water contamination - particularly that caused by the chemicals used in conventional de-icers - and has a patent application for an ultra-low temperature de-icer.

Alan Melrose, environmental control manager at Manchester, says the benefits of such expenditure far outweigh any costs involved.

"The beauty of environmental management is that not only is it self-financing, but certain aspects are the most profitable activities in the business plan." These include low revenue costs, lower capital costs, improved customer service and working conditions, and publicity.

The report concludes that self-regulation and financial investment by airports can represent a high rate of return on investment because of improved efficiency and customer relations.

Paylor says: "Airports have taken this issue to heart because they know that if they don't start acting responsibly now other people will start to impose horrendous restrictions on them. If they wait to see how they will be taken care of."

"Airports and the Environment, JUNE Publications, 8 Eastgate Square, Chichester, West Sussex PO19 1JN. Price £425.

Environmental politics is highly passionate, based on personalities and rife with in-fighting

against the government's road-building plans.

The most influential group in Brussels are the best established: Friends of the Earth, Greenpeace, the Wildlife Fund for Europe (WWF) and the Royal Society for the Protection of Birds (RSPB) working with Wildlife International.

"The groups who are practised at getting their message in an easily understandable form are these four. Top of my list are WWF and RSPB," says Ken Collins, MEP, chairman of the European Parliament's Environment Committee.

The influence of the well-established European Environment Bureau, a subsidiary of Friends conservation and environmental

PEOPLE

Non-executive directors

■ Sir Brian Jenkins, a senior partner in Coopers & Lybrand and a former Lord Mayor of London, is WOOLWICH BUILDING SOCIETY.

■ Jonathan Chubb, a former adviser to the Bank of England and the first director of Pro Nod, is LEOPOLD JENSEN HOLDINGS.

■ Tony Barrell, former chief executive of the offshore division of the Health and Safety Executive, is BAA, where he is appointed chairman of the safety and security committee; John Drinkwater is retiring.

■ Rupert Barclay of the L&K Partnership is LOWLAND INVESTMENT COMPANY.

■ Peter Nickerson has resigned from NIVA GROUP.

■ Frank Bonell has resigned from CANTAB PHARMACEUTICALS.

■ Richard Glatter, a senior partner at Blick Rothenberg, is BANK LEUMI (UK).

■ Dick Turpin, former md of Royal Inns Group and Compass Catering, is QUADRANT.

■ Farrell Sher, former md of Liberty Holdings, is ATLANTIC HOLDINGS; Ivan Gray and Brian Gilbertson have resigned.

■ Michael Willett as chairman of SHUTTERSTOCK ASSURANCE, having retired as executive chairman.

■ Peter Hickson, finance director of MAL, is LEE.

■ Robert Barclay, of Trinity Square Holdings, and Philip Evans, formerly chairman of English American Group, have resigned from RELIANCE NATIONAL FINANCIAL CO (UK) because their commercial association with the company has come to an end.

■ Allan Gormly (below), group chief executive of Trafalgar House, is the NATIONAL BUILDING COMPANY.



Fourth generation of Bowthorpe at OCS

Gerald Bowthorpe (right), 55, has been appointed managing director of OCS Group, succeeding David Cracknell, 53, who has become group chairman, following the retirement of David Cracknell as 62. Goodwill and Cracknell assumed control of the company in 1975, since when it has become one of the UK's largest privately-owned property support service companies, with annual turnover of £100m.

Bowthorpe's connections with the company go back a long way; his father, Harry Bowthorpe, played a key role in expanding the one-man window-cleaning operation started by Frederick Goodlife in 1911.

The group is now run by the fourth generation of Bowthorpes, with 23 members of the family employed.

Gerald Bowthorpe joined OCS in 1977 and, apart from assisting his Majesty's armed forces (during national service), has been with the group ever since. One of many roles he has played within the group was as managing director of a subsidiary, the First Century Cleaning company. Before this latest appointment, he was chairman of Office Cleaning Services Ltd, the large-



OCS subsidiary. Through acquisitions and diversifications - within the UK and overseas - OCS has extended far beyond its origins of providing office cleaning services, which now account for less than 50 per cent of group income.

Leaving Forte

Alan Bearn, group operations director of Forte, is to leave the hotel and restaurant group in September.

Management restructuring meant that his role had

become less relevant. Forte's hotel brands now have their own head and the group will there was less need for an overall operations director.

Bearn, 52, had been with Forte for over 20 years and was appointed to the role in 1988.



Forte said yesterday that Bearn's departure was not unexpected. He had helped to introduce the new management structure and was largely a victim of his own success.

Washington moves to Mansfield

The Civil Authority, the new agency which will regulate the privatised civil industry, took a further step towards reality yesterday with the appointment of a chief executive designate.


He is Neville Washington, currently director of human resources and operations at the Victoria Infirmary, an NHS trust hospital in Glasgow. Before he took that job in 1991 he was a lieutenant colonel in the army. He is 55.

The Civil Authority already has a chairman, Sir David White, and will be based in Mansfield, Nottinghamshire.

■ Stephen Brown is promoted to the post of SPRING RAM CORPORATION's director of overseas operations.

■ Jonson Cox, md of Yorkshire Environmental, has been appointed to the board of YORKSHIRE WATER.

■ Geoffrey Sanderson, formerly deputy md of Reuters UK, has been appointed md of Reuters subsidiary, Vamp Health, and is succeeded by Julie Holland, previously a divisional director.



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New series freshen up the summer

Television/Christopher Dunkley

High summer, and the heat coming off the London pavements is phenomenal. In years past this would have been a signal to the television critic to open the garden doors, half close the curtains, and settle back on the old green sofa to watch hours of sport, hymning the beauty of blue skies and green pitches in the coverage of cricket at Lord's, extolling the excitement of Channel 4's daily reports from the Tour de France, and enthusing over the BBC's expertise at Wimbledon and the British Grand Prix. Not this year, though. Whatever the reason, fiercer competition perhaps, or shame at the avalanche of repeats in summers gone by - the broadcasters have been launching almost as many series in the autumn season.

It would, anyway, have been hard to sustain the enthusiasm for summer sport programmes now that dear old Johnners has gone from the cricket commentary box, Dan Maskell and Harry Carpenter from Wimbledon and, well, all, James Hunt from the motor racing circuit. The sense of loss left by Johnners, Maskell and Carpenter

was foreseeable, but the vacuum created by Hunt's death is a bit of a surprise. There is nothing wrong with his successor, Jonathan Palmer, who seems highly professional. But Hunt provided such a telling counterpoint to Murray Walker's high pitched scream. In the old days you would see a ghastly crash with smoke and flames and wheels hurtling off the track and Hunt would drawl "Bit of a shunt there. Charlie Farnham must have missed his heel-toe racing change" or some such technical insight. Hunt would have been in his element analysing Damon Hill's winning drive at Silverstone on Sunday and is much missed.

But what of the new series? Monday brings two. *All Night Long* on BBC1 is a sitcom set in an all-night bakery, staffed by life's floss and jam. There is a kissogram girl circuit. The sense of loss left by Johnners, Maskell and Carpenter

is a wheelchairs, the shortest man who ever worked for British Rail, Wally the cab driver, and a Romanian ternaught named Wanda. The pudding may be a little bit, but opening episodes are notoriously difficult and there were more laughs than in recent comedies.

Room 101 on BBC2, hijacked (like so much that is good on television) from radio, is a new series to "Desert Island Discs". Here the guests are asked to bring a book, a record, a bottle of wine, a pet, a human, and a human nature being what it is, hearing what people select can be a most entertaining hearing what they like. Guest number one was Bob Monkhouse, a man revitalised by a couple of impressive performances. He did the host of *Room 101*, Nick Hancock, proud, choosing French, Cilla, and singing, and

house himself has presented. The drawback is that Hancock is determined to make the host as important as the guest and, for no good reason, rejects most of the guest's choices.

There are two more new series on Tuesday, both on BBC2. We have, of course, seen cook Keith Floyd on screen before, but *Floyd On Italy* is new. He is now driving a gold Aston Martin and being very feisty with his new film crew. Perhaps the weather, clearly atrocious, is to blame. You have to admire a man who will set up a picnic table in an ancient market square and cook for the cameras on a camping stove while a Wagnerian thunderstorm thrashes around him. However, while past programmes suggested Floyd has a good grasp of French and Italian, he seems much less at

home with Italian food and Italian habits.

Heretic which looks at "unorthodox" scientists began well with Jacqui Benveniste, whose research suggested that homeopathic theory was right and that water had some sort of "memory", or could work like recording tape. The sequence showing the editor of the famous British scientific journal Nature visiting Benveniste's lab with a team of "grand busters", led by a confuser, was eye opening and sad. Science may have moved on since Galileo but the small-mindedness of the doctrine seems to go on forever. A valuable series.

It is the BBC once again which brings us two new series on Thursdays. *The Imaginatively Titled Punt And Dennis Shaw* (oh dear) is a half-hour comedy sketch programme which opens, if advisedly, with a front-of-table sequence that seems to be modelled on More-

combe and Wise. Smith and Jones tried it and never really pulled it off, and the efforts of Steve Punt (the smaller of the pair and uncannily like Eric Idle) and Hugh Dennis do not look much more promising. It painfully takes half an hour, but if this is the best that a major channel can offer in peak time then comedy is, indeed, in a trough. The surprise series is *State Of The Ark* on BBC2. These days we have enough natural history series to sink an ark (which, according to Richard Dugdale on ITV on Sunday was not at all what God told Noah to build: the idea was actually to make a park for the animals, but being 600 years old and hard of hearing Noah missed the "p") yet this is rather different. Episode 1 showed pictures of the ill treatment of animals in zoos which were enough to enrage the most cynical of viewers. Episode 2 showed model zoos whose owners had utterly different beliefs about their purpose: that they should concentrate on the human onlooker; that they should concentrate on re-stocking the wild, and so on. Excellent so far.

On Friday ITV finally contributes a new series. *Freddie Starr* looks like some ancient demo tape which might have been studied by Benny Hill at the start of his career. Starr is keen on sight gags: the unobscured petrol nozzle which fills up an entire car, the girl whose dress is sucked off by a vacuum cleaner, reveal black underwear, the clockmaker who reads *The Times*. He croons 1950s songs in tribute to Elvis Presley, and last week managed to get Frank Bruno into a kilt... albeit over his trousers. It is deeply traditional and unsophisticated stuff, but then... is Britain's favourite form of theatre: the pantomime.

The quality of these new series varies: much below what might expect from new series in the autumn season. But having complained for about summer-time repeats we ought, surely, to welcome the new series. The broadcasters (or the BBC, anyway) have at last responded. Two cheers: hip hip...

Cross-dressing Japanese style

'Takarazuka' is the apotheosis of kitsch, says Clement Crisp

That is the psychoanalysis more than the mystery of cross-dressing on stage - the show the mysteries of cross-dressing in the Japanese theatre - are not to be gone into here. Suffice it to say, as a television programme and a lot of press coverage have lately made us aware, this is an all-girl show whose "male" stars are the darlings of Japanese television. The girls' training, as television helpfully

are told, also fans of Takarazuka's charge but here we enter a world of treble-bluff identity which sets the mind reeling. It is sexually quite peculiar, in a sanitised way, and should be immediately comprehensible to British audiences reared on pantomime, where the principal boy is a girl and her mother a man.

The show lasts three hours. (Was that all?) The first part is the *menu touristique* with tripping maidens, a samurai serenading a dead seagull (the programme alleges it is a hawk; I was surprised it didn't claim it as the Dodo) and cherry-trees. Transformations brilliantly done. Pause to wonder why the Japanese, whose popular art - from Kabuki to wood-block print - is so stylish, so ineffably elegant, so beautiful, can tolerate such taradiddle. Answer comes there none.

Part two is a scene, based on an O Henry story about a bank-vault, in which a little boy believes in that performance and, like the White Queen, you will believe six impossible things before breakfast) is locked in the vault for 30 years. He is, also, rescued by a reformed bank-thief engaged to the bank-vault's daughter. Songs, elaborate dancing, a multitude of bar-boys, a lot of autumn hair, spoken dialogue obligingly given surtitles ("I thought he was in Africa - or Monaco"). A hero called Ralph - and you may guess how that sounds in Japanese. Uncontrolled hysteria from your critic.

The last section - by which time I was lobotomised by non-stop scene changes and the curiously shrill tone of the amplified Japanese female singing voice - is called *A Million Dreams*. (Mine were all of escape.) Mira Anju, the star of the show, appears in a succession of numbers, variously resembling Michael Jackson, Makarova on smoking, Jack Buchanan, without memories of these.

She is, like Billy Bennett of blessed Music Hall memory, almost a gentleman. A pianist



Almost a gentleman, and apparently the darling of Japanese housewives: the British, reared on pantomime, should find all this immediately comprehensible

goes three rounds with a Chopin while a quartet More. Much. more. Someone singing *By a Sleepy Lagoon*. Someone else having a go at *Besame Mucho*. The roar of the big-band sound that, even so, cannot make the score sound like music. At the end, down the obligatory staircase come the entire cast in

pink: pink tail-suits, pink ostrich feathers, pink Dubarry frockery. Not so much *La Vie en Rose* as *L'Enfer en Rose*. Miss Anju, in gold pailletted tails and feathers, looks splendid. I recalled a be-pinked Zizi Jeanmaire, who, in her *en pinkes* had more wit in ten seconds than I in its three hours.

It is a very odd experience indeed - a collector's piece, I suppose. My companion thanked me "for an unforgettable evening". I am going to try and forget the evening as soon as possible.

Takarazuka is at the Coliseum until July 23. Sponsored by Mitsubishi Corporation.

Opera

La fanciulla del West

In the middle of its Glyndebourne has gone over to opera set on the empty stage of post-modernism, this production as if it were to another era. The late 1970s were a high point at Covent Garden and *La fanciulla del West* was among its golden successes.

Money was said to be short at the time, but it does not look like that now. No doubt working on the premise that Puccini's "Gold Rush" Western is an opera ripe for Hollywood, the producer Piero Faggioni went to Tinseltown for his designer, Ken Adam (of James Bond fame). His massive designs still look impressive, especially Minnie's log cabin in the mountains. The whole structure built on stage, who care if changing the sets means the intervals last 40 minutes, especially on the hottest night of the year?

The opera returned to summer for Gwyneth Jones, who sings Minnie. After 30 years plus service for the Royal Opera, there can be few new roles left for her. Working up through the Wagner opera, Strauss's *Frau und Elektra*, then Puccini's *Turandot*, she has left Minnie still last -

soprano of the heavy repertoire.

Puccini himself admired Maria Callas in the title-role, probably attracted by her entrance sliding down the banisters, firing her gun in mid-air. Gwyneth Jones does not try any antics like that. Her Minnie is warm-hearted, tender, eyes glimmering at the end of Act 1 as she feels love for the first time. A tendency to lift up into notes in the early half of the evening is a nagging annoyance, probably a sign that she was not in her best voice, but there is no shortage of power packed in her holster.

Justino Diaz makes a formidable adversary for her. His sedate Jack Rance, wrapped in an ankle-length white fur coat, is a dominating figure with biting, powerful singing on the same scale, easily the best thing he has done here. Nicola Martinucci is a reliable Dick Johnson, who rises to his big moments eagerly. It is good to have an Italian tenor in the role and one with a voice of the right size, even if he lacks some vocal class.

The way he and Minnie warily circle each other captures well Puccini's subtlety as

edges their relationship forward. It is important to remember that *La fanciulla del West* is not an early work. This is vintage Puccini, cooing to lovers at Minnie's bound but with music that knows exactly how to tell of its own. Richard Buckley loves the score, but unfortunately to excess. All the slow music drags and it is only partial compensation that he finds such high-octane nerve when pace is called for.

Among the miners there are some good cameos, especially Francis Egerton's trusty Nick, still there after 17 years. Michael Druitt makes a lowering figure of Ashby, the Wells Fargo man, and Clive Bayley is a striking Castro. This is not the usual waiting revival production has had a tighter sense of pacing would be needed for that) but it is worth catching. *La fanciulla del West* is an expensive opera to put on and we can no longer count on seeing Puccini's neglected masterpiece often.

Richard Fairman

Revival sponsored by Dr Stanley Ho. Further performances until July 23.

Glyndebourne's 'Onegin' revisited

In the middle of its Glyndebourne run, *Eugene Onegin* - or "Yevgeny Onegin" as Glyndebourne calls it - has been passed to conductor David Angus for a couple of performances while Andrew Davies takes a break. On Monday there was no sense of blurred carbon-copy about the music; it was alert, fresh, crisply balanced.

Now that Graham Vick's production is thoroughly played in, its cool virtues stand out in after the first night. I find myself on the qualified-admiration side. The first act is played as if observed from a detached distance: Vick likes his actors to behave as if in a historical film, and nobody is to play directly to the audience's sympathy.

As Elena Prokhorova's Tatiana, her letter in a bare vision, they are hardly more than the past, and can be seen satirically without contradicting the overall tone; in fact he makes a *tour de force* of them, the better to set off good, decent Prince Grizhne's (Frode Olsen, admirable here). As always, Vick handles upon a moral point, and the final scene - Tatiana's rebuff to Onegin - is played to reinforce that, not to let us wallow in sympathy for Onegin's Tatiana.

One thing about Angus's conducting in markedly rhythmic passages, he tried to allow his singers time to round off phrase-ends gracefully - but they pressed on unremittingly, leaving him to catch up. Evidently they were too well-drilled in a tougher reading to bend. I should have liked more bending, but it might not have suited Vick's stern style.

In productions more generous with feeling, the big formal dances at the start of Act 1 often jar. With Vick's cooler

vision, they are hardly more than the past, and can be seen satirically without contradicting the overall tone; in fact he makes a *tour de force* of them, the better to set off good, decent Prince Grizhne's (Frode Olsen, admirable here). As always, Vick handles upon a moral point, and the final scene - Tatiana's rebuff to Onegin - is played to reinforce that, not to let us wallow in sympathy for Onegin's Tatiana.

David Murray

INTERNATIONAL ARTS GUIDE

FESTIVALS

■ AIX-EN-PROVENCE

Hard times have reached France's premier summer music festival. From three operas Aix has had to reduce to one: Mozart's *Die Zauberflöte*, which opens the festival on Friday in a new production by its winning team of recent years, the conductor William Christie and producer Robert Carsen. The concert programme will probably not be enough to tempt regulars back to this delightful town, though the food and general air of good living might. Margaret Price is soloist in Berlioz's *Les Nuits d'été* on Monday, José van Dam sings Mozart arias on July 21 and Felicity Lott gives a recital on July 28 (4217 3434).

■ AVIGNON

Japan is a principal theme of this year's festival, which runs till Aug 2. There are two Noh theatre productions and two shows devised

by Kazuo Ohno and his son Yoshito. Susan Burge will choreograph two new works for the Ma Tia Ma company. The dance programme also features the Bill T. Jones/Arnie Zane company, plus the Paris Opera Ballet (July 29-August 2), which presents choreographies by three Americans - Paul Taylor, Jerome Robbins and William Forsythe. A strong theatre line-up includes Euripides' *Andromache* directed by Jacques Lassalle (11 Sat), Shakespeare's *Henry VI* directed by Stuart Seide (July 20-25), the French premiere of Tony Kushner's *Angels in America* and three short plays by Edward Bond (8086 2443).

■ BAYREUTH

This year's festival opens on July 25 with a revival of Wolfgang Wagner's 1989 production of Parsifal, conducted by Giuseppe Sinopoli. But the main focus is a new production of *Der Ring des Nibelungen*, staged by Alfred Kirchner, designed by Rosalie and conducted by James Levine. The cast is headed by John Tomlinson, Deborah Polaski, Wolfgang Schmitt, Tina Kiberg, Paul Eming, Ekkehard Wlaschka and Eric Halfvarson. Last year's production of *Tristan und Isolde*, conducted by Daniel Barenboim and staged by Heiner Müller, is revived with the same two singers in the name-parts - Siegfried Jerusalem and Waltraud Meier. The other revival is Dieter Dorn's 1990 production of *Der fliegende Holländer*, conducted by Peter Schneider, with Bernd Weild and Sabine Hess. The only way

to get hold of tickets now is on the black market (0821-20221)

■ BREGENZ

The opera festival at the Austrian corner of Lake Constance opens next Wednesday and runs till Aug 28. In recent years Bregenz has won an enviable reputation for artistic boldness, while preserving its appeal for tourist audiences. David Pountney's spectacular 1993 production of *Nabucco* is revived on the lakeside floating stage - counterbalanced at the nearby indoor theatre by a rare staging of Zandonai's *Francesca da Rimini* (0522 224).

■ LA ROQUE D'ANTHERON

The castle grounds of La Roque d'Antéron, equidistant from Marseille and Avignon, provide a serene Provencal setting for a piano festival of increasing international renown. Joaquin Achucarro is soloist in the opening concert by Novosibirsk Philharmonic (0430) on July 30. Other pianists at the festival include Rafael Orozco, Michel Delbert, Michel Béroff, François-René Duchable, Aldo Ciccolini, Nelson Freire, Eiko Visseladze, Jean-Bernard Pommier, Lisa Leonskaja, Stephen Hough and Deszö Ránkó, who gives the final recital on August 21 (4250 5115).

■ MONTPELLIER

Apart from its setting in southern France, the attraction of Radio

France's annual festival is its selection of rare operas. This year sees the first-ever staging of Cimarosa's *L'Armida immaginaria* (July 26) and a concert performance of Montemasse's *L'amore del tre re* (August 4). Visiting orchestras include the Orchestre National de France conducted by Charles Dutoit (July 15), the St Petersburg Philharmonic conducted by Yuri Temirkanov (July 18), the Orchestre National de Lyon with soprano Hildegard Behrens (July 25) and the Orchestre de Paris with piano soloist Nelson Freire. The festival ends on August 4 (8702 0201).

■ RHEINISCHBERG

The chamber opera festival founded by German composer Siegfried Matthus in the idyllic surroundings of Rheinsberg Castle, 90km north of Berlin, is now in its fourth year. The formula is simple: bring together an international group of promising young singers for a month of rehearsals and workshops with experienced performers, against a backdrop of castle, lake and park; then show the results in two opera productions. This year's programme consists of Carl Heinrich Graun's *Montezuma*, staged by John Dew (July 29, 30, August 2, 3, 5, 6), and a double-bill pairing Schoeck's *Vom Fischer ein syner Fru* with Bert's *Angelique* (August 12, 13, 17, 18, 19 and 20). Tickets can be bought at Rheinsberg or from TheaterShop Ticket System in Berlin (030-463 777).

■ SALZBURG

The 1994 festival (July 25-August

31) takes to the air with the premiere of Stockhausen's helicopter quartet: while the composer controls the sound electronically in the Mozarteum, members of the Arditti Quartet will play their parts in four airborne helicopters. Back on terra firma, this year's flagship opera production is Don Giovanni, staged by Patrice Chéreau and conducted by Daniel Barenboim, with a cast headed by Ferruccio Furlanetto, Bryn Terfel, Catherine Malfitano and Cecilia Bartoli. The opera programme has a strong emphasis, with three Stravinsky stagings and a transfer from the Easter Festival of the Claudio Abbado/Herbert Wernicke production of Boris Godunov, with Samuel Ramey in the title role. In the concert hall, Nikolaus Harnoncourt conducts the Chamber Orchestra of Europe in two cycles of Beethoven symphonies. The drama programme continues to gather strength, with Shakespeare's *Antony and Cleopatra* directed by Peter Stein, and Pirandello's *The Mountain Giants* directed by Luca Ronconi (0662-846882).

■ SCHLESWIG HOLSTEIN

Like a musical mosaic, the festival spreads out from Hamburg, Lübeck and Kiel to some of the most attractive towns in north Germany, in venues with a more local atmosphere than most international festivals. This year's programme has a special emphasis on Jewish music. There are visits from the Israel Philharmonic and

Jerusalem Symphony Orchestra, plus young musicians from Israel. Jewish composers are well represented - including Mendelssohn, Mahler and those banned during the Nazi era, such as Ullmann, Haas and Klein. There is also a retrospective of Beethoven. Among the highlights over the coming week are a song recital by Brigitte Fassbender tomorrow in Heide, a performance of Schubert's *Winterreise* in Kiel on Saturday by Christa Ludwig, and concerts by the Israel Symphony Orchestra in Kiel on Sunday and Itzehoe on Tuesday. The festival runs till Aug 21 (0431-567080).

■ VERBIER

Verbiér, a popular resort in the western Swiss Alps, is holding its first-ever summer music festival, linked to a series of courses and masterclasses for talented young musicians. The festival opened last night with a concert by the resident orchestra, the Young Israel Philharmonic, conducted by Zubin Mehta. Verbiér has managed to attract some of the busiest international soloists, including Gil Shaham (tonight), Maxim Vengerov (tomorrow), Yevgeny Kissin (Friday), Ute Lemper (Sunday), Barbara Hendricks (July 24 and 25), Mischa Maisky (July 27), Augustin Durray and Maria Joao Pires (July 28) and Nikolai Demidenko (July 30). Michel Tabachnik conducts Beethoven's Ninth Symphony at the final concert on July 31 (021-993 8222).

ARTS GUIDE

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Edward Mortimer



The European Union has a high opinion of itself. It likes to talk about "European civilisation" and "European values", suggesting that such things as freedom, democracy and human rights are European inventions, which other parts of the world either have learnt or should learn from Europe.

But the EU conduct itself, towards people approaching from outside, in a way that might convince them that it is not so civilised. A claim? The question is prompted by a recent paper from Amnesty International (AI), *Europe: The road to minimum standards in asylum procedures*.

People who seek political asylum in Europe are taking a risk. They are fleeing persecution in their own countries, they expect higher standards in Europe. So, if it is a real store by its self-image, Europe has a responsibility to live up to its claims in dealing with such people. On AI's evidence, it is not doing so well.

I have previously noted the UK in this regard as a member of the High Commissioner for Refugees in Lome, the Togolese

Enter at their peril

Europe's pride in itself is undermined by its treatment of asylum seekers

an obtained a court order requiring the government to give them 48 hours' notice of the date and time of appeal hearings. The minister of the interior, however, he would not do this "absurd decision" all the way on appeal and, if necessary, would bring in legislation to overturn it.

Even in the Netherlands, which has a better reputation than most, in dealing with refugees on the point of being sent back to Togo because the Dutch foreign ministry stated formally that it had contacted the representative of the UN High Commissioner for Refugees in Lome, the Togolese

European states have all taken measures to make it more difficult for asylum seekers

capital, and that UNHCR considered Togo safe enough for them to return there. UNHCR has no representative in Lome. All European states have taken measures to make it more difficult for asylum seekers to get to their countries in the first place. Airlines have fines if they bring into a country people who do not have the required visa and travel documents. Yet many have the reputation of not having travel documents, and many countries have imposed visa requirements with the express purpose of keeping refugees out. Why else would one European country after another, since mid-1992, have imposed such a requirement on refugees from Bosnia-Herzegovina?

Every European state, it seems, now seeks to avoid considering the substance of such

asylum application by asking whether there is a "safe third country" to which the applicant could be returned because he/she passed through it on the way from their country of origin; an asylum claim is supposed to be examined in the first EU state the claimant arrives in. All too often this leads to refugees being bounced back and forth, as each state tries to claim they are not its responsibility.

This should be the Pilsate Principle, after its most famous exponent. One of the aims is to prevent the reunion of refugee families. You get a refugee, such as that of the Bosnian refugee who was unable to join his wife and children in Switzerland because he had no passport. Instead he came to the UK, under a scheme for wounded or disabled Bosnians, but after 12 months he had still not been given refugee status, and his wife and children had not been allowed to join him.

So far, the EU's common policy has generally made matters worse. As the AI paper puts it, "what has shown a tendency to stimulate each other in changing their asylum procedures in a way which has reduced the level of protection". Protection of refugees, that is, of course, are more concerned to "protect" themselves against immigration, and less than a good asylum procedure that is a "pull factor" which would lead to increased numbers of asylum-seekers to try to come to a particular country.

At least that they could be allowed if all European states had agreed to observe a common minimum standard of applicants, as AI suggests. Instead of tightening up procedures for fear of seeming more attractive to refugees than their neighbours, states would adopt a more liberal approach, secure in the knowledge that their neighbours were doing the same. That would give the states a "European values" a more positive basis.

* Available from Amnesty International, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

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PERSONAL VIEW

In November 1991, the Reserve Bank of New Zealand began a review of the way in which banking supervision was being conducted.

It had been formally involved in banking supervision for five years, and a review seemed a natural course of action. More than two years later we are finally nearing the implementation of a very different approach.

What was so long? The more we looked at the matter, the more complex the task became. Why should we have a special supervisory regime for banks at all? If we retained a special regime, what should operate it - the central bank, as at present, or a new public agency?

After a great deal of discussion, we decided that banks are "special" for a variety of reasons, including their unique role in the payments system, and the warrant a special legislative or regulatory structure - at least until the risks in the present payments system can be resolved by moving to a real time gross settlement system (planned for use in both New Zealand and the UK).

We were relatively relaxed about the need to run that system. We decided to say with the system get on and continue to perform banking supervision ourselves, in part because of the need of operating multiple, specialised agencies in a small country.

The question remained - how best could the functions be performed? From an early stage, we had been concerned about what we were then doing, which was a conventional approach to banking supervision based on minimum capital ratios, prudent management of confidential information and the establishment of prudential rules.

We were concerned first about the efficiency and compliance of banking supervision. In the UK, another suggestion that the costs of complying with prudential regulations can amount to as much as 14 per cent of all assets of some banks. Efficiency may be even larger.

Rulebook written in a modern style

Donald Brash explains the thinking behind New Zealand's planned reform of banking supervision

If a bank were to fail, depositors might well argue, for example, that the public interest established the rules within which banks must operate, and had access to vast more detailed information on bank financial strength than was available in the public, the public would have a very strong moral obligation to protect depositors in the event of a bank failure.

This might not have mattered, perhaps, if we could be confident that the way in which we conducted banking supervision could significantly reduce the likelihood of bank failure. But we were not confident in this.

To begin with, most of our information of bank financial strength was based on historical information. Almost by definition, bank management had more any problem before we received the return - and it was probably at least a year too late to forestall the problem.

Second, we observed that, over the last 10 or 15 years, banking problems which have occurred around the world have been the result of either local or very sharp changes in macro-economic conditions, associated with dramatic changes in asset prices.

Banking supervision seemed relatively impotent in the face of fraud and the most effective policy instrument to deal with dramatic changes in asset prices.

Perhaps more serious of all, anecdotal evidence began to suggest that banking supervision by a public agency was a practical way of retaining a point of contact with the international regime in a situation where none of our banks are overseas.

We will require a high level of public disclosure of financial information about banks, on a quarterly basis, with six-monthly audit, with directors required to attest to the accuracy of that information and to the adequacy of the bank's financial position.

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FINANCIAL TIMES

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Report card on the Tecs

Despite nearly 18 months of falling unemployment, the issue of jobs and skills remains close to the top of the nation's agenda. The Training and Enterprise Councils, the private sector-led bodies which run UK training, carry an important part of the responsibility for handling the issue with care and competence. As they meet in conference in Birmingham today, the report card - after four years and nearly £2bn per annum of public money - is mixed.

About one quarter of young people leaving Youth Training go straight on to the dole, and less than one-third of adults leave the Training for Work scheme for a job. These programmes are achieving better results than in pre-Tec days, but the results are still not good enough and Tec directors should be pressing their organisations to do better. One reason that they are not doing so is that directors' real concerns tend to lie in the more glamorous, but thinly funded, areas of local economic development and training the already employed.

On the positive side, the message from the survey of Tec directors published in today's Financial Times is that the organisations are developing a sense of their own collective identity, and are thinking their way forward in a

cohesive way. They are beginning to recognise, for example, that the dole is not simply the result of an inadequate supply of skilled people, but also a result of unemployment company strategies which are not placing sufficient emphasis on improving employees' skills. Hence their legitimate interest in economic development and in achieving something akin to the financial and institutional clout of German chambers of commerce. Our Tec survey shows strong interest in compulsory registration of companies with the local

Tec, in mergers with chambers of commerce, and in some independent funding via a levy to promote in-company training.

Much of this is not yet on the government's agenda, but persistent pressure from the Tecs could help to put it there. In the meantime, the Tecs are right to call for better incentives to take up training. In People, now three years old, which acknowledges the connection between skills and the broader world of products and markets, IIP has attracted disappointingly few companies to date, although there has been a welcome pick up in recent months.

Whether or not which regard themselves as devoted to raising quality in general, and in-company training in particular, should also have a monopoly in running large-scale training schemes for the unemployed remains an open question. For the time being the arguments for continuity should prevail. Britain's training infrastructure has suffered from too much rapid change and, in any case, the best training providers tend to be organisations which conduct both in-company training and schemes for the unemployed.

Tecs need appropriate public scrutiny - and it is unsettling to see how many private sector directors are opposed to greater openness - but the government should listen carefully to the Tecs' continuing complaints of muddle and bureaucracy. It should also ensure that as the economic recovery becomes better established, the urgency does not seep out of the training debate. The government might, indeed, set an example by bringing forward its own welcome proposals for a modern apprenticeship scheme, along with the consultations on universal training and education credits for 16 to 19 year olds.

Atlantic dialogue

In December 1989, a month after the wall was breached, US Secretary of State James Baker made a speech in Berlin in which, as well as calling for German reunification within Nato, he proposed "a strengthened set of institutional and consultative links" between the European Community (as it then was) and the US.

It was a thoughtful and imaginative speech, which foreshadowed almost uncannily what has become the Clinton administration's policy towards Europe. Yesterday President Clinton was himself in Berlin, for a visit full of symbolism. As the first US president to visit a reunited Berlin, and the last to review a US garrison there, he inevitably struck a triumphal note. But he also held a US-EU summit in Berlin with Mr Helmut Kohl, as chairman of the European Council, and Mr Jacques Delors as president of the European Commission.

This meeting was deliberately staged as the climax of Mr Clinton's third visit to Europe this year, and his advisers have been working hard to demonstrate that they do have a European policy as well as a Russian policy, and that the two are not completely disconnected. They talk in a conscious echo of the EU's own phraseology, about "deepening and widening the transatlantic community", sometimes even about the need to build a new one

rather than prop up the old. They believe, moreover, that this must involve a strong bilateral relationship between the US and an EU expanding eastward under German leadership.

That was very much Mr Baker's theme. He saw that Nato, even if still essential in an adapted form, could never provide a satisfactory institutional framework for this new transatlantic community. Nato puts too much emphasis on military force, at a time when military aspects of security are no longer the most immediate or most decisive; and Nato casts the US in more of a dominant role in Europe than it now needs or is willing to play. Europe as such is not represented in Nato.

Yet nearly five years after Mr Baker spoke, work on building this new community has hardly begun. For that the main responsibility lies with Europe. US presidential visits are still treated as a kind of heavy contest, with each European country striving to demonstrate that its relationship with the US is the most "special", and yet EU members seem to find it easier to agree on free trade with Russia than with the US. In spite of all the sound and fury surrounding Maastricht, Europe has still not endowed itself with the capacity to manage collectively, in a coherent and integrated manner, what is surely its most important external relationship.

Lyonnais losses

Yesterday's French parliamentary report into losses at state-owned Crédit Lyonnais makes sobering reading. The document describes "incompetence, imprudence and lack of seriousness" at the helm of one of Europe's largest banks, which made a net loss of FF4.9bn last year. Additionally, it identifies contradictions in the French state's role as shareholder. In view of grave past errors by the bank and the regulatory authorities, there is clearly a need for the greatest vigilance on the terms of the rescue package proposed for the bank by the Paris government.

France traditionally has regarded nationalised banks as a way of expanding economic policy muscle. Yet the state generally seems not to have encouraged actively the management decisions leading to Crédit Lyonnais' troubles. On the other hand, the finance ministry failed to carry out its duty to check the build-up of problematic assets from the late 1980s onwards. In its involvement with Crédit Lyonnais, the public sector appears to have respected the worst of bargains: minimum control and maximum losses.

The difficulties stem from ill-judged corporate loans, property losses, and an unprofitable drive to expand internationally. It would be wrong to blame these problems purely on public sector patronage. As the US savings and loans saga illustrates, there is no

shortage of examples of private sector institutions that have had to be bailed out at the cost of the taxpayer, after suffering large losses from imprudent activities.

Yet the cloying relationships in the French government establishment may have contributed to the excessive amount of leeway given to Mr Jean-Yves Haberer, a former director of the French treasury, who headed Crédit Lyonnais up to last year. Top French civil servants can over-estimate their ability to circulate faultlessly among public sector jobs. In a more transparent system, Crédit Lyonnais' mistakes might have been corrected in a more timely fashion.

The question now is how the bank can rebuild its balance sheet and profitability. Mr Jean Peyrelevade, the bank's new chairman, has launched a radical programme of cost-cutting and asset sales. He has orchestrated a large package of public sector aid, including FF3.5bn in direct government capital injections. The European Commission has indicated it will closely scrutinise the measures for possible breaches of competition rules. Brussels must make clear that it will approve help for the bank only if it is accompanied by measures likely to secure eventual privatisation. Restoring Crédit Lyonnais' fortunes will require hard decisions. The pity is that they were not made earlier.

In choosing their new presidents, the citizens of Ukraine and Belarus have indicated two preferences. First, they have opted for relatively fresh faces as head of state, who might plausibly offer release from economic and political collapse and who can claim not (yet) to be corrupted by power and its pickings. Second, they have indicated that they favour a strategy of integration with Russia.

The terms of this approach have yet to be defined but, if pursued, a union of the three former Soviet Slav states could emerge. This idea has been lurking in the background since their leaders created the nucleus of what became the Confederation of Independent States in December 1991. Its time, many believe, may have come again.

Though President-elect Leonid Kuchma of Ukraine and President-elect Alexander Lukashenko of Belarus may prefer this agenda, it will be Russia which sets the pace. It is not yet clear how strong is Russia's desire for union. While the first two countries can claim - and sometimes do claim - to be central European, Russia's concerns sprawl out to the east. It is deeply committed economically, politically and militarily in central Asia and the Caucasus to its south and east.

The political class is Mr Victor Chernomyrdin, Russian prime minister, appears to want a union with at least Belarus at almost any cost. On a trip to the capital, Minsk, two weeks ago to support Mr Vyacheslav Kebich, the head of parliament, for the presidency, regarded as a foregone conclusion, he promised that a draft treaty on economic union would be ready by the end of this month.

But Mr Alexander Shokin, the deputy prime minister, charged with producing this text, has been cautious and ambiguous. He has emphasised the "many problems" in integrating the two states' currencies and in concluding a union of the two central banks, which would see Belarus again become, economically, the northern province of Russia. It was in the Soviet and Soviet times, Belarus balks at destroying the core institutions of its economic sovereignty, and wants to exchange its currency, trading at one-tenth of a ruble, at one to one. Russian harassed economic managers know that to cede these demands would drive a hole through their hard-won achievement of relatively low inflation.

The choice for Russia is between economic reform at home and concentration on the emotive national feelings which find a focus in the ethnic Russian diaspora outside Russia's borders, many of whom want to be reunited with their homeland.

FT writers examine the integrationist agenda of Ukraine and Belarus and Russia's possible response

Three into one might go



The slav states: closer and closer

■ 1922: Bolsheviks form USSR, which includes Russian Federation, Belarus and what is now eastern and central Ukraine.

■ 1944: USSR gains western Ukraine.

■ 1954: Khrushchev "gives" Crimea to Ukraine.

■ Dec 1991: Ukraine votes for independence and elects Kravchuk as president.

■ Dec 1991: Russia, Ukraine and Belarus decide to dismantle Soviet Union and establish CIS, whose core members are the three Slav republics.



Dr Alexei Arbatov, a strategic specialist, says the present Russian ruling elite is vulnerable because "it came to power as a result of the breakup of the Soviet Union which made millions of Russians homeless against their will". Eleven million of the 25m expatriate Russians live in Ukraine and make up the majority in the Ukrainian province of Crimea - where they are agitating for a status close to independence.

Russian polls continually show the popularity of integration, and of those politicians who speak for it - from radical economic reformer Gregory Yavlinsky on the democratic side, to Vladimir Zhirinovskiy, the ultra-nationalist deputy, on the totalitarian one. Ethnic and religious closeness, *blatnost* in the independent statehoods of Ukraine and Belarus, great-power pride - all have a part to play in the Russian mood.

But *blatnost* reunion could be disappointed with Ukraine's new president. Although Mr Kuchma campaigned for a friendly co-existence with Russia, along the lines of Austria's relationship with kindred Germany, he is

no supporter of an Anschluss.

Nonetheless, Mr Kuchma's election is likely to usher in a honeymoon in the often querulous relations between Moscow and Kiev. For a start, Mr Kuchma is on his own terms with his fellow former industrialist and Kremlin power-broker, Mr Chernomyrdin. Their friendship should be a further boost from Mr Kuchma's conciliatory stance on the issues which have so deeply divided Ukraine and Russia over the past months: the contested Crimean peninsula, whose citizens backed the new Ukrainian president, and the Ukrainian half of the Black Sea fleet, which Mr Kuchma is willing to sell to Russia.

Other hard issues in the Ukrainian relationship, particularly Kiev's economic policies, which dictate that exporters must surrender half of their earnings to the state at an artificially low rate of exchange, are also likely to be softened with Mr Kuchma's victory. The shift is likely to be one of style as much as substance. In contrast to Mr Kravchuk's administration, which had an unfortunate

view Russia as a hungry wolf ever plotting to devour vulnerable Ukraine, Mr Kuchma sees a warm relationship with Russia, upon which it is utterly reliant for gas and oil, as his nation's only way out of its economic distress.

But for all his goodwill, Mr Kuchma is likely to discover that drawing the Russian into close embrace is a risky business. For one thing, he must take care not to be fiercely nationalistic western Ukraine, an effort he has already begun with his increasing use of the Ukrainian language in public appearances and initial conciliatory calls for "unity" upon his electoral victory.

Moreover, despite his desire for economic links with Russia, Mr Kuchma himself has made clear he will not pay the price of surrendering real sovereignty. On the campaign trail, he rejected the idea of abandoning Ukraine's separate currency in favour of joining the ruble zone, "because that would mean the end of our independence".

The danger is that Mr Kuchma, and many of his supporters in eastern Ukraine, have a perilous inclination

to want to have their cake and eat it. In the depressed industrial cities of the east, Mr Kuchma's winning slogan of closer economic ties with Russia tapped into nostalgia for the halcyon days of the Soviet Union, when cheap Russian oil and Soviet factory orders made Ukraine's industrial heartland a relatively prosperous region. But those days are over. If it is to prosper, Ukraine, too, must reform its own economy rather than look for a saviour from the east.

The outlook for integration is different in neighbouring Belarus, once the most biddable of Soviet states but now ruled by a firebrand, Mr Lukashenko, most whose professional life has been spent managing collective farms, was a member of parliament who, as head of a party, was accused of corruption, a charge of allegations against him which they were corrupt. In the course of his campaign, he claimed that he was a reformer, and said he had *reform* himself. His one public appearance in Moscow was under the auspices of Mr Zhirinovskiy, whose Liberal party yesterday congratulated the *reform* people on their good fortune for having him as a leader.

Russia he has been super-integrationist, unlike Ukraine's more independent-minded Mr Kuchma. He was the only deputy to vote against the creation of the CIS in 1991 because it destroyed the Soviet Union, and he has said that an economic union with Russia should be complemented by a political one. At the same time, his programme says he will "substantially increase" the independence of the central bank of Belarus, and initiate a "regime of enterprises" - a wholly new of kilter with the economy's *reform* to Moscow.

Mr Lukashenko, in short, has either no idea what to do, or too many ideas. He expresses the very disgust of Belarussians over their inert and allegedly corrupt government - but he gives little indication how he means to do better.

He would seem to be an exotic post-communist flower - produced suddenly, with the hectic bloom of the ultra-reformer, claiming the mantle of an aggrieved people. His *reform* and campaign were unconstrained and vivid against the greyness of Belarussian politics: he, Mr Kuchma in Ukraine, inherits one of the most constrained posts of any contemporary state.

Report by John Lloyd in Minsk, Chrystie Freeland and Jill Borsah in Kiev

'I am just a number . . .'

Andrew Adonis asks if a UK identity system is creeping in

ing track of insurance contributions and benefits. Now they are also used to income tax and, more recently, for personal equity plans and tax-exempt savings accounts. Further, "child reference numbers" are now issued for the payment of child benefit. The number, conferred at birth, becomes the individual's NI number at the age of 16. It is easy to see NI numbers becoming, in effect, national identity numbers.

At the same time, the social security department is considering using "swipe" cards - similar to bank cash-machine cards - to replace benefits payments books. There is also the possibility of National Health Service numbers spreading beyond the NHS.

These trends alarm Mr Howe, who is about to retire after 10 years as data protection watchdog. He says the dangers are "too fundamental for the UK to allow itself simply to slip into having a *de facto* national identification system without the necessary restrictions and safeguards".

Should we be concerned at the rise by stealth of national identity numbers and numbers? The case against identity cards has traditionally focused on their implications for the citizen's relations with the police. Identity cards used during the second world war were discontinued in the early 1950s, after Lord Chief Justice Goddard ruled that

The registrar believes individuals should have control over access to personal financial details

obliging citizens to produce cards "tends to make people resentful of the acts of the police and inclines them to resist the police instead of co-operating with them".

Ironically, however, *citizens* is moving to the implication of national identity numbers - not for the way personal information on individuals is treated.

Mr Howe is already in dispute with the financial services industry about the transfer of personal financial details between credit organisations without the consent of the individual concerned. The industry argues that such disclosure is essential to prevent fraud; Mr Howe believes that in most cases individuals should have control over access.

Civil liberties groups fear that access to, for instance, social security records could spread in a similar way through a national identity system.

The experience of Sweden is a salutary warning. "Personal identity numbers" (PINs), which Sweden has had since 1947, are now used in virtually all public transactions, from health and tax to banking and nursery waiting lists. "You need them for everything, and to change your number you need a *new* change," says Ms Anita Bondestam, director of Sweden's data inspection board, a state regulator.

Ms Bondestam *is* assigning all-purpose numbers to individuals poses a "serious threat"

to civil liberties. She cites a 33-year-old woman who recently had a care order imposed on her two-year-old son on the grounds that she was a drug abuser. After much anguish, it turned out that a drug abuser had constantly been using her *new* in dealings with the police and hospitals - "and nobody challenged it because the number was correct".

Ms Bondestam says: "The use of these numbers has been taken too far, without us quite understanding how it all came about." She argues that numbers are rapidly taking the place of *new*. "The bank, the insurance company and the national *new* don't want to have contact with their customers because, through the numbers, automation is much *new* trouble. So now if we walk into a bank, we feel like intruders."

Sweden is trying to row back. *new* legislation will *new* the use of identity numbers, notably by the financial services industry, and plans are under way for a privacy law.

That may go some way to allaying the concerns, but not necessarily slow the spread of information. After all, the transfer of data, electronically or otherwise, does not require cards or PINs. Plain old names and addresses are quite good enough.

They seek him here, they seek him there, those Frenchmen seek him everywhere.
Is he in Heaven, is he in Hell?
That damned elusive Pimpel.

The Scarlet Pimpel had fled to the UK, of course, where there are no national identity cards. But for how much longer will his hideaway be safe? Mr Eric Howe, data protection registrar, believes the UK is slipping towards a national identity regime. This is the result, he says, not of a formal policy but of the growing use of identification numbers and cards for purposes other than those originally intended, without any public debate as to the merits of such a course.

The most immediate and serious threat he sees is the plan to put photographs on driving licences issued from 1996. If that happens, Mr Howe argues driving licences might become a general means of identification. He cites California, where the state government has started issuing "non-driver driving licences" for that purpose.

Mr Howe highlights another significant trend: the growing use of National Insurance numbers for non-insurance purposes. NI numbers were originally used for keep-

Maximum factors

Nelson Mandela has probably been waiting for this all his life. The final accolade, the ultimate triumph, the crowning glory. He is - wait for it - "the international figure with the highest Factor X rating".

Admittedly, he still comes below Haagen-Dazs (an ice-cream), Sol (a beer), Jack Nicholson (an actor) and the Scottish Highlands (a geographic location). But he beats Hillary Clinton (a lawyer), Body Shop (a perfume) and Nintendo (a torture).

What precisely is "Factor X"? Mazda Cars (UK) has found itself with time on its hands from selling cars and decided to commission a piece of unusually profound market research. "In order better to understand what consumers were saying about Mazda, we needed to clarify two things: what 'a Nineties feel' is, and what other things, people and places have it," says the company.

So Mazda bought the services of a social psychologist to interpret some "qualitative research group discussions". This has given rise to some startling insights. "Something with Factor X certainly has 'je ne sais quoi' and has undoubtedly got it."

Beyond that, not much. Mazda tells us saunas have least Factor X of all food, while Essex is bottom

of the list for places. Funny enough, Mazda is narrowly beaten into second place (by Mercedes) in the top 10 list for cars, with poor old Ford at the bottom.

Family matters

The death of Sir Kenneth Kleinwort, 59, means that another of the City's merchant banking dynasties is nearing its end. Sir Kenneth, son of Ernest Kleinwort, started work at the bank in 1965 and although he never carried the same weight in the City as his father, he remained the nominal head of a widespread family which is said to control up to 20 per cent of one of the City's more venerable merchant banks.

The family will continue to be represented on the board by David Peaks, the former chairman who is married to Susanna Kleinwort, and David Benson, a member of the other founding family, remains a non-executive director. However, it is most unlikely that there will ever be another Kleinwort on the board of Kleinwort Benson.

Overdone

Is Germany being wholly up-front about its threatened ban on British beef because of "mad cow disease"? Some of its ministers seem to be rather partial to the



"We've come to sneer at your beefsteaks"

stuff, even in an election year. At a ministerial dinner in Dortmund City Hall on Saturday night, hosted by employment and social affairs minister Norbert Blum for his EU colleagues, beef was definitely the flavour of the evening.

First course: Fillet of beef. Carpaccio. Third course: Fillet of Angus beef.

The Dortmund Rathaus catering staff were under strict instructions not to comment on the source of the fare.

The German-British Chamber of Commerce, meanwhile, had no such inhibitions about identifying the nationality of the fillet steak

served at its annual dinner at the last. It was British. Well, it would be mad to miss that opportunity, wouldn't it?

Don't call us

Given all the hype about the wonders of global communications, making an international telephone call ought to be getting easier. Yet a growing number of organisations in the US seem intent on taking a giant step backwards by installing electronic switchboards which tell callers to punch in the name of the person they wish to speak to "using the letters on your telephone".

The result is to render incommunicado callers from Britain and many other parts of Europe, where letters disappeared from telephone dials years ago. Odder still, the European Commission's Washington office has taken to using one of the machines. Has it gone native? Or does nobody from Europe ever try to call?

Not in the club

Surely there are enough professional bodies of accountants in the UK? The DTI obviously thinks not for it has just announced that members of the Gated-head-based Association of International Accountants are now authorised to carry out audits.

No doubt, concern about spreading the cake too thinly is at the root of the *new* noises coming from rivals.

Perhaps they should not worry much. AIA's own auditor, Francis Howarth who is a member of the AIA, has decided not to apply to be registered under the new auditing regulations in the UK. He has therefore had to be replaced by a firm of chartered accountants, BDO Binder Hamlyn.

Hunger assuaged

Some of the more sensitive hacks at The Economist have been shaken by the opening photograph in the weekly mag's latest annual report. It carries a caption reading "Our staff are our backbone" and shows a clean-shaven youth, who could easily be mistaken for a journalist, carrying a placard, "I will *new* for food".

Pointer

As the country hunkers down for round five in the Great British rail strike, a copy of the latest British Rail timetable has landed on Observer's desk. Passengers will not be pleased to find that the chairman of Railtrack is listed as Sir Robert Horton.

Surely he's supposed to get his K after he's beaten the striking signal staff into submission, not before?

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FINANCIAL TIMES

Wednesday July 13 1994

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Clinton echoes Kennedy in Berlin

US president tells Germans: 'America stands on your side, now and for ever'

By George Graham in Berlin

Standing in the shadow of the Brandenburg Gate, where the Berlin Wall once divided the city, President Bill Clinton yesterday delivered a message of reassurance to the German people. In a speech that echoed the words of John F. Kennedy, Clinton proclaimed, "America stands on your side, now and for ever."

Clinton's speech was a direct response to the German public's concerns about the future of the country. He promised that the United States would continue to support Germany's efforts to reunify the country and to build a strong, democratic nation.

Clinton also praised the German people for their commitment to democracy and for their role in the reunification process. He said that the United States was proud to be a part of this historic journey.

The speech was well-received by the German people, who saw Clinton as a strong and confident leader. They appreciated his message of support and his promise that America would stand with them through the challenges ahead.

Power transfer in Korea still a puzzle

By John Burton in Seoul

The transfer of power in North Korea is a complex process that has been the subject of much speculation. Analysts are trying to understand the dynamics of the transition and the role of the various factions involved.

Kim Jong-il, the current leader of North Korea, is seen as a key figure in the transition. His actions and decisions will have a significant impact on the future of the country.

The South Korean government is also closely watching the situation in the North. They are concerned about the stability of the transition and the potential for conflict.

International observers are also monitoring the situation. They are looking for signs of progress and trying to ensure that the transition is peaceful and democratic.

German troops cleared to join UN actions

Continued from Page 1

German military personnel in three UN-sanctioned operations outside the Nato area - the aerial surveillance by A-390s aircraft of the "no-fly zone" in Bosnia; the involvement of a German frigate in enforcing the UN embargo on former Yugoslavia in the Adriatic; and the attempt to enforce peace in Somalia, from which Germany has now withdrawn.

In each case, the court concluded that the exercise did not contravene the German constitution, but it called for the two exercises in former Yugoslavia to be sanctioned retrospectively by the Bundestag, the lower house of parliament.

Chancellor Helmut Kohl welcomed the judgment as confirmation of the government's deliberate policy of stepping up its involvement in UN missions, but hastened to say it would not necessarily lead to a rush of German troops to other UN operations abroad. "We will decide on a case by case basis," he said at a press conference in Berlin with Mr. Clinton.

Dollar falls to new lows

Continued from Page 1

provinces of the Federal Reserve. He received support for his views from the release of the June producer price index data. The PPI, excluding the volatile food and energy components, fell by 0.1 per cent in June - well below market expectations.

Europe takes softer line on US film and TV

Continued from Page 1

European Union legislation means broadcasters have to have a majority of European programme content where practicable. Although Commission officials concede privately that quotas are difficult to enforce, the official line - at least until now - has been that quotas are necessary to protect European culture and to nurture the audiovisual industry.

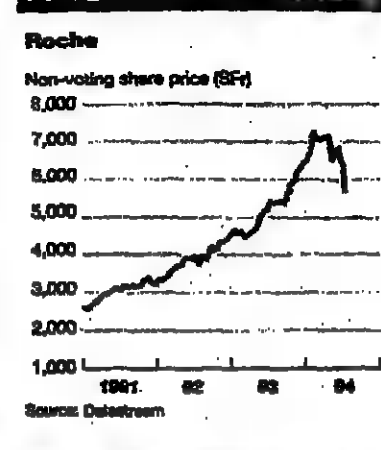
Mr. Böscher's comments add to indications that the Commission is willing to consider changes in the broadcasting directives. He added that the movement for American programmes would have to be balanced by measures to support the European film and television industries.

The Commission approach to creating an "information society" is to stimulate practical applications using existing funds rather than seeking a single solution, Mr. Böscher said.

THE LEX COLUMN

Crédit in debit

FT-SE Index: 2963.9



The French banking industry is shocked at the depth of Crédit Lyonnais' problems and the scale of the rescue package announced earlier this year. Unfortunately, it now appears that the bank's prospects are even grimmer than outlined then. Yesterday's report into the state-controlled bank is a corporate horror story of reckless managers and negligent owners. But the most worrying aspect is the chairman's suggestion that there is more bad news to come.

It had appeared that Mr. Jean Peyrelevade had quickly got a measure of the bank's problems after taking control last November. But Crédit Lyonnais is now certain to incur further big losses in the first half of this year. That only increases the need and urgency to raise fresh capital to shore up the bank's solvency ratios. The likelihood of rights issues at discounts to book value will dilute the returns available to existing shareholders.

At some point, though, a strong recovery story could emerge. It would be folly to buy Crédit Lyonnais shares while the scale of provisioning is unknown. But as the Swedish banking sector illustrates, sentiment can swing astonishingly quickly once hard evidence emerges that the worst is past. Crédit Lyonnais has a solid retail banking franchise in France. It has bought some sound businesses abroad - even if it paid too much for them - and controls an \$18bn portfolio of industrial holdings. As a massively geared bet on European recovery, Crédit Lyonnais may one day have its share price back to where it was before the crisis.

Meanwhile, sterling has been caught in the cross-fire. As long as it is merely the innocent bystander, there is little to worry about. The recent depreciation vis-à-vis the D-Mark will enhance industry's competitiveness in its main European export markets, while the earlier appreciation against the dollar should cushion any inflationary impact from higher commodity prices. Policymakers will only have to worry about currency markets in focus on Britain's trade deficit.

Currencies

Even good news on inflation is now seen as an excuse to sell the dollar. Yesterday's better than expected data on US wholesale prices were taken to mean that there was even less chance of speedy action from the Federal Reserve to raise interest rates. It could be argued that, with few inflationary signs, there is also less need for such action. But currency traders are having a field day given the White House's apparent indifference to what happens to the dollar. Moreover, even if inflation seems under control, worries remain over the yawning US trade deficit.

Roche

Financial announcements from Roche have been a cause for concern for so long that yesterday's disappointing half-year figures came as something of a shock. Growth in pharmaceuticals slowed dramatically in the second quarter, underlining the point that Roche is not immune to the pressures afflicting its peers. After yesterday's 5 per cent slide, the non-voting shares stand 30 per cent below the peak reached in early February. On the surface, Roche looks in danger of losing the magic ingredient which made it the world's most highly valued drug company.

9 per cent for the first half as a whole is well above the industry average. If that rate can be sustained - which seems perfectly possible given the one-off problems encountered in the second quarter - Roche will still deserve a premium rating. Its position in essential hospital drugs affords protection against the price competition causing havoc elsewhere. A group straddling the essential hospital drugs, diagnostics and pharmaceuticals is a highly desirable position in the pharmaceutical industry.

Construction orders

The UK environment department's monthly construction figures are invariably distorted by lumpy construction orders. But the underlying theme from May's figures appears to be that there is an encouraging spread of activity in the private sector of the economy. There had been worries last year's slump of activity had tailed off this spring. From a low point, public infrastructure spending would fall away before private sector investment took up the slack. But the latest figures suggest spending on private industrial contracts in the three months to end-May was 33 per cent up on the previous year while private commercial activity was 29 per cent higher.

There are other grounds for optimism too. Most construction figures solely relate to new construction but repair and maintenance work, which accounts for a fair chunk of output, also appears to be strong. An 8 per cent rise in cement sales this year and anecdotal reports from housebuilders suggesting there is a shortage of the poorer types of bricks certainly point that way. So far, most of the benefits have accrued to the building materials suppliers. It will be more difficult for contractors to build margins while over-capacity and pricing pressures remain.

FT WEATHER GUIDE

High pressure extending over the Baltic states and Russia will mean a sunny and warm day for most of Europe. Temperatures around 30C will be common from central Poland to northern and central France. However, the Alps and the Balkans will be cooler. Scattered thunder showers will form over northern France, Switzerland, Austria, Croatia, Bosnia, Hungary, and Romania. The Benelux, Germany and Poland will have frequent sunny spells. The Russian interior will also see showers. Sunshine and occasional temperatures will prevail over Portugal, Spain, southern France and Italy. Crete and Cyprus will be cloudy. A cold front over southern Scotland and western England will bring rain and drizzle.

Five-day forecast

Warm continental air will flow away from France, Belgium, the Netherlands, and Germany. Storms are expected in Germany and the Alpine countries on Friday and Saturday. Sunny spells will be frequent in the UK, with occasional showers on Thursday and Friday. Scattered thunder storms will form close to the Mediterranean in northern Spain and in southern France.

TODAY'S TEMPERATURES

Location	Max	Min	Weather
Abu Dhabi	30	24	sun
Accra	29	24	sun
Algiers	32	22	sun
Amsterdam	18	12	sun
Athens	30	22	sun
Bahia	31	24	sun
Bangkok	32	24	sun
Barcelona	27	20	sun
Bombay	30	24	sun
Buenos Aires	28	20	sun
Calcutta	30	24	sun
Cairo	32	24	sun
Cardiff	18	12	sun
Chennai	30	24	sun
Copenhagen	18	12	sun
Dakar	30	24	sun
Dallas	30	24	sun
Dhaka	30	24	sun
Dubai	32	24	sun
Dublin	18	12	sun
Edinburgh	18	12	sun
Frankfurt	18	12	sun
Geneva	18	12	sun
Glasgow	18	12	sun
Hamburg	18	12	sun
Helsinki	18	12	sun
Hong Kong	30	24	sun
Houston	30	24	sun
Istanbul	30	24	sun
Jakarta	30	24	sun
Johannesburg	30	24	sun
Karachi	30	24	sun
Kuala Lumpur	30	24	sun
London	18	12	sun
Los Angeles	28	20	sun
Luxembourg	18	12	sun
Lyons	18	12	sun
Madrid	18	12	sun
Manila	30	24	sun
Mexico City	30	24	sun
Miami	30	24	sun
Moscow	18	12	sun
Mumbai	30	24	sun
Montreal	18	12	sun
Muscat	30	24	sun
Nairobi	30	24	sun
Nagasaki	30	24	sun
Nassau	30	24	sun
New York	18	12	sun
Nice	18	12	sun
Nicosia	30	24	sun
Osaka	30	24	sun
Paris	18	12	sun
Perth	30	24	sun
Rangoon	30	24	sun
Riyadh	30	24	sun
Rome	18	12	sun
Sao Paulo	30	24	sun
Seoul	30	24	sun
Singapore	30	24	sun
Stockholm	18	12	sun
Strasbourg	18	12	sun
Sydney	30	24	sun
Taipei	30	24	sun
Tokyo	30	24	sun
Toronto	18	12	sun
Vancouver	18	12	sun
Vladivostok	18	12	sun
Warsaw	18	12	sun
Washington	18	12	sun
Wellington	18	12	sun
Winnipeg	18	12	sun
Zurich	18	12	sun

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IN BRIEF

Roche warns of slower growth

Roche, the Swiss pharmaceuticals and chemicals group, yesterday warned that sales growth during the second half of 1994 would be slower than in the first half. However, Roche said that, barring unforeseen circumstances, profits for the year as a whole would show an increase. Page 26; Lex, Page 11

French bank announces Pnac sale terms
Credit Lyonnais, the troubled French bank, yesterday announced the terms of its FFy1.95bn (\$295m) deal to sell a controlling stake in Pnac, the French music and book retailer, to Mr François Pinault, the entrepreneur. Page 26

Olivetti link-up for self-service ticketing
Document, a California-based company developing a system for electronic distribution of travel and other documents, has joined Olivetti, the Italian computer group, and three other partners to build a network of touch-screen self-service machines in the US. Page 22

London options trader fired from Kidder
Peabody, the US investment bank, which dismissed its top bond trader in April accusing him of faking \$50m in profits, has now fired a senior London options trader for allegedly concealing about \$5m in losses. Page 22

Profits surge ahead 64% at Motorola
Motorola, the US electronics and telecommunications group, reported a 64 per cent rise in net profits from \$224m to \$367m for the second quarter. It warned, however, that higher interest rates could slow growth in the third quarter. Page 23

Management buy optical business
Gallagher, the UK subsidiary of American Brands, has sold the UK's largest optical retailer, Dollond & Aitchison, and its other European optical businesses to its management for \$94m. The buy-out is one of the largest in Europe this year. Page 25

Wise reduces losses to \$2.7m
Birse Group, the construction company, has announced an annual pre-tax loss for the third year running. The deficit, however, was reduced substantially from \$18.5m to \$2.7m for the 12 months to the end of April. Page 25

Little Chef ventures into Spain
Forte, the hotels and restaurants group, yesterday announced a £1.5m (\$2.25m) investment to put Little Chef roadside restaurants and Forte Travelodge on the Spanish map. Page 26

Triplex Lloyd holds dividend despite loss
Triplex Lloyd, the Midlands engineering group supplying the power and automotive sectors, is to maintain its dividend in spite of a 1993-94 pre-tax loss of £2.5m (\$4.43). The loss compares with a profit of £1.08m. Page 26

BHP to expand its Chilean copper mine
Broken Hill Proprietary is to become the world's leading producer of traded copper following the expansion of the Escondido copper mine in Chile. The expansion would boost the mine's annual output to 800,000 tonnes of the metal a year. Page 28

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Chief changes yesterday		
FTSE 100	194	+ 5
FTSE 100	194	+ 5
FTSE 100	194	+ 5
FTSE 100	194	+ 5
FTSE 100	194	+ 5
FTSE 100	194	+ 5
FTSE 100	194	+ 5
FTSE 100	194	+ 5
FTSE 100	194	+ 5
FTSE 100	194	+ 5

New York prices at 12:30		
Alcoa	278	+ 14
Alcoa	278	+ 14
Alcoa	278	+ 14
Alcoa	278	+ 14
Alcoa	278	+ 14
Alcoa	278	+ 14
Alcoa	278	+ 14
Alcoa	278	+ 14
Alcoa	278	+ 14
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Shareholders vote to give airline staff 55% in return for concessions

Employees win control of United

By Richard Tomkins in New York

Shareholders of United Airlines, the biggest airline in the US, yesterday voted by a big majority to hand control of the company to its 75,700 employees in return for wage cuts and other labour concessions worth \$4.9bn.

Mr Stephen Wolf, chairman and chief executive, called the decision "an event of monumental proportions... a milestone marking one of the most significant transformations in the airline industry since this business was founded in the early 20th century".

Mr Wolf was speaking at the annual meeting in Chicago, shortly before stepping down in favour of Mr Gerald Greenwald, a former Chrysler vice-chairman, who was chosen by employees to become United's chairman and chief executive.

Under the plan approved by shareholders, United's employees will get a controlling stake of 55 per cent - rising later to a maximum of 63 per cent - in return for the concessions.

The aim is to lower the company's operating costs to the point where it can compete on short-haul routes in the US with smaller, low-cost carriers such as Southwest Airlines - the most profitable airline in the US.

All the big US airlines are suffering from fare wars in the US

domestic market. In spite of traffic growth and low fuel prices, the industry as a whole lost \$2.1bn last year because airlines were unable to charge fares high enough to cover costs.

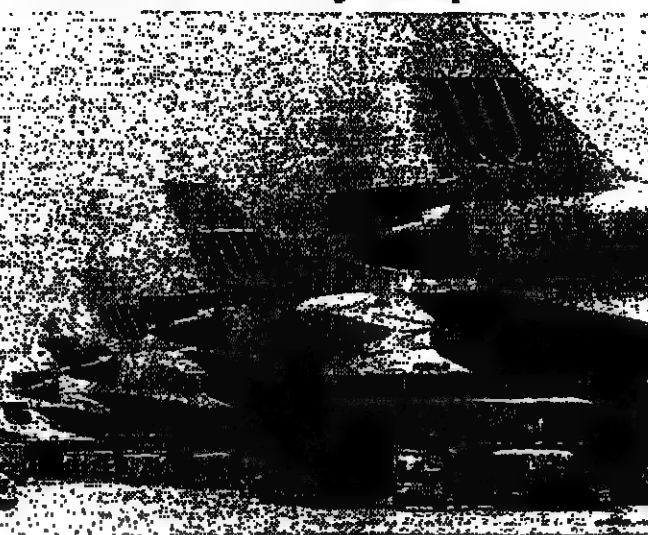
Most big carriers are therefore trying to cut costs. On Monday, Delta Air Lines announced that it was shedding 4,500 full-time jobs from its airport customer service division as part of a plan to cut its worldwide workforce of 73,000 by between 12,000 and 15,000 over the next three years.

Unlike Delta, United is heavily unionised and faced a labour confrontation if it started cutting operations and shedding staff. Its employee ownership plan, designed to make it the biggest employee-owned company in the US, is intended to win employees' consent to a cost-cutting drive by allowing them to share in the losses.

Some institutional investors had threatened to vote against the plan, saying employee ownership would tempt workers to put their own interests above those of other shareholders. But as yesterday's annual meeting opened, Mr Wolf said the 70 per cent of the shares represented by proxies had been cast in favour of the proposal.

Existing shareholders will get one half share in the new company and \$4.81 in cash for every United share they now hold.

US airlines: how they line up



First quarter	Passenger Traffic '94/93 (%)	% change	Group revenues (\$m)	% change	Net profit/loss (\$m)	Notes
United	37,472	3.6	5,195	4.7	-71	
American	36,008	-1.5	3,808	-0.2	-7	511
Delta	31,211	8.1	2,843	0.8	-78	814
Northwest	21,765	-1.5	2,130	8.9		
Eastern	14,788	-4.9	1,385	-2.4	-72	
USAir	13,500		1,888	-1.8	-197	
TWA	8,357	10.3	781	8.2	-124	148
Southwest	8,113	25.0	619	24.2	42	178
America West	5,838	14.0	345	9.0	15	

United estimates the value of the deal at \$143 to \$147 a share, but the stock has recently been trading at less than \$130. One of the first actions of the new United Airlines will be to launch a low-cost subsidiary to compete with Southwest. Mr Greenwald said United Shuttle would start flying on October 1.

United Airlines yesterday reported a 10 per cent increase in second quarter, up from \$1.1bn to \$1.2bn, including a \$1.1bn charge relating to the buy-out. Revenue rose from \$3.5bn to \$3.6bn and earnings per share rose from 54 cents to \$1.08.

Esab unions attack Charter bid

By Hugh Carnegie in Stockholm

Trade unions in Esab, the Swedish producer of welding equipment, have attacked a takeover bid by Charter of the US, saying the offer undervalues the Swedish group and threatens its future in Sweden.

In a campaign carrying echoes of the revolt which last year saw the proposed merger of Volvo and Renault, the unions at Esab have written to shareholders appealing to them not to accept the bid made by Charter at the end of last month and recommended by the Esab board.

Charter, which offered \$400m, has already acquired votes worth more than 50 per cent through the 48 per cent voting stake previously held by Inco, the Swedish industrial group controlled by the Wallenberg family, and further purchases on the open market. But it needs 80 per cent to take over Esab fully and the trade unions hope that

Swedish institutions will refuse to sell in Charter. The bid deadline is August 12.

White and American unions at Esab - which, like Volvo, is based in Gothenburg - have attacked the fitness of Charter, which has been focused on building materials, coal and rail track equipment, to run the business.

Mr Stefan Larsson, representing the metalworkers, civil engineers and metal workers, claimed that many inside the company, including managers, were alarmed by public comments by Mr Jeffrey Herbert, Charter chief executive, suggesting Esab required further restructuring.

About 30 per cent of Esab's 7,150 workforce is based in Sweden. Mr Larsson feared that key managers used to working within the Wallenberg empire would seek to leave the company. He said Esab's six-month results, due on August 1, were expected to show sharply improved profits, with the outlook suggesting that 1994 earnings would top

the SKr300m (\$40m) previously forecast. Profits were expected to grow strongly again in 1995 to SKr500-Skr600m. "In that perspective we believe the bid is too low," he said.

The largest Esab shareholder after Inco is Fourth Fund, a state pension fund, with 8.2 per cent of the votes. It played an important role in the Volvo-Renault affair. With senior private and public sector trade union representatives on its board, it is likely also to be a "swing" player in the Esab takeover.

Mr Thomas Halvosen, the fund's chief executive, said the fund was aware of the trade union objections but would not decide on its position until after it had scrutinised Esab's half-year results.

Meanwhile Mr Lars Westerberg, Esab's chief executive, denied any senior management dissent over the Charter bid and said he had "no reason to believe" Charter would instigate a radical shake-up of the company.

ITT moves into Ciga boardroom and raises stake

By Andrew Hill in Milan

ITT, the US conglomerate which owns the Sheraton hotel chain, yesterday confirmed its effective control of Ciga, the Italian luxury hotels group, when the ITT representatives were co-opted on to the seven-person Ciga board.

The US group had confirmed it had raised its stake in Ciga to 26.3 per cent, held through ITT Sheraton International subsidiary, and was still buying shares.

In a statement based in New York, Mr Rand Araskog, ITT chairman and chief executive, said: "I'm confident that they [the directors] will make an important contribution in Ciga's board, as the company moves through this transition period of transition."

The new directors of Ciga are Mr Robert Cotter, president of ITT Sheraton Europe, and Mr Charles Goldman, a vice-president of ITT and the group's chairman.

The US company's control over Ciga became apparent at last week's shareholder meeting, at which the previous directors of Ciga were heavily criticised. But the move was only confirmed after

months of complex financial manoeuvring and will be decided under the supervision of Ciga's vociferous minority shareholders.

Italian stock exchange authorities have yet to rule on whether ITT has made a public offer for further shares in Ciga.

Even yesterday ITT could not declare a complete victory. A third director nominated by ITT was to replace Mr Pietro Guerra, Mr Guerra is the representative of Fimpar, the Aga Khan's holding company, which had to resign yesterday.

As the Ciga boardroom was quietly reshuffled, shareholders in Fimpar were deciding whether the company should be recapitalised or liquidated.

ITT built its stake in Ciga after failing in an initial attempt to acquire the company via a deliberately overpriced rights issue. The move was supposed to fail, delivering Ciga to its creditor banks and then to ITT, which had won an earlier bidding for the company from the US. But the move was heavily criticised. But the move was only confirmed after

No let-up for Japan's banks, says Moody's

By Gerard Baker in Tokyo

Japanese banks will remain under pressure for many years by high proportion of bad loans, a US rating agency said yesterday.

The report, by Moody's Japan, said asset quality was compounded by the fact that the banks' underlying profitability was among the weakest in the world. Problem assets were high in relation to core earnings.

Moody's is still prospect for a long-term improvement in asset quality or a significant profit improvement, we see a prolonged period of uncertainty, the report said.

Margins were expected to remain under pressure because of the significant carrying cost of non-performing loans and limited lending opportunities.

In the past three years Moody's has cut its ratings of big Japanese banks from an average level of Aa2 in 1990 to A2. At the top end, only four leading banks, Banks tough, Page 23

Barry Riley Impossible dreams and irrational benchmarks



Consistently outstanding portfolio performance is an elusive goal, but pursued regardless, says Barry Riley, managing director of The WM Company. The Edinburgh firm of performance measures has carried out some detailed analyses of its database of UK pension fund performance in 1993.

The hopes of clients and fund managers alike are high. WM says that in extreme cases it has had to knock heads together to cause certain funds to amend performance targets which had become "irrational and unrealistic". They were chasing an impossible dream.

Even some of the more common performance benchmarks, such as median plus 1 per cent rolling three-year periods, can imply almost certain disappointment. In most years this result requires top quartile performance, but only 15 per cent of funds achieve this in three successive years. Over several consecutive three-year periods the fall-out is almost complete: even median plus 1 per cent has only been achieved over more than three successive three-year periods by one in 100 funds.

WM's computers have crunched not only the numbers but also some of the illusions of investment management. Does a group of fashionable specialist managers offer a reasonable chance of outperforming a single balanced manager? There is no evidence that the specialists do better, says WM, in fact over the five-year period 1989-93 (inclusive) the specialists' performance was 1 per cent a year worse.

Does a highly active manager, buying cheap and selling rapidly, add value? Looking at UK equities WM detects that the skills of managers in trading have added 0.4 per cent a year. It's not much, and the problem is that it has cost 0.8 per cent a year to achieve this modest result.

This is, of course, a very familiar picture of the reality of investment performance. Much is promised and much effort is expended, but little is delivered. Some managers can achieve success for a period of years, but not indefinitely. Often they attract so

much new money that they hopelessly dilute whatever skills they originally had. Excellence is barely distinguishable in the statistics, although WM says that top performance is achieved slightly more often than could be attributed to pure chance. This is a very shaky justification for the almost universal chase after consistent top quartile returns.

Meanwhile contracts are awarded on an unrealistic basis. The clients believe - or are advised by consultants - that they can reasonably hope to choose an excellent manager, despite the evidence of the statistics. The fund managers, on the other hand, often will not win the business unless they accept an almost unattainable target.

This announcement appears as a matter of record only. June 1994

Management buy-out of

Pascon

from

BTR plc

finance raised for acquisition and future investment

£33,750,000

Equity provided by

NATWEST MARKETS
Corporate & Investment Banking

Lombard
BUSINESS FINANCE

NatWest Acquisition Finance

Transaction acquisition negotiated, finance raised, structured and management advised by

Price Waterhouse
Corporate

Waterhouse, The Quay, 30 Channel Way, Village, Southampton SO9 4JG

Price is authorized by the of Chartered Accountants in England & Wales & is a member of the investment business.

This announcement appears as a matter of record only.

March 1994



ISTITUTO PER LA RICOSTRUZIONE INDUSTRIALE S.p.A.

Global Offering of
502,680,000 Ordinary Shares of

BANCA COMMERCIALE ITALIANA

Offer Price 5,400 lire per Share and U.S. \$32.05 per American Depositary Share

Global Coordinators

Lehman Brothers

Banca Commerciale Italiana

International Institutional Offering
142,285,000 Ordinary Shares

This portion of the offering was offered outside Italy and the United States by the undersigned.

Lehman Brothers

Paribas Capital Markets
Indosuez Capital
Creditanstalt-Bankverein
J. Henry Schroder Wagg & Co. Limited

CS First Boston
Harris Bank Corporation
Dresdner Bank
Albanische Bank

Deutsche Bank
Yamaichi International (Europe) Limited
Kleinwort Benson Securities
Banque Paribas Européenne de Banque S.A. Luxembourg

First World Securities Limited

Barclays de Zoete Wedd Limited

ABN AMRO Bank N.V.

N M Rothschild and Smith New Court
Société Générale
IFB Limited

Banca Commerciale Italiana

Robert Fleming & Co. Limited
BNP Capital Markets Limited
Santander Investments
Wob Gundy Inc.

Italian Institutional Offering
65,670,000 Ordinary Shares

This portion of the offering was offered in Italy by the undersigned.

Banca Commerciale Italiana

ARCA SIM S.p.A.
Credito Italiano SIM S.p.A.
Lehman Brothers

Banca di Roma S.p.A.-Gruppo Cassa di Risparmio di Roma
Credito Italiano S.p.A.
Monte dei Paschi di Siena Gruppo Bancario Monte dei Paschi di Siena

Banca Nazionale del Lavoro S.p.A.
Istituto Bancario San Paolo di Torino

CARIPLO-Cassa di Risparmio delle Province Lombarde S.p.A.
Istituto Mobiliare Italiano S.p.A.
RASFIN Società di Intermediazione Mobiliare S.p.A.

U.S. Institutional Offering
54,725,000 Ordinary Shares or Rule 144A American Depositary Shares

This portion of the offering was offered in the United States by the undersigned.

Lehman Brothers

Goldman, Sachs & Co.

Merrill Lynch & Co.

J.P. Morgan Securities Inc.

Smith Barney Shearson Inc.

Italian Public Offering
240,000,000 Ordinary Shares

This portion of the offering was offered domestically in Italy by the undersigned.

Banca Commerciale Italiana

Banco di Chiavari e della Riviera Ligure S.p.A.

Banca di Legnano S.p.A.

Banca Sicula S.p.A.

Credito Italiano S.p.A.

Banca di Roma S.p.A.-Gruppo Cassa di Risparmio di Roma

Banca Nazionale del Lavoro S.p.A.

CARIPLO-Cassa di Risparmio delle Province Lombarde S.p.A.

Istituto Bancario San Paolo di Torino

Istituto di Credito delle Casse di Risparmio Italiane S.p.A.

Istituto Mobiliare Italiano S.p.A.

Monte dei Paschi di Siena Gruppo Bancario Monte dei Paschi di Siena

Banca CRT S.p.A.

Banca d'America e d'Italia-Deutsche Bank Group

Banca Popolare di Milano Soc. Coop. a r.l.

Banco Ambrosiano Veneto S.p.A.

Banca di Napoli S.p.A.

Credito Bergamasco S.p.A.

Credito Romagnolo S.p.A.

Banca Internazionale Lombarda-BIL

Banca Agricola Mantovana

Banca Agricola Milanese S.p.A.

Banca Antoniana

Banca del Salento S.p.A.

Banca di Trento e Bolzano

Banca Nazionale dell'Agricoltura

Banca Popolare dell'Emilia Romagna Soc. Coop. a r.l.

Banca Popolare di Ancona Soc. Coop. a r.l.

Banca Popolare di Bergamo-Credito Varesino Soc. Coop. a r.l.

Banca Popolare di Brescia

Banca Popolare di Lodi

Banca Popolare di Novara

Banca Popolare di Verona

Banca Popolare Vicentina

Banca San Paolo di Mantova S.p.A.

Banca Sella S.p.A.

Banca Toscana S.p.A.

Banco di Sardegna S.p.A.

Banco di Sicilia S.p.A.

Carimonte Banca S.p.A.

Cassa Centrale delle Casse Rurali Trentine S.p.A.

Cassa di Risparmio di Cuneo S.p.A.

Cassa di Risparmio Parma e Piacenza S.p.A.

Cassa di Risparmio di Reggio Emilia S.p.A.

Cassa di Risparmio di Verona, Vicenza, Belluno e Ancona S.p.A.

Credito Agrario Bresciano S.p.A.

Credito Emiliano

Istituto Centrale di Banche e Banchieri S.p.A.

Banca Creditwest e dei Comuni Vesuviani S.p.A.

Banca Popolare dell'Etruria e del Lazio

Credito Valtellinese Soc. Coop. a r.l.

Banca C. Steinhausen & Co. S.p.A.

Banca Popolare Commercio e Industria

Banco S. Geminiano e S. Prospero S.p.A.

Cassa di Risparmio in Bologna S.p.A.

CARITRO. Cassa di Risparmio di Trento e Rovereto S.p.A.

Credito Commerciale

Banca Popolare di Sondrio

Banco di Desio e della Brianza S.p.A.

GenerComit Distribuzione SIM S.p.A.

Akros Attimo SIM S.p.A.

Albertini & C. SIM S.p.A.

Aletti & C. SIM S.p.A.

BSI SIM S.p.A.

Caboto SIM S.p.A.

C.I.M.O. SIM S.p.A.

EPTASIM S.p.A. Società di Intermediazione Mobiliare

Ersel SIM S.p.A.

Euromobiliare SIM S.p.A.

Finanziaria Indosuez SIM S.p.A.

Euramerica SIM S.p.A.

Giubergia Warburg SIM

Intercassa SIM S.p.A.

Intermobiliare SIM S.p.A.

PASFIN Società di Intermediazione Mobiliare S.p.A.

RASFIN Società di Intermediazione Mobiliare S.p.A.

Sofipa SIM S.p.A.

INTERNATIONAL COMPANIES AND FINANCE

Olivetti in link with US document distributor

By Andrew Hill
in Milan

DocuNet, a California-based company developing a system for document distribution, has linked with Olivetti, the Italian computer group, and three other partners to build a network of touch-screen self-service machines in the US.

Over the next three years, the Italian company will supply DocuNet with 8,000 machines, capable of delivering documents and tickets instantly to customers in shopping malls, office buildings or airports.

The agreement will be worth \$22m to Olivetti, the Italian company said. It also said it would buy a 10% stake in DocuNet but did not say how large.

The agreement announced yesterday will involve EDS, the computer services company owned by General Motors, which is to provide the network to link the machines. Bell Atlantic, the telecommunications group, and Chemical Bank of the US will also take part in the scheme, helping to market DocuNet machines on the east coast of the US.

Two agreements have already been signed with the Giant Food stores chain in the Washington area, and with the

Ralphs supermarket chain in southern California, to install new machines in 170 shops by the end of the year.

DocuNet said it had already signed agreements with American Airlines and USAir, to issue tickets through the DocuNet system. "Certain large US [travel] agencies - US Travel, Thomas Cook, Travel One, and Travelogue - intend to issue tickets through DocuNet," the company added. The system is the latest evolution of the growing use of "information superhighways" in the IT industry. It is likely to replace automatic teller machines, and operate with credit cards or cash.

Alcan posts profit after three years of losses

By Robert Gibbons
in Montreal

Alcan Aluminium of Canada yesterday reported its first quarterly profit since late 1991.

Net profit for the second quarter was US\$7m, or 1 cent a share after preferred dividends, against a loss of US\$18m or 18 cents a share, a year earlier.

Revenues were \$2,076m, up 11 per cent from a year earlier, of higher volumes in fabricated products and higher ingot prices and shipments.

Canadian operations improved and the US group a small profit as it benefited from the improved fabricated products market in Brazil.

Europe continued to strengthen, with better results from fabricated products and alumina operations. Australia also recorded further improvement.

First-half revenues were up 7 per cent to \$3,880m, and the net loss was \$18m, or 12 cents a share, against a loss of \$55m, or 29 cents a share.

Mr Jacques Bougie, president, said Alcan continued to be cautious for the near term. The company was reaping benefits from its cost-reduction programme, but prices for fabricated products were only beginning to reflect recent gains in ingot.

He added that the large proportion of Alcan's fabricated product was sold on an annual basis, so the price improvement would be seen later this year and early in 1995.

Total shipment of ingot and fabricated products were 1,386,000 tonnes in the first half, up from 1,216,000 tonnes last year. Fabricated volumes hit a peak in the second quarter.

Alcan is selling off its remaining building products plants in North America, for a price estimated by analysts to be more than \$100m, and will concentrate on its basic smelting and fabricating operations worldwide.

Kidder Peabody dismisses senior options trader

By Graham Bowley

Kidder Peabody, the US investment bank which dismissed its top US bond trader in April, accusing him of faking \$350m in profit, faces further embarrassment following the revelation that it has fired a senior London options trader for allegedly concealing about \$6m in losses.

Mr Peter Bryant, 34, a senior vice-president of the company's futures and options operations in London, is alleged to have hidden losses, incurred during recent bond market volatility, on trades of French and Spanish government bond options.

Company officials said yesterday the concealment was discovered last month during normal review procedures.

The sacking raises fresh questions about the effectiveness of the way the company monitors the activities of its traders.

"The normal controls worked well," said Mr Tony Zehnder, director of public relations at Kidder Peabody in New York.

It was stated that Mr Bryant's dismissal was unrelated to the sacking in April of Mr Joseph Jett, the head of Kidder's government bond trading desk in New York, for allegedly conspiring up \$550m of fictitious profits.

its through his bond trading activities to mask losses of as much as \$100m.

Mr Jett has since hit back, suggesting senior Kidder executives were aware of his trading strategy and saying he is being made a scapegoat. The case is in arbitration.

Soon after firing Mr Jett, Kidder, a unit of General Electric, dismissed Mr Neil Margolin, a trader on its interest rate swaps desk in New York, for concealing about \$10m in losses from derivatives trades.

As a result of Mr Bryant's alleged concealment, the company will make a \$10m write-down against pre-tax profits, of which \$5m is directly attributable to Mr Bryant's activities, it said. The remaining \$5m is due to a change in the way it prices its options positions.

The volatility in European bond markets, blamed for the losses, has led Kidder to cut its options positions by about 35 per cent in the past week alone. Officials said this year the company has cut its options portfolio to about \$3.5m from more than \$80m.

Mr Bryant joined Kidder in 1986, from Lazard Frères. He was the company's leading futures and options salesman in London for several years and earlier this year was promoted to his position as senior vice-president.

Alusuisse sells Lonza Graphites to Mircal

By Frances Williams
in Geneva

Alusuisse-Lonza Holding, the chemical giant, has sold its Lonza Graphites and Technologies unit to Mircal, a subsidiary of Immatel of France. The price was not disclosed.

Alusuisse said the unit fits into its core chemicals businesses of fine, specialty and polymer chemicals. Lonza Graphites, with a 1993 turnover of \$75.7m (Swiss) and gross earnings of \$17m, makes synthetic graphite and carbon

materials for high temperature applications.

Alusuisse is nearing completion of a radical restructuring programme involving the sale of loss-making and non-core activities.

Lonza Graphites, which has manufacturing plants in Switzerland, will be merged with the industrial chemicals division of Immatel, another diversified group with activities in building materials and metals processing.

Last year Immatel reported gross profits of \$70m on sales of \$1.5bn.

CPC in the red after shake-up

By Richard Tomkins
in New York

The US food manufacturer, recently announced by CPC International, the US food manufacturer, resulted in a net loss of \$116.8m in the second quarter, compared with net profits of \$116.8m a year earlier.

Last month CPC said it would shed 2,600 jobs from its international workforce of 11,000 during the next two years, as part of a plan to increase efficiency by consolidating some of its manufacturing operations.

The company had warned that the restructuring would

produce a pre-tax charge of \$227m to second-quarter profits, equivalent to \$137m after tax, and the shares rose 4% to \$99 in early trading yesterday.

CPC, whose brands include Hellmann's mayonnaise, Knorr soups and Mazola corn oil, said net income would have risen by 4.7 per cent to \$122.4m without the restructuring charge, and earnings per share from 78 cents to 81 cents.

The growth was driven by a 9.9 per cent increase in worldwide sales to \$1.52bn from \$1.48bn.

Part of this came from acquisitions, but CPC also benefited from the negative effect of exchange rates on European

currencies, which weakened against the dollar in the second quarter.

CPC said the European operations had resumed strong earnings growth in spite of exchange rate weakness.

Alcan's revenues increased substantially, and North American operations, "turned in an acceptable performance in a difficult environment".

The second-quarter loss per share was 11 cents.

For the first half, net income fell from \$1,011m to \$924m after the restructuring charge, and earnings per share dropped from \$1.34 to 82 cents.

Forecast hits Goodyear shares

By Patrick Harverson
in New York

Shares in Goodyear fell yesterday after the chairman of the US tyre group forecast record second-quarter earnings of between \$158m and \$164m, up from \$106m and \$108m a share.

But the forecast, which also represents a mild improvement on the same period a year ago, when they were \$137.6m, or 98 cents a share - were slightly lower than Wall Street

had been expecting. Industry analysts had forecast earnings of between \$110m and \$115m a share in the quarter.

It was the disappointment which prompted some investors to sell Goodyear shares yesterday. At one point, the stock was down 1.7% at \$34, but later rallied to \$35, down 1.1%, in late morning trading.

Mr Stanley Gault, Goodyear's chairman, outlined the company's expectations for the second quarter in a television

interview. He said sales in the period would be just over \$1.1bn, marginally higher than a year ago. Excluding revenues from previously divested assets, however, April-to-June sales should be a record.

Mr Gault also said that demand for Goodyear products in North America was strong during the quarter, with plants running at near full-capacity, and that Latin American and Asian operations should report strong performances. The European market, however, was soft, said Mr Gault.

Prices for electricity delivered to the consumer in the electricity zones in England and Wales, in pence per kWh, for the week ending 11 July 1994

Zone	Day	Price
1	Mon	12.57
1	Tue	12.58
1	Wed	12.59
1	Thu	12.60
1	Fri	12.61
1	Sat	12.62
1	Sun	12.63
2	Mon	12.57
2	Tue	12.58
2	Wed	12.59
2	Thu	12.60
2	Fri	12.61
2	Sat	12.62
2	Sun	12.63
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INTERNATIONAL COMPANIES AND FINANCE

Japan's banks get tough on debt

The decision last week by Sumitomo Trust and Banking Corporation to acquiesce in the bankruptcy of one of its largest debtors raised a few eyebrows in Japanese financial circles.

Having been in intensive care for the past three years, Nippon Mortgage Co was allowed to go under with debts to Sumitomo Trust of more than ¥120bn.

The liquidation of Nippon Mortgage, a non-bank financial institution, is a link in the fragile financial system - but also about the larger banks' strategy for dealing with the mountain of bad debts they hold.

Some analysts saw the readiness of Sumitomo Trust to liquidate Nippon Mortgage as a more aggressive approach to the writing-off of bad debts.

Mr Mark Faulkner, banking analyst at S.G. Warburg in Tokyo, says Sumitomo Trust's action suggests a new sense of confidence, which is shared by other banks, about the fundamental health of banking operations.

The bank is likely to be able to meet the write-off by using only a small proportion of its unrealised gains on equity holdings.

Sumitomo Trust's action was said to have filled the boardrooms of some non-banks with alarm at the prospect of other large banks taking a similarly aggressive approach to the bad debt problem.

What are the prospects for banks to adopt such an aggressive approach?

Mr Raymond Theodoulou, the former chief executive of Standard Chartered Securities, has been reprimanded by the Securities and Futures Commission (SFC), Hong Kong's corporate watchdog, for failing to exercise proper management of the company.

The SFC said yesterday that Mr Theodoulou had voluntarily surrendered his dealer and investment adviser registrations and undertaken not to apply for re-registration until

their non-bank debtors?

The main companies in difficulty are the housing loan (jusen) companies. These were established in the 1970s by the large commercial banks for the explicit purpose of residential mortgage lending, an area where the leading banks faced restrictions on their activities.

For more than a decade the residential property sector was the jusen's main market, but in the 1980s the rules were relaxed so that banks themselves could

take that business.

Casting around for a profitable market niche, the jusen hit upon the commercial real estate market, at that time in the early stages of the 1980s boom. With near abandon, they lent thousands of billions of yen, secured by real estate.

Since then it has been estimated that as a result of the lending spree, as much as 60 per cent of the jusen total loan book may be non-performing.

All this would simply be another story of post-bubble collapse, if it were not for the fact that the companies' primary source of funds was the main commercial banks - already burdened with non-performing loans of their own. The banks are therefore left with an estimated ¥12,000bn in

the beginning of 1995.

Late last month, the SFC severely reprimanded Standard Chartered for funding illegal share support operations in Hong Kong at the time of initial public offerings (IPOs) in which it or its merchant bank was adviser. It banned the securities company from participating in IPOs until April next year.

In a statement yesterday, the SFC said Mr Theodoulou had failed to "exercise proper management, supervision and control" over the securities company.

Later this year, under mini-

strations, however, the SFC said he did not join Standard Chartered until April 1992 and was therefore chief executive for only the latter half of the period covered by the SFC's investigation, which ran from July 1991 until March 1993.

The SFC admitted that the activities for which he was reprimanded were already "well established" at Standard Chartered and that Mr Theodoulou made "a material contribution to the control and compliance environment" of the securities company.

loans to the jusen.

The main approach in dealing with the problem loans has been "restructuring" of the housing loan companies' debt. The ministry of finance - as ever, anxious to avoid a large collapse - has orchestrated the strategy.

The current plan is aimed at spreading the burden of the leading banks.

Of the main lenders, the country's agricultural banks have the greatest exposure to the non-banks - accounting for

nearly half the total lending.

Though precise figures are sketchy, it appears that interest paid to them on the debts of the housing loan companies has been cut to 4.5 per cent, while other banks - notably trust banks, who have been particularly hard hit by the non-banks' problems - are lending at 2.5 per cent or lower.

Some of the healthier banks would undoubtedly like simply to cut their losses on these non-performing loans. But while they may be able to deal with smaller debtors in this way, liquidating the jusen is unlikely to be easy.

For one thing, while the finance ministry might be content to see the isolated disappearance of a few finance companies like Nippon Mortgage, it would surely balk at a domino-like collapse of non-banks.

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Later this year, under mini-

Motorola surges 64% but warns of growth slowdown

By Richard Tomkins
in New York

Motorola, semiconductor group, reported a 64 per cent rise in net profits from \$224m to \$367m for the second quarter, but said higher interest rates could slow the pace of growth in the US.

In April Motorola's shares lost about 10 per cent of their value when Wall Street took fright at earnings growth that fell short of its expectations.

Analysts had ratcheted up their forecasts after being surprised by higher-than-expected earnings in earlier quarters.

Turnover in the second quarter rose from \$3.94bn to \$5.44bn. Net margin on sales was 6.7 per cent compared with 5.7 per cent a year earlier and 6.6 per cent in the first quarter.

Fully diluted earnings per share, restated for a two-for-one share split in April, rose from 40 cents a year earlier to 63 cents. Half-year earnings rose from \$428m to \$665m.

In the general systems sector, sales rose by 75 per cent to \$1.1bn and net margin 48 per cent to 17 per cent.

Mr Gary Tooker, vice-chairman and chief executive, said US markets had been doing very well, although interest rates could moderate the rate of growth. European and Japanese markets were strengthening and the company was experiencing high rates of growth in the Asia-Pacific region, Latin America and emerging markets.

Advance Bank climbs 81% and lifts payout

By Bruce Jacques
in Sydney

Advance Bank, the regional Australian financial services group, has announced an 81 per cent increase in net earnings in the year to May following large reductions in bad debt and problem-loan provisions.

The bank has raised its annual dividend from 50 cents to 80 cents a share after lifting earnings to A\$101.4m (US\$74.1m) from A\$55.5m on a 23 per cent rise in total loans and advances to A\$52.2m.

Total bad debt write-offs fell almost 95 per cent to A\$2.1m and non-performing loans written off the bank's books fell 81 per cent to A\$16.0m.

Mr Jim Service, the bank's chairman, said the result was achieved in spite of pressure on margins.

He said the bank's total capital adequacy ratio eased from 11.75 to 11.64 per cent in the year.

The result followed a tax provision of A\$57.8m, compared with A\$45.2m previously, and depreciation of A\$20.7m, compared with A\$21.1m.

Mr Service said the bank's earnings had been boosted by a 77 per cent rise in net earnings in the year to May following large reductions in bad debt and problem-loan provisions.

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INTERNATIONAL CAPITAL MARKETS

Further dollar weakness helps European sector

By Graham Bowley and
Cormac Middelmann in London
and Patrick Haverson
in New York

European government bond markets moved further ahead yesterday, as the more positive tone of recent days continued. Markets were bolstered by investors continuing to switch out of US bonds into European bonds, due to further dollar weakness. The higher-yielding markets, such as the UK and Italy, performed particularly well.

German government bonds rose sharply in early trading amid growing confidence about the prospects for low German inflation and expectations that the US will not act to support the dollar by raising short-term interest rates.

The market fell back slightly in later, volatile trading but retained its positive tone, finding firm support at lower levels.

Analysts reported buying by retail investors and fund managers, with money being switched from the short end to the long end of the yield curve, and some cash activity among small domestic buyers.

"There is the feeling that we have the lows in the year," said Mr Peter Karger, head of futures and options at NatWest Markets in Frankfurt. "The economic fundamentals are good and the strong D-Mark is encouraging to a low-inflation background."

Attention is now on next Wednesday's auction by the Bundesbank of 10-year government bonds. This will test market sentiment after recent auc-

tions were cancelled due to lack of demand. The September bond contract in Liffe was up 0.46 points at 111.14 trading.

Although sterling weakened further against the D-Mark, UK gilts outperformed their German counterparts, ending

GOVERNMENT BONDS

about 1/2 point higher. Profit-taking in the afternoon pushed prices off their highs, but traders said this did not dent the market's positive mood. "It is a bit more hopeful, especially in the gilt market, but it has been going up at a smooth and steady pace," said Mr Ian Shepherdson, UK economist at HSBC Greenwell.

Traders were also squaring their positions ahead of today's average earnings and inflation data. Most are looking for an unchanged average earnings rate of 3% per cent, and the retail prices index at 2.7 per cent year on year and 2.6 per cent excluding mortgages.

After lagging most of Europe on Monday, Italian bonds yesterday posted the biggest gains in Europe. The September BTF futures contract on Liffe jumped by 1.70 points to 111.14.

Most of the gains were futures-driven, with retail investors preferring to be sidelined until the government's medium-term budget plans. It is expected to announce the outline of its three-year plan today, with the details likely to be published on Wednesday.

There was widespread optimism that the government will offer a solid budget containing no tax giveaways. "The market wants to see facts, and these are increasingly pointing in the right direction," said Mr Marco Pisanelli, southern Europe economist at Nomura Research Institute.

US Treasury prices inched lower yesterday after fresh declines in the dollar overshadowed good news on inflation.

Just before midday, the benchmark 30-year government bond fell 1/8 to 112 1/8, yielding 7.32 per cent, and the two-year note was unchanged at 99 1/8, yielding 6.25 per cent. Prices firmed at the opening after the Labor Department reported that producer prices were flat in June, and "core" producer prices - a measure

which excludes the volatile food and energy components - actually fell 0.1 per cent. Both figures were better than analysts had been expecting.

The early gains in Treasuries, however, did not last long as the market was unsettled by news that the Fed was down to a new post-1945 low against the yen of Y96.53, and had fallen against the D-Mark to DM1.52, the lowest level since November 1992.

Investors in Treasuries fear that - the good inflation news notwithstanding - the Federal Reserve might decide to push up interest rates to support the ailing US currency. Analysts, however, said the Fed certainly would not make a move until after today's release of the consumer price index.

European banks lift lending share

By Tracy Corrigan

European banks have sharply increased their share of international bank lending, at the expense of US and Japanese competitors, according to the latest survey by the Bank for International Settlements, covering the second half of 1993.

The market share of European banks reached 45 per cent at the end of 1993, up from 40.6 per cent in 1992 and 34.8 per cent in 1991. North American banks have seen their share fall from 27.5 per cent at the end of 1992 to 14.7 per cent at the end of 1993.

Among EU banks, German banks have the largest market share, with 35 per cent, followed by French and UK institutions with 22 per cent and 16 per cent respectively. The decline of North American banks reflects their

retrenchment from international markets, due to problems with their credit, and a refocusing on domestic lending.

The BIS report also noted a shortening in the maturity profile of bank loans. The proportion of loans up to and including one year, which has increased almost continuously since 1989, breached the 50 per cent mark at the end of 1993, and stood at a record of nearly 54 per cent at the end of 1993. Cross-border claims were relatively static at \$87bn, down slightly from \$88bn in 1992, but up on an end-1991 level. However, the volume of lending to developed and developing countries has shifted, with a rise of \$33bn in lending to developing countries since the end of 1991. Lending to eastern Europe has fallen from \$25.5bn at end-1992 to \$23.9bn.

Finland's \$1.5bn global issue priced to attract US investors

By Tracy Corrigan

A stronger tone to government bond markets yesterday helped provide a marginally better backdrop for the launch of two global bond offerings, totalling \$3bn, for Freddie Mac, the US mortgage agency, and Finland. However, the weakness of the dollar continued to dampen European and Asian demand for dollar-denominated paper.

Finland's \$1.5bn issue of 10-year bonds was launched at an indicated yield spread of 56 basis points over the 10-year US Treasury. Dealers said that initial indications had suggested a spread of 60 basis points, but the wider market proved necessary in order to attract US investors.

Because of the weakness of the dollar, the deal had to be priced to sell to US investors,

dealers said. Normally, the bid for a European sovereign borrower such as Finland would be stronger in Europe than the US.

"Our experience is that the moment is in the European market will only come in

INTERNATIONAL BONDS

when they see an anchor bid in the US," said one dealer in London. This means that in many cases new issues are being priced more generously than secondary market levels would indicate.

Freddie Mac's debut global offering, launched after several weeks of investor roadshows, benefited from having a five-year rather than a 10-year maturity, which allowed the

deal to draw in European retail investors. The deal will be priced today at an indicated spread of 16 to 18 basis points over the five-year Treasury yield.

In the floating-rate market, Italy's three tranches of \$1bn in dollars, yen and D-Marks were all priced yesterday in the middle of the ranges indicated (12 basis points over Libor for the dollar tranche, nine basis points for the yen tranche and 13 for the D-Mark tranche). In spite of its more generous pricing, dealers said the D-Mark segment was struggling somewhat.

In the sterling domestic market, Kilroot Electric, guaranteed by Kilroot Power, a North Irish power station, launched a \$1.5bn bond of bonds via BZW and Salomon Brothers.

NEW INTERNATIONAL BOND ISSUES									
US DOLLARS	Amount	Coupon	Maturity	Spread	Book runner				
Freddie Mac	1.5bn	(4 1/2)	Jul 2004	0.35%	(7 1/2-8 1/2) M&B				
Finland	1.5bn	(4 1/2)	Jul 2004	0.25%	(11 1/2-12 1/2) G&S/Salomon Brothers				
Italy	3.0bn	(3 1/2)	Jul 2004	0.25%	(11 1/2-12 1/2) G&S/Salomon Brothers				
Italy	3.0bn	(3 1/2)	Jul 2004	0.25%	(11 1/2-12 1/2) G&S/Salomon Brothers				
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approaching a maturity where refinancing in the bond market may be attractive. The proceeds will be used to repay existing bank debt. The issue has a semi-annual coupon of 9.5 per cent and an average life of 16.4 years.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS									
	Coupon	Red Date	Day's Price	Yield	High	Low	Open	Close	Settle
Australia	9.00%	04/04	95.6400	+0.270	95.68	95.64	95.64	95.64	95.64
Belgium	7.25%	04/04	95.8500	+0.180	95.85	95.85	95.85	95.85	95.85
Canada	8.00%	04/04	95.8500	+0.180	95.85	95.85	95.85	95.85	95.85
Denmark	7.00%	04/04	91.2500	+0.250	91.25	91.25	91.25	91.25	91.25
France	6.00%	05/08	105.3500	+0.180	105.35	105.35	105.35	105.35	105.35
Germany	5.50%	04/04	95.3000	+0.280	95.30	95.30	95.30	95.30	95.30
Italy	8.75%	04/04	98.3000	+0.240	98.30	98.30	98.30	98.30	98.30
Japan	5.00%	05/08	105.1200	+0.250	105.12	105.12	105.12	105.12	105.12
Netherlands	4.10%	10/08	98.4500	+0.250	98.45	98.45	98.45	98.45	98.45
Spain	8.00%	05/08	94.1500	+0.250	94.15	94.15	94.15	94.15	94.15
Sweden	8.00%	04/04	98.1500	+0.250	98.15	98.15	98.15	98.15	98.15
UK	8.00%	05/08	94.1500	+0.250	94.15	94.15	94.15	94.15	94.15
US Treasury	8.00%	05/08	94.1500	+0.250	94.15	94.15	94.15	94.15	94.15
ECU (French Govt)	8.00%	04/04	97.2500	+0.270	97.25	97.25	97.25	97.25	97.25

London closing. "Year to date" is the change in price since the start of the year. "Yield" is the yield to maturity. "Settle" is the settlement price. "Open" is the opening price. "Close" is the closing price. "High" is the high price. "Low" is the low price. "Day's Price" is the price at the end of the day. "Yield" is the yield to maturity. "Settle" is the settlement price. "Open" is the opening price. "Close" is the closing price. "High" is the high price. "Low" is the low price. "Day's Price" is the price at the end of the day.

US INTEREST RATES

1990 Index	4.40	Free year	0.20
Three month	4.30	Five year	7.72
One month	4.11		
1991 Index	4.30		

COMPANY NEWS: UK

FI 113.3m acquisition of Imca to be funded by £42m rights issue

Dutch purchase for Waddington

By Tim Burt

John Waddington, the packaging, printing and games company, yesterday announced a strategic expansion into Europe with the FI 113.3m (£41.7m) acquisition of Imca Beher, the privately owned Dutch cartons business.

The deal, funded by a £42m rights issue, is expected to transform the company from a UK-dominated group into a pan-European food packaging business.

Mr Martin Buckley, chief executive, said Imca would complement Waddington's existing operations - supplying blue-chip clients such as Cadbury and Nestlé - and provide access to a wider customer base.

"The acquisition should put us at the forefront of the carton packaging industry in

Europe and provide improved prospects for medium-term earnings growth," he said.

Yesterday's announcement followed lengthy negotiations between Imca and Waddington, which has been looking to establish a European presence since last year.

The group received a number of approaches from Mr Buckley and only Imca met its criteria of profitability, modern manufacturing techniques and a strong order book.

The Dutch manufacturer, based in Hoogerheide near Rotterdam, made operating profits of £11.1m on turnover of £173.1m in the year to December 31.

Waddington will pay £171.5m for Imca share capital and £1.1m for other inter-company loans owed to Imca Holding, a private company controlled by the Dutch

shareholders, the group's founder and chief executive. Mr Bartmans is expected to act as a consultant in the enlarged group from next year.

If the deal is approved at an extraordinary meeting later this month, Waddington shareholders will be offered up to 1.1m new ordinary shares at 150p. The issue, underwritten by Esmée Fleming with Cazenove as brokers, is being made on a 2-for-7 basis.

Recommending the deal yesterday, Mr Buckley said contributions from Imca would enhance profits this year.

Imca is also expected to grow with increased demand in Europe and North America, while the provisions already held back last year's results are unlikely to be repeated.

A £1.1m provision in a US antitrust investigation involving two Waddington sub-

sidaries pegged pre-tax profits to £8.07m in the year to April 2.

COMMENT

The Imca acquisition raises the prospect of long-term growth in Waddington. It offers access to new markets and gives the UK group a more weight in negotiating international raw material prices. However, the shares fell 9p to 221p on fears that the purchase price could be expensive if the Dutch company proves earnings dilutive. Yet the strategic arguments behind Waddington's expansion are persuasive. It will create product synergies and realise substantial cost savings. With the shadow lifted from the US antitrust action and first-time contributions from Imca, profits this year are expected to increase. The shares, on a multiple of 1.5, are worth considering.

Healthcall shares fall despite OFT statement

By David Wighton

Shares in Healthcall, the UK's largest provider of out-of-hours doctors, fell 9p to 87p yesterday despite a statement from the Office of Fair Trading saying it had no evidence that allegations of anti-competitive practices had any substance.

On Monday, the OFT said it would make "preliminary inquiries" into allegations in the press regarding Healthcall's treatment of potential competitors. Yesterday's statement said: "At this stage the OFT is merely seeking to establish the facts."

Started 30 years ago, Healthcall's service provides GPs with the out-of-hours cover they are obliged to supply.

Under an exclusive agreement first signed in 1968 the BMA promotes Healthcall's service and monitors its standards in return for a fee set at 0.5 per cent of revenues.

Ms Dawn Primarolo, shadow health minister, has asked the OFT to consider whether the agreement falls under the Restrictive Practices act.

The OFT said on Monday that it fell outside the scope of the Act and yesterday added that a decision had been made to June that it did not need to be referred to the Restrictive Practices Panel.

The OFT's decision is seen as the effective monopoly Healthcall has in many urban areas and has led to a number of GPs who attempt to set up co-operatives to compete with it.

The company dismissed the allegations as politically motivated and said that it threatened to cut off its service to GPs if they made moves to set up co-operatives.

Dr John Cockburn, managing director of Healthcall's smaller rival Nestor Medical Duty Services, said that in many smaller urban areas there was room for only one duty doctor service and it was reasonable for Healthcall to warn GPs that it might have to pull out.

Management buy-out at Dollond & Aitchison

By Simon Davies

Gallagher, the UK subsidiary of the pan-European transaction, the uncertain economic climate, and the devaluation of the peseta in November 1992.

The successful transaction was led by CVC Capital Partners, part of Citicorp Ventures, while the debt portion was led by NatWest Acquisition Finance.

CVC said it planned to float the company within the next few years. The venture capital firm owns 50 per cent of D&A's equity, with the remainder owned by the senior management, who will remain with the company.

D&A's 1993 turnover was £240m in the year to November 30, and a trading profit of £12.5m. In addition to the UK business, which has a 13 per cent market share, D&A owns

the largest optical chain in Spain, General Optica, and Italy, where it trades under the Salmistrighi Vignani name. It also operates outlets in the Irish Republic.

The UK and Spanish businesses contribute the bulk of earnings, but the company also owns Keeler optical instrument company. The group employs 1,000 people.

Gallagher purchased D&A from Slater Walker in 1970, and built up its European presence.

Mr Peter Coldwell, D&A's chief executive, said: "As a bank-backed business it may make us sharpen our pencils, but I don't think you will see a dramatic change in strategy."

The UK business, which fell into recession in 1989, is now recovering rapidly. Mr Coldwell said D&A planned to build up the number of franchise outlets.

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Mr Norman Walker, president of Hasbro International, said: "Our offer of £11 per share was a very full one which we are prepared to accept. We are very pleased at the outcome for all shareholders and will of course realise a substantial gain on our own investment which we made in 1989."

The decision ends a fierce scrap over Spear, which started when Hasbro launched a £10 a share bid for the company at the end of May. It had held a 26.7 per cent stake since 1990 and had received undertakings from the trustees of some Spear trusts to sell their 100 per cent stake unless a higher offer was received within three working days.

After a frantic search for a white knight, Hasbro, Spear's merchant bank, persuaded Mattel to launch a rival bid of £10 a share five minutes before the deadline. Hasbro came back

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Birse losses cut sharply to £2.7m

By Andrew Taylor, Construction Correspondent

For the third year running Birse Group, the construction company, has announced an annual pre-tax loss. The deficit, however, was reduced substantially from £18.5m to £2.7m for the 12 months to the end of April.

The group yesterday announced that it had moved from an operating loss before interest of £14.3m to a profit of £2.7m. It was helped by the absence of provisions on commercial property.

The company's £3.48m last time. The contracting division also turned round from a £3.48m loss to a £1.12m profit, with no repeat of the problem contracts which severely dented the 1993 results.

The group still made an overall loss in spite of reduced interest charges of £3.56m (£4.22m). Mr Peter Birse, chairman, said: "Despite evidence of an improvement in all our markets, construction margins continue to be depressed by surplus capacity in the industry."



Peter Birse: construction margins continue to be depressed

Turnover increased by 7 per cent from £235.1m to £251.2m. Losses per share emerged at 2.3p (19.4p), and again there is no dividend.

The plant hire division increased operating profits from £808,000 to £871,000, while the small housebuilding division, which sold 115 homes last

year, moved from a £1.38m loss to a £271,000 profit. Birse also sold some of its remaining commercial properties, for £6.8m, making a small book profit and further reducing its borrowings. Overall, commercial property made a £21,000 loss (£4,04m).

The biggest improvement has been in the company's balance sheet. Net debt following last year's £24m share placing had fallen to £11.8m by the end of April, equivalent to about 20 per cent of turnover.

The company said that in the second half of property sales it would expect to maintain gearing at an average of about 30 per cent of turnover.

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The company dismissed the allegations as politically motivated and said that it threatened to cut off its service to GPs if they made moves to set up co-operatives.

Dr John Cockburn, managing director of Healthcall's smaller rival Nestor Medical Duty Services, said that in many smaller urban areas there was room for only one duty doctor service and it was reasonable for Healthcall to warn GPs that it might have to pull out.

Graystone sales bring in £2.1m

Graystone, the engineering company originally Parmigian Holdings which returned to profits in 1993, has announced two placements for a total of £2.1m to be used to cut debt.

It is selling Arnold Belford, supplier to the bakery industry, to the API Group for £1.66m. This represents a step towards the group's concentration in the engineering and distribution sectors.

Belford showed turnover of £2.9m and pre-tax profits of £300,000 in 1993.

Graystone is also disposing of its investment of 3m C and D redeemable ordinary shares in Bine Thane, for £450,000 cash.

EMH buys Normand for £11.75m

By Paul Taylor

European Motor Holdings, the fast growing motor retail and services group, is to acquire Normand Motor Group in a deal worth £11.75m which will double the size of the group.

The proposed acquisition, together with the repayment of £1.5m of mezzanine debt, will be funded through a placing and 2-for-5 open offer at 110p a share designed to raise about £16.5m. The shares closed 2p lower at 118p yesterday.

The deal is expected to be completed at the end of this month, in time for the new registrations bonuses in August. It will substantially increase EMH's franchise base, particularly in London and east England, and provide the group with its first Mercedes dealerships.

Normand, the subject of a £31m management buy-out in February 1990 from

Allied-Lyons, operates 16 car and van franchises vehicle franchised outlets in 16 locations in the north west, south east England and London. The group made operating profits of £2.15m from lower retail operations on sales of £11.3m in the year to February 28.

Mr Richard Palmer, EMH's chief executive, when reporting a 50 per cent increase in full-year profits last week, indicated that the group was about to announce an acquisition which would require a rights issue. Commenting on the deal yesterday he said it provided "an excellent opportunity for the group to broaden its coverage in the motor industry both geographically and in terms of the range of manufacturers it represents."

Under the terms of the proposed deal the consideration will be satisfied by £10.5m in cash and the issue of 1.65m shares to certain vendors.

The placing and open offer of 15m shares will raise £15.5m net of expenses and has been underwritten by Charterhouse Bank with Charterhouse Tilney Securities as joint brokers to the issue.

European Motor's management has a solid record in making earnings-enhancing acquisitions and knocking them into shape. The Normand deal is unlikely to be an exception. The deal will propel European into the UK motor retail big league and is a good geographic and franchise fit. Meanwhile, EMH's operating margin last year was a modest 1.3 per cent providing plenty of scope for improvement. Following the acquisition European should report pre-tax profits of just more than £2m this year producing earnings of 11.7p. There is little downside risk in the shares and the open offer deserves support.

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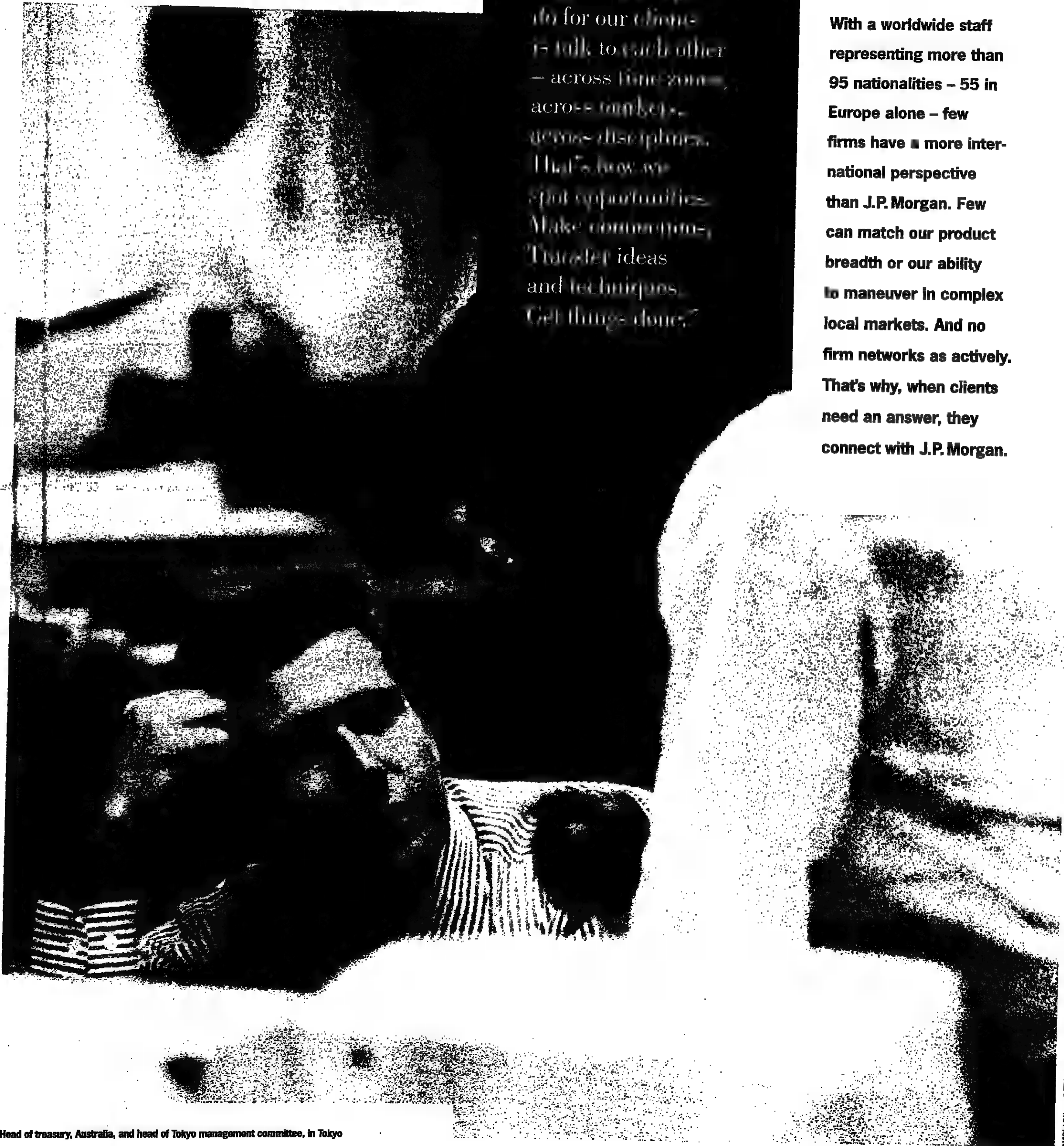
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THE NATIONAL



Head of treasury, Australia, and head of Tokyo management committee, in Tokyo

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COMMODITIES AND AGRICULTURE

Go-ahead likely for Canadian diamond mine

By Bernard Simon in Toronto

BHP Minerals and its Canadian partner have given the go-ahead to the construction of North America's first diamond mine in the Lac de Gras area of the Northwest Territories.

Announcing another round of encouraging drilling results, BHP and Di-Met Minerals said that they planned to expand the airstrip at the remote site 300km north-east of Yellowknife. About 170 people are already working at the site.

BHP is assembling data for environmental impact studies, and holding talks with local communities about mining development.

The partners are scheduled to make a final decision on a mine until the end of this year. But Mr John Hainey, analyst at Canaccord Capital in Toronto, predicted that, based on the latest results, BHP

Di-Met will initially develop two high-grade kimberlite pipes, known as Panda and Koala.

The latest sample from Koala, weighing 1,193 tonnes, yielded 330 diamonds with a weight of 838 carats. The Panda pipe, which is almost adjacent to Koala, yielded a total of 270 tonnes of ore, giving an average grade of 1.18 carats per tonne.

BHP and Di-Met also announced the discovery of other pipes, Misery and Falcon. The Misery deposit, which is 44km from Koala, produced a grade of 0.7 carats per tonne from a sample of 132 tonnes. These results included one 4.2-carat stone "of very significant value".

The partners were expected to disclose further details of their plans at Di-Met's annual meeting yesterday at its office in Kelowna, British Columbia.

BHP's Chilean copper mine set to become world's biggest

By Kenneth Gooding, Mining Correspondent

Another expansion of the Escondido copper mine in Chile is almost certain to go ahead, with annual output of 800,000 tonnes of the metal a year.

This would put it ahead of Chuquibambilla, also in Chile, as the world's biggest mine and Broken Hill Proprietary, Australia's largest copper producer, which entered the copper business only five years ago, the world's major producer of traded copper.

Mr John Prescott, chairman of BHP, says he has "a high degree of confidence" that the Escondido partners will give the go-ahead for the expansion within the next few weeks.

The mine, jointly owned by BHP (57.5 per cent), the RTZ Corporation of the UK (10 per cent), JECO, a consortium of Japanese smelters (10 per cent) and the International Finance Corporation (2.5 per cent), is still in the throes of a second-stage expansion, scheduled to be completed by September.

The third-stage expansion would be completed in late 1995 and analysts suggest the capital investment required would be minimal compared with the profits generated.

Mr Prescott brushes aside suggestions that Escondido will be contributing to a glut of copper materials (an intermediate deposit in Chile and, according to Mr Prescott, "we are looking at every opportunity in the

per) that comes up". Mr Prescott, in London, talks to customers and investors. BHP's move to spread its operations into high-value minerals such as platinum and diamonds is going smoothly. He expects the Zimbabwe government to give final approval for the Harare platinum project, which has an initial planned production of 150,000 ounces of platinum and 110,000 ounces of palladium from mid-1995.

BHP's partner in Delta, another Australian company, a proposal to link all the platinum operations on the Great Dyke in Zimbabwe - where RTZ and the Anglo American Corporation of South Africa also have projects - has shelved, however. "Our

mine will be developed," Mr Prescott insists. "It makes more sense if it was all put together as a joint venture. But it was an idea that did not have mutual support."

Although it looks increasingly likely that BHP may start mining diamonds in Canada's Northwest Territories, BHP still to decide how much rough (uncut) diamonds will be marketed. About 80 per cent of world production in such diamonds is controlled by De Beers Central Selling Organisation and Canadian companies are forbidden to join cartels, Mr Prescott says. "We won't be going into the diamond business until we have a good understanding of the market. We have to

recognise the (unfavourable) attitude to the CSO in various parts of the world if we want to deal with them. That is something we will have to address."

Mr Prescott admits that in contract prices for iron ore, manganese and coal recently agreed with Japanese customers will have a substantial impact on profit BHP's but it is working to overcome this.

He says: "We are a low-cost producer, especially of coal and manganese, and we can only maintain that position if we continue to invest. I am certainly concerned about recent trends in long-term prices. But the Japanese are our most important customers and they must be treated as our most important customers."

Looking for common ground on EU farm policy

Deborah Hargreaves finds a wide divergence of opinion among growers in different member countries

There is little common ground between a British farmer who wants to see an end to most agricultural subsidies and a French producer whose 60,000 profits last year were almost wholly derived from European Union coffers.

The spread of opinion among EU farmers was highlighted at a recent open day organised by the Agriculture, the Common Agricultural Policy reforms.

Last year, the CAP was a source of producers' anger. The CAP was criticised to meet annually for the next five years to discuss the various approaches to CAP reform. Already it is becoming clear that the farmers are altering the way they plan their business to fit in with the new regime and the coming General Agreement on Trade and Tariffs deal. Uppermost in their minds is the need to cut costs and diversify as well as manage their market.

Mr Richard Beldam, the British member of the group, was the only farmer to come out wholeheartedly in favour of abolishing subsidies. "I don't think I have been because it runs out of the most profitable and lowest cost farms. The net margin on 1,000 hectares in Gloucestershire this year is projected at £491 a hectare. This compares with Mr Jim McCarthy, a producer on 405 hectares in Ireland, where poor weather conditions and high costs are keeping his net margin at £150 a hectare this year. McCarthy, from County Kildare, has been immediately affected by changes in the CAP. The owner of the farm he managed by taking up an offer from the Irish government of a pension for former producers and Mr McCarthy has now set himself up as a self-employed farmer leasing 200 hectares from his previous employer and has become from nine other land-

holders for smaller producers. "We've got a lot of small farmers," he points out, "and if you stopped subsidies there would be a lot of hurt and the countryside would be derelict."

The reduction in subsidies has had some of the farmers to cut out ancillary businesses on their land as a way of increasing profits. Mr McCarthy is stepping up his production of sugar, which he has traditionally supplied to nearby racing stables - he is delivering 100 tonnes of sugar to the local racing stables.

Mr Beldam also plans to make use of his farm. He has joined a group of producers and Southern Electric, the local power utility, in a project to build a 20MW straw-burning power plant near his farm.

He has also increased the capacity of his grain-driers so that he can dry crops under contract to other producers. He has also increased the capacity of his grain-driers so that he can dry crops under contract to other producers. He has also increased the capacity of his grain-driers so that he can dry crops under contract to other producers.

Mr Francis Ringo with a 150-hectare farm 100km from Calais in northern France, already grows crops for biofuels on his entire portion of set-aside land. He plants rape for di-ester (a petrol additive) and wheat and sugar beet for ethanol. The market for biofuels has become well established in France on the back of government subsidies.

Mr Ringo has tried this year to reduce his costs by relying on his use of agro-chemicals and fertilisers. This cutback has enabled him to trim his input costs from the equivalent of £187 this year.

In the past, he was influenced by the drive for intensive cultivation, but he was using the main inputs - we cut them out, our yields have not changed," said Mr Ringo.

Almost all of the farmers in the group were looking to cut down on the use of expensive chemicals and fertilisers. Mr Reinhard Funk, a producer on 100 hectares in Germany, claims to claim an additional DM200 (130) a hectare payment from the Baden-Würt-

temberg state government if he does not spray his wheat with a regulator to restrict growth and stop it being knocked over by rain.

Mr Funk is facing a dilemma common to many of Germany's producers as he believes his farm will not afford him a full-time living over the long term. He is planning to sell himself up as an agricultural consultant providing services for his neighbours as a way of supplementing his income.

Almost half of Germany's 650,000 producers are part-time farmers with average holdings of 20 hectares. But in the former East Germany, farms are huge and producers' views diverge widely from their western German counterparts.

Mr Udo Röhre manages a 5,300-hectare holding near Leipzig. He has 180 workers on the farm and spends DM2m a year on machinery. As well as wheat, barley, rye and maize, Mr Röhre has 2,500 dairy cattle, and 5,000 pigs. Even with a holding of this size, Mr Röhre has been cutting costs and increasing his

farmed area. He has reduced the number of workers from 230 in 1990 and another 100 in 1991 - from 400 separate landowners.

Mr Ted Kallehave farms near Copenhagen in Denmark, has added 500 hectares to his existing 500 hectares. He has also tried to grow as wide a spread of crops as possible so as to reduce the farm's dependence on any single crop. In addition, he has reduced some of his land out for hunting and grows Christmas trees on 100 hectares.

A common theme among the farmers was the need to diversify and get bigger. Mr Beldam, who farms most of his land on a profit-sharing basis with landowners, hopes to expand his business to 3,000 hectares in the next two years and eventually 10,000 hectares.

Mr Beldam favours a rapid cut-out in agricultural aid combined with some social support to eliminate the worst producers. "I think most of us would survive in Europe - the free market would let us win or grow," he said.

MARKET REPORT

Chinese sales hit copper

Persistent Chinese selling of COPPER gradually undermined market sentiment at the London Metal Exchange and prices fell last yesterday. The three months delivery price, which had earlier reached \$2,449.50, up on balance.

"This is a poor close, although the Chinese were looking to buy just under the market," one trader commented.

Three months ALUMINIUM came under liquidation pressure when it became apparent it was not going to hold above \$1,550 a tonne level that was briefly reached in the morning. At the London Commodity Exchange robust COFFEE

prices recovered early in the session, but then fell as this volume of the market awaited fresh news from the Brazilian market. The September position closed at \$3,898 a tonne, up 50.

"Trade and fund buying this afternoon on this volume caught the market by surprise and the sellers backed off," one trader explained.

Compiled from Reuters

LME WAREHOUSE STOCKS (at 10.00 a.m. on July 13)	
	tonnes
Aluminium	2,580,700
Aluminium alloy	320,000
Copper	345,250
Gold	380,000
Nickel	1,187,000
Tin	55,000

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

ALUMINIUM, 99.99% (per tonne)

Close 1593.5-1.5 1593-7
Previous 1593-4 1540-1
High/Low 1593-4 1540-1
AM Official 1593-3 1540-1
Kerb close 1591-2 1540-1
Open int. 280,577
Total daily turnover 77,899

ALUMINIUM ALLOY (per tonne)

Close 1810-5 1823-30
Previous 1812-7 1823-30
High/Low 1812-7 1823-30
AM Official 1815-5 1830-5
Kerb close 1815-5 1830-5
Open int. 2,924
Total daily turnover 919

LEAD (per tonne)

Close 561.5-2.5 560-7
Previous 561.5-2.5 560-7
High/Low 561.5-2.5 560-7
AM Official 563-4 568-5
Kerb close 563-4 568-5
Open int. 40,805
Total daily turnover 8,988

ZINC (per tonne)

Close 6275-65 6285-70
Previous 6275-65 6285-70
High/Low 6275-65 6285-70
AM Official 6285-65 6285-70
Kerb close 6285-65 6285-70
Open int. 57,988
Total daily turnover 11,739

TIN (per tonne)

Close 6315-55 6415-35
Previous 6315-55 6415-35
High/Low 6315-55 6415-35
AM Official 6315-55 6415-35
Kerb close 6315-55 6415-35
Open int. 10,236
Total daily turnover 1,836

COPPER, special high grade (per tonne)

Close 963.5-4.5 968-9
Previous 963.5-4.5 968-9
High/Low 963.5-4.5 968-9
AM Official 963.5-4.5 968-9
Kerb close 963.5-4.5 968-9
Open int. 28,726
Total daily turnover 2,726

COPPER, grade 1 (per tonne)

Close 2421-2 2448-50
Previous 2421-2 2448-50
High/Low 2421-2 2448-50
AM Official 2421-2 2448-50
Kerb close 2421-2 2448-50
Open int. 288,110
Total daily turnover 36,524

LME AM Official 1571 9 a.m. 1571

LME Closing 1571 9 a.m. 1571

HIGH GRADE COPPER (COMEX)

Close 110.00 +0.50
Previous 110.00 +0.50
High/Low 110.00 +0.50
AM Official 110.00 +0.50
Kerb close 110.00 +0.50
Open int. 110.00 +0.50
Total daily turnover 110.00 +0.50

PRECIOUS METALS

LONDON GOLD MARKET

(Prices supplied by M. Rothschild)

Gold (Tray oz.) \$ price

Close 385.00-386.40
Previous 385.00-386.40
High/Low 385.00-386.40
AM Official 385.00-386.40
Kerb close 385.00-386.40
Open int. 385.00-386.40
Total daily turnover 385.00-386.40

Silver (Tray oz.) \$ price

Close 342.45
Previous 342.45
High/Low 342.45
AM Official 342.45
Kerb close 342.45
Open int. 342.45
Total daily turnover 342.45

Platinum (Tray oz.) \$ price

Close 347.05
Previous 347.05
High/Low 347.05
AM Official 347.05
Kerb close 347.05
Open int. 347.05
Total daily turnover 347.05

Gold Coins

Close 395-393
Previous 395-393
High/Low 395-393
AM Official 395-393
Kerb close 395-393
Open int. 395-393
Total daily turnover 395-393

New Sovereign

Close 91-54
Previous 91-54
High/Low 91-54
AM Official 91-54
Kerb close 91-54
Open int. 91-54
Total daily turnover 91-54

Metals continued

GOLD COMEX (100 Troy oz. \$/tray oz.)

Close 385.00-1.7
Previous 385.00-1.7
High/Low 385.00-1.7
AM Official 385.00-1.7
Kerb close 385.00-1.7
Open int. 385.00-1.7
Total daily turnover 385.00-1.7

PLATINUM NYMEX (50 Troy oz. \$/tray oz.)

Close 410.5
Previous 410.5
High/Low 410.5
AM Official 410.5
Kerb close 410.5
Open int. 410.5
Total daily turnover 410.5

PALLADIUM NYMEX (100 Troy oz. \$/tray oz.)

Close 147.50
Previous 147.50
High/Low 147.50
AM Official 147.50
Kerb close 147.50
Open int. 147.50
Total daily turnover 147.50

SILVER COMEX (100 Troy oz. \$/tray oz.)

Close 238.4
Previous 238.4
High/Low 238.4
AM Official 238.4
Kerb close 238.4
Open int. 238.4
Total daily turnover 238.4

CRUDE OIL NYMEX (42,000 US gal. \$/bbl)

Close 22.00
Previous 22.00
High/Low 22.00
AM Official 22.00
Kerb close 22.00
Open int. 22.00
Total daily turnover 22.00

HEATING OIL NYMEX (42,000 US gal. \$/bbl)

Close 22.00
Previous 22.00
High/Low 22.00
AM Official 22.00
Kerb close 22.00
Open int. 22.00
Total daily turnover 22.00

GAS OIL NYMEX (per tonne)

Close 110.00
Previous 110.00
High/Low 110.00
AM Official 110.00
Kerb close 110.00
Open int. 110.00
Total daily turnover 110.00

NATURAL GAS NYMEX (10,000 mmbtu. \$/mmbtu)

Close 2.00
Previous 2.00
High/Low 2.00
AM Official 2.00
Kerb close 2.00
Open int. 2.00
Total daily turnover 2.00

UNLEADED GASOLINE NYMEX (42,000 US gal. \$/bbl)

Close 2.00
Previous 2.00
High/Low 2.00
AM Official 2.00
Kerb close 2.00
Open int. 2.00
Total daily turnover 2.00

GRAINS AND OIL SEEDS

WHEAT LCE (per tonne)

Close 103.00
Previous 103.00
High/Low 103.00
AM Official 103.00
Kerb close 103.00
Open int. 103.00
Total daily turnover 103.00

WHEAT CBT (5,000 bu. \$/bush)

Close 314.0
Previous 314.0
High/Low 314.0
AM Official 314.0
Kerb close 314.0
Open int. 314.0
Total daily turnover 314.0

MAIZE CBT (5,000 bu. \$/bush)

Close 222.0
Previous 222.0
High/Low 222.0
AM Official 222.0
Kerb close 222.0
Open int. 222.0
Total daily turnover 222.0

BARLEY LCE (per tonne)

Close 101.0
Previous 101.0
High/Low 101.0
AM Official 101.0
Kerb close 101.0
Open int. 101.0
Total daily turnover 101.0

SOYABEAN OIL CBT (5,000 bu. \$/bush)

Close 24.0
Previous 24.0
High/Low 24.0
AM Official 24.0
Kerb close 24.0
Open int. 24.0
Total daily turnover 24.0

SOYABEAN MEAL CBT (100 tons. \$/ton)

Close 184.0
Previous 184.0
High/Low 184.0
AM Official 184.0
Kerb close 184.0
Open int. 184.0
Total daily turnover 184.0

FLOUR LCE (per tonne)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

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Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

Close 139.0
Previous 139.0
High/Low 139.0
AM Official 139.0
Kerb close 139.0
Open int. 139.0
Total daily turnover 139.0

FLOUR CBT (5,000 bu. \$/bush)

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CURRENCIES AND MONEY

MARKETS REPORT

Dollar decline continues

The dollar continued its relentless decline as foreign exchanges yesterday as hopes dimmed of the Federal Reserve raising US interest rates, writes Philip Gawth.

June producer price inflation was much subdued than the market had expected, and this dampened hopes of tighter monetary policy which might have helped the dollar.

The dollar slipped to new lows in London against the yen and the D-Mark, finishing at 111.17 from 111.54, and 111.17 from 111.54, and 111.17 from 111.54.

After fairly quiet European trading, the US currency started to slide when US markets opened. The PPI was followed by comments from Mr. Waelgel, the German finance minister, which appeared to underline the resolve of the Group of Seven nations not to be drawn into a defence of the dollar.

The weakness of the dollar continued to start a downward drag on sterling which fell to its lowest level against the D-Mark since shortly after Britain's departure from the European exchange mechanism.

Against the dollar it finished at \$1.5725 from \$1.5730. The sterling index fell to 78.1 from 78.2.

In Europe the D-Mark gave up some of its recent gains, finishing slightly lower against the Belgian and French francs, the Italian lira and the Swedish krona.

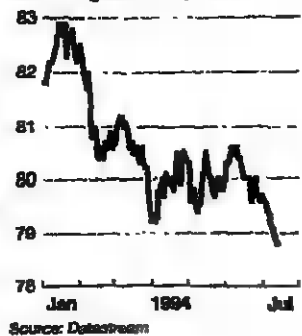
Despite the continuing decline of the dollar, analysts said there had been no sign of a general market intervention. The impression that politicians intended standing back was reinforced by Mr. Waelgel's comments after meeting Mr. Clinton.

"The economic fundamentals are in order in the US. The agreement by the French minister (leaving the level of the dollar) was the correct way. The US has inflation under control and good growth. These are convincing arguments for a dollar," he told reporters.

His assurances were

Sterling

Tracks weighted index, 1985 = 100



Source: Datastream

£ Pound in New York

Jul 12 - 1.5725 - 1.5730

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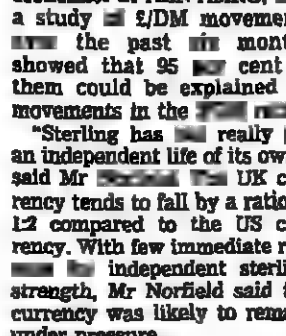
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1st set - 1.5725 - 1.5730

Sterling

Tracks weighted index, 1985 = 100



Source: Datastream

£ Pound in New York

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POUND SPOT FORWARD AGAINST THE POUND

Jul 12	Forward	Change on day	Bank of England	Day's bid	One month	Three months	One year
Austria	(Sch)	16.8376	-0.0035	283 - 458	17.8376	16.8376	16.8376
Belgium	(Bfr)	49.3887	-0.0035	451 - 922	49.3887	49.3887	49.3887
Denmark	(Dkr)	16.8376	-0.0035	147 - 230	16.8376	16.8376	16.8376
France	(Ffr)	16.8376	-0.0035	234 - 334	16.8376	16.8376	16.8376
Germany	(DM)	2.3698	-0.0035	342 - 973	2.3698	2.3698	2.3698
Greece	(Dr)	361.533	-0.0035	303 - 425	361.533	361.533	361.533
Italy	(Lira)	16.8376	-0.0035	101 - 122	16.8376	16.8376	16.8376
Japan	(Yen)	16.8376	-0.0035	273 - 372	16.8376	16.8376	16.8376
Luxembourg	(Lfr)	16.8376	-0.0035	451 - 922	49.6160	49.3245	49.3245
Norway	(F)	16.8376	-0.0035	101 - 122	16.8376	16.8376	16.8376
Spain	(Pta)	16.8376	-0.0035	101 - 122	16.8376	16.8376	16.8376
Sweden	(Skr)	16.8376	-0.0035	101 - 122	16.8376	16.8376	16.8376
Switzerland	(Sfr)	2.0051	-0.0007	216 - 245	2.0051	2.0051	2.0051
UK	(£)	1.6722	-0.0001	536 - 551	1.6722	1.6722	1.6722
USA	(\$)	1.094031	-0.0001	536 - 551	1.094031	1.094031	1.094031
Argentina	(Peso)	1.6722	-0.0004	690 - 702	1.5727	1.6099	1.6099
Australia	(A\$)	1.1422	-0.0001	394 - 424	1.4512	1.4512	1.4512
Canada	(C\$)	2.1791	-0.0001	725 - 747	2.1834	2.1834	2.1834
Mexico	(New Pes)	5.4366	-0.0004	404 - 517	5.5250	5.5250	5.5250
Portugal	(Esc)	1.6722	-0.0007	720 - 730	1.5453	1.5453	1.5453
Pacific/India/East Africa							
Australia	(A\$)	2.1408	-0.0007	390 - 432	2.1450	2.1450	2.1450
Hong Kong	(HK\$)	12.1500	-0.0067	553 - 566	12.1720	12.1720	12.1720
Japan	(Y)	16.8376	-0.0035	273 - 372	16.8376	16.8376	16.8376
Malaysia	(M)	1.6722	-0.0018	134 - 153	1.6370	1.6370	1.6370
Philippines	(P)	1.6722	-0.0035	553 - 567	1.4786	1.4786	1.4786
Thailand	(Baht)	1.6722	-0.0035	553 - 567	1.4786	1.4786	1.4786
Thailand	(Baht)	1.6722	-0.0035	553 - 567	1.4786	1.4786	1.4786
Thailand	(Baht)	1.6722	-0.0035	553 - 567	1.4786	1.4786	1.4786
Thailand	(Baht)	1.6722	-0.0035	553 - 567	1.4786	1.4786	1.4786
Thailand	(Baht)	1.6722	-0.0035	553 - 567	1.4786	1.4786	1.4786
Thailand	(Baht)	1.6722	-0.0035	553 - 567	1.4786	1.4786	1.4786
Thailand	(Baht)	1.6722	-0.0035	553 - 567	1.4786	1.4786	1.4786
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Thailand	(Baht)	1.6722	-0.0035	553 - 567	1.4786	1.4786	1.

INDICES										US INDICES									
	Jul 12	Jul 11	Jul 8	1994		Jul 12	Jul 11	Jul 8	1994		Jul 11	Jul 8	Jul 7	1994		Jul 11	Jul 8	Jul 7	1994
London										Dow Jones					Size completion				
Index (25/12/92)	14 18557.82	14 18236.14	14 25470.08	1812	17765.80	2044				Industrie	3702.58	3702.14	3698.42	3678.38	3692.58	3678.38	3692.58	3678.38	3692.58
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			Home Bonds	95.08	94.85	97.32	105.91	94.43	105.77	94.38	105.77	94.38
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			Transport	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			Utilities	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	1898.02	1898.02	1898.02	1898.02
FTSE 100	1872.9	1861.2	1864.8	2340.89	92	1867.40	2276			FTSE 100	1892.38	1892.55	1897.45	1898.38	1898.02	189			

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Financial Times. Europe's Business Newspaper.

4 pm class July 12

027

NASDAQ NATIONAL MARKET[illegible]

2. *How many columns? And a story*

[illegible]

FINANCIAL TIMES
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Cheneca	0.09	17	2422	16%	16	16%	-	Int'l	0.24	112579	69%	5	60%	-	Pfizer	1.32	15	87	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-	
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	7	181	24	2	2	-	Pfizer	20	453	304	49%	49%	-	Warner	0.10	10	4492	25%	23%	24%	-	
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-	Warner	0.10	10	4492	25%	23%	24%	-
Cheneca	0.09	38	7518	18%	15%	16%	-	Int'l	0.24	31	9335	18%	17%	18	-	Parke-Davis	28	2719	25%	23%	23%	-</								

AMERICA

Good inflation data fails to lift US stocks

Wall Street

Good news on inflation failed to lift stock market sentiment yesterday morning as further declines in the dollar left share prices weaker across the board, writes Patrick Harverson in New York.

By 1 p.m., the Dow Jones Industrial Average was down 22.98 at 3,880.01. The more broadly-based Standard & Poor's 500 was also lower at the halfway mark, down 1.59 at 448.07, while the American Stock Exchange composite was off 0.57 at 444.20 and the Nasdaq composite down 1.46 at 705.37. Trading volume was 143m shares by 1 p.m.

Stock prices inched higher at the opening, encouraged by early gains in bonds which were sparked by reassuring news on inflation. The labor

board. Blue-chip stocks, however, were especially hard hit, primarily because in the past week blue-chips have outperformed other sectors of the market. Although bonds later rallied after midday, stocks remained depressed, with market participants still worried about the outlook for interest rates. Trading, however, was relatively light, with some players choosing to stay on the sidelines until today's second half of the June inflation data, the consumer price report.

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Canada

Toronto stocks continued to rise at midday, encouraged by stability in domestic bond and currency markets, and boosted by market expectations of solid second quarter corporate earnings.

The TSE 300 composite index rose 10.20 to 4,114.20 in 27.3m shares valued at C\$349m. Nine of Toronto's 14 sub-indices posted gains, led by transportation, oil and gas, and industrial products.

Weak groups included precious metals, consumer products, and conglomerates. Among stocks in the news, Alcan Aluminium eased 0.3% to C\$33 in spite of reporting its first quarterly profit in ten quarters.

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EUROPE

Bourses react to weakness in the dollar

Last Friday Mr. Sushil Wadhvani, global equity strategist at Goldman Sachs in London, said that, if a free fall, global equities should underperform bonds with European equities perhaps the most vulnerable.

The dollar fell again yesterday, writes *Our Markets Staff*, and in Europe, equities mostly underperformed bonds in a big way. However, said Mr. Wadhvani, bond markets were assuming that a strong D-Mark would encourage the Bundesbank to cut key interest rates, and in this they could be disappointed.

FRANKFURT saw the dollar fall to DM1.6304, and the September bond future rise strongly as the DAX index fell 17.61 to 2,048.05 in turnover up from DM4.6m to DM6.4m.

"The dollar decline has really started to hurt," said Mr. Jens Wieding at Merck Finck in Düsseldorf. The current rate compared with a range of around DM1.70 to DM1.80 at the beginning of this year, on which German companies priced their contracts.

Accordingly, he said, it was big exporters, or raw material

FT-SE Actuaries Share Indices

Index	12.30	11.00	10.00	9.00	8.00	7.00	6.00	5.00	4.00	3.00	2.00	1.00	0.00
FT-SE 100	1284.61	1284.61	1282.86	1281.80	1281.20	1281.10	1281.10	1281.10	1281.10	1281.10	1281.10	1281.10	1281.10
FT-SE 250	1287.71	1287.71	1285.19	1284.10	1283.10	1282.10	1281.10	1280.10	1279.10	1278.10	1277.10	1276.10	1275.10
FT-SE 100	1282.78	1282.78	1281.80	1281.20	1281.10	1281.10	1281.10	1281.10	1281.10	1281.10	1281.10	1281.10	1281.10
FT-SE 250	1287.71	1287.71	1285.19	1284.10	1283.10	1282.10	1281.10	1280.10	1279.10	1278.10	1277.10	1276.10	1275.10

suppliers with their contracts expressed in dollar terms which were most severely hit. The trucks company, MAN, fell DM11.50 to DM40.08, and Degussa and Metallgesellschaft in raw materials dropped DM15 to DM46.00, and DM44.40 to DM38.80 respectively.

PARIS reflected the fact that the market would be closed tomorrow and Friday. The CAC-40 index lost 7.57 to 1,942.08 in turnover estimated at just under Fr5bn.

Both Daiwa Europe and James Capel issued overweight recommendations on the French equity market. Daiwa noted that investors had been unsettled by the recent number of alleged corruption scandals, but commented that it did not expect the downside to be as great as had been experi-

enced recently in Italy. Forecasting a sharp increase in corporate earnings this year Daiwa expected a rise in CAC-40 earnings per share of nearly 50 per cent.

James Capel agreed that the corruption scandals could depress the market and noted that the financial sector in particular was vulnerable to a downward revision of earnings. However, it said, France had now underperformed Germany for five consecutive quarters - the longest period since the early 1980s - and most of the risks to market performance had already been discounted.

MILAN was lower in largely technical trade ahead of today's expiry of options and the close of the July trading month on Friday. The Comit index fell 6.25 to 678.10 as

investors hoped that today's cabinet meeting might at last bring clarity on the government's plans to tackle the budget deficit.

Mr. Enrico Ponzoni at Kleinwort Benson commented that the sudden deterioration of the budget deficit forecasts had exacerbated an already tense situation. Instead of acting to regain the market's confidence, Mr. Silvio Berlusconi, the prime minister, had focused on issues of power rather than substance. "In the face of this failure to deliver we are adopting a more cautious stance but believe that ultimately the government will have little choice but to follow its predecessor's prudent economic policies."

Generali fell 1.308 to 1.39.99: one large foreign sell order placed at the start of business helped depress the mood.

Amsterdam followed the dollar lower and the AEX index closed off 1 per cent in low turnover, down 4.03 at 353.21. The big multinationals with dollar exposure bore the burden of the day's activity on

the currency exchanges: Royal Dutch slipped F13.70 to F11.85.30 and Unilever F12.80 to F11.81.70.

BolsWessanen, off F11.00 at F13.60, announced that it was in co-operation talks with Campari of Italy, while Heineken, helped by the summer weather, went against the trend with a rise of 30 cents to F12.13.30.

MADRID was minded to follow its bond market but it closed off its best on profit taking after falls on Wall Street and in other European bourses. The general index, however, still ended 2.68 higher at 298.72 in turnover of Ptas2.4bn.

WARSAW climbed for the sixth consecutive session as investors became convinced that the bearish trend of the last few months was over. The Wig index rose 64.2, or 6.76 per cent to 1,028.2.

TEL AVIV, too, registered its sixth consecutive gain following last week's 1994 low, the Mishkan index recovering another 4.14, or 2.45 per cent to 172.82.

Written and edited by William Cochrane, John Pitt and Michael Morgan

Roche puts pressure on Zurich

By Michael Morgan

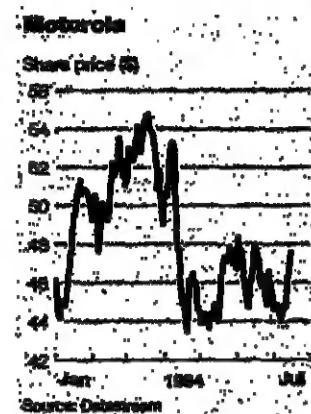
Zurich came under renewed pressure as Roche tumbled 5 per cent in reply to lower than expected first half sales growth. The SMI index, marginally ahead early in the day, finished 54.5, or 2.1 per cent lower, at 2,508.0.

Roche certificates fell SFr300 to SFr2,700 after the group said that first half sales increased by 7.3 per cent in local currency terms, but only by 2.4 per cent in Swiss francs.

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department had reported that the producer price index had remained flat during June, and that "core" producer prices - the index excluding the volatile food and energy components - had actually fallen by 0.1 per cent.

The figures were better than economists had been expecting, and provided an early boost to bond prices. At one stage, the benchmark 30-year bond was up three quarters of a point.

Those early gains, however, were short-lived, as bond market investors turned their attention to the dollar, which continued to weaken.

By mid-morning, the dollar was down at new post-1945 lows against the yen of below Y97, a decline that immediately unsettled bonds. Within an hour, bonds had retraced their early gains, with fixed-income investors fearful that the losses in the dollar might persuade the Federal Reserve to raise interest rates again to support the ailing currency.

The retreat in bonds quickly fed through into the stock market, where prices fell across

the board. Blue-chip stocks, however, were especially hard hit, primarily because in the past week blue-chips have outperformed other sectors of the market. Although bonds later rallied after midday, stocks remained depressed, with market participants still worried about the outlook for interest rates. Trading, however, was relatively light, with some players choosing to stay on the sidelines until today's second half of the June inflation data, the consumer price report.

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ASIA PACIFIC

Nikkei's modest decline as yen rise goes on

Tokyo

The yen's renewed rise against the dollar pushed share prices lower, but declines were smaller than most investors expected, writes *Emiko Terazono* in Tokyo.

There were reports that public investment funds were buying equities to trim inflated cash positions as the Nikkei 225 average recovered from a morning low of 20,294.08 to close off 72.81 at 20,400.48, down for the fifth consecutive session but after a peak of 20,419.48 during the last 20 minutes.

In New York, on Monday, the dollar had fallen to the Y96 level. This prompted new worries in Tokyo over the effect on Japan's exporters, and on the economy which has started to show the first signs of recovery.

In Tokyo the dollar finally closed Y148 lower at Y97.07, in spite of dollar buying intervention by the Bank of Japan.

Market participants were reluctant to select a level to which the yen would rise. "We have a real dollar crisis on our hands and it all depends on how much the Federal Reserve Bank is going to talk," said Mr. Geoffrey Barker, an economist at Baring Securities.

He added that an easing of the official discount rate by the Bank of Japan to support the dollar would be unlikely until data revealing a worsening of the Japanese economy was released.

Volume rose from 210m to 303m shares. The Topix index of all first section stocks fell 8.01 to 1,647.15 while the Nikkei 300 fell 1.37 to 299.47. Losers outnumbered gainers by 764 to 226 with 174 unchanged and, in London, the ISE/Nikkei 50 index fell 0.54 to 1,831.77.

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Hitachi lost Y10 to Y1,020 while Toshiba declined Y12 to Y789. Sony fell Y80 to Y5,920 and YDK plunged Y110 to Y4,630.

Car stocks were also weak, with Nissan Motor down Y15 to Y3,905 and Honda Motor retreating Y30 to Y1,730. Large capital stocks lost ground, with Kawasaki Steel falling Y5 to Y2,985.

Mitsubishi Oil, the most active issue of the day, jumped Y50 to Y1,260. The company announced that it had discovered a second oil field off the coast of Vietnam, encouraging buying orders. The stock's trading volume amounted for 13 per cent of the first section's activity.

In Osaka, the OSE average fell 107.50 to 2,911.15 in volume of 21.8m shares. The OSE average declined for the fifth consecutive day on a decline in export oriented stocks.

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